

Strategic Work Plan Progress Report Fiscal Year 2002

July 1, 2001 through June 30, 2002

August 2002

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Rhode Island Department of Environmental Management Work Plan Progress Report 2002

Introduction

This is the Department's work plan progress report for the State Fiscal Year (FY) 2002 (July 1, 2001 to June 30, 2002). Fiscal year 2002 is the first year of DEM's second two-year Strategic Work Plan.

The progress report is organized around seven broad goals in the Strategic Work Plan: clean air, clean and plentiful water, livable communities, healthy ecosystems, viable natural-resource-based industries, abundant open space and recreation, and open and effective government. For each of the seven goals, a table provides detail regarding major progress for FY2002 and major changes and initiatives for FY2003. The following are some highlights.

Open Space Preservation. The Department and partners protected 6,537 acres in FY 2002 through acquisition and purchase of development rights. Of these acres, nearly half were protected by local land trusts (1856 acres) and nonprofit land trusts (1852 acres); and 2593 acres by DEM; another 236 acres of farmland were protected as part of this total.

Fisheries. The Department worked with the Intergovernmental Working Group to develop legislation, enacted in June, that will end the moratorium on new commercial fishing licenses effective December 31, 2002. It will also institute a new, streamlined licensing system; provide for the issuance of new licenses; provide stronger protection for the interests of Rhode Island fishermen in quota fisheries; enable current license holders to maintain their licenses; provide for an adaptive system of management based on improved data collection, new management principles, input from industry, and advice from the Rhode Island Marine Fisheries Council; and will exempt aquaculture crops from various restrictions governing wild shellfish stocks.

Restoring Habitat and Water Quality. The Department signed a Memorandum of Understanding with the Coastal Resources Management Council, formalizing the collaborative coastal habitat restoration program approach developed by the agencies and their partners.

EPA gave final approval for the water quality restoration plans, also known as TMDL's, for the Palmer River, and the Narrow River and its tributaries, Gilbert Stuart Stream and Mumford Brook. Revised restoration plans for Crooked Brook and the Sakonnet River and Island Park Cove have been submitted to EPA and are expected to be completed by the end of this calendar year. Among the plans that are in development and expected to be completed by the end of June, 2003 are: Ninigret and Green Hill Ponds, Mashapaug Pond, Barrington and Runnins River, and Sands Pond on Block Island. However, progress on 21 other TMDLs is hampered by factors including legal and technical issues, time needed for reviewing draft documents, delays in model delivery, weather constraints, and staff and budget shortages. (updated October 18, 2002)

The feasibility study for a fish run on the Ten Mile River and a study of historic fisheries on the Blackstone River, to help set restoration goals, have been completed. The Town Pond/Body's Marsh and Lonsdale Drive-in marsh restorations are underway.

To help restore freshwater wetlands, the Department collaborated with URI on a project that identifies and prioritizes wetland restoration opportunities. After an initial test of the methods in a 3.5 by 3.5-mile area in the Woonasquatucket River watershed, the initiative is expanding to the entire watershed. This will put the wetlands along the Woonasquatucket in an excellent position for restoration funding by the newly formed Rhode Island Corporate Wetlands Restoration Project.

Regulatory Streamlining. The Department is implementing recommendations of the ISDS, Wetlands, and Site Remediation Permit Streamlining Task Forces. One example of successful streamlining efforts is the reduction in the average decision time for a wetlands permit from 126 days in January 2001 to 69 days in February 2002.

The implementation the Permit Process Tracking and Information System was delayed but the Divisions of Air and Waste Management are using the system, with Water Resources scheduled to be online in July of 2003. The system will enable DEM to process and track permit applications more efficiently through concurrent reviews among DEM divisions.

Asset Protection. The Asset Management Study (AMS) of Parks and Recreation facilities helped the Department to obtain an \$250,000 increase over the base operational budget to maintain parks buildings and equipment in FY2002. The AMS for parks, the first of two completed by DEM, identifies and prioritizes repair and replacement needs and costs for both the capital and operating budgets and recommends funding strategies to preserve and enhance the system. The second AMS to protect facilities in the Forest Environment program was completed in December of 2001.

Sustainable Watersheds. Implementation has begun on two watershed action plans, in the South County and Woonasquatucket River Watersheds, while the Blackstone River Watershed Action Plan is about 75% complete. The program is reviewing bids to select a consultant in August to develop an urban design manual. The manual will contain best practices for urban development, including brownfields redevelopment, sample zoning ordinances, stormwater controls and vegetated buffers for urban riverbanks.

Clean Air

Performance Measures	Completed/Progress FY 2002,
	Changes 2003
Ozone and particulates • Meet State Implementation Plan commitments for light-duty Inspection/Maintenance (I/M) program by July 30, 2001.	 Ozone and particulates Performance Measure is 90% complete. Registration denial system at DMV 85% complete. Implementation in fall 2002. DMV sticker enforcement in place. Marked increase in motorist compliance in 2001 over 2000. Failing vehicles show significant emissions improvement after repairs; final pass/fail standards implemented in 2002; higher repair cost limit implemented in 2002. I/M 2000 report complete & submitted to EPA - I/M 2001 report started – 40% complete. OBD legislation enacted. CMAQ funds for technician training approved by FHWA – implementation in the fall 2002.
Implement heavy-duty diesel I/M vehicle testing program by January 2002.	60% complete – legislation in place – DMV regulation hearing on for 9 April 2002 – State Police equipment/training in spring/summer 2002 - Phase I implementation expected spring 2003.
Achieve commitment or enforceable mandate to reduce emissions of nitrogen oxide by 789,000 tons per year by 2003 in 22 northeast states, to reduce ozone precursor emissions upwind of Rhode Island.	NOx SIP call is in place. Implementation delayed until May 2004 by federal court action.
	NEW - Submit a proposed ozone attainment demonstration to EPA by November 2002.
Alternative fueled vehicles	Alternative fueled vehicles
• 75% to 90% of DEM replacement vehicles in FY02 and FY03 fleet are AFV or ATV.	93% of applicable vehicles ordered are AFV or ATV.
 Continued increase in number of vehicles registered in RI that are AFV or ATV. Work with Fleet Operations to increase AFV fueling stations to 10 by June 2003. 	 48% increase in number of vehicles registered in RI that are AFV or ATV from 1999 to 2000; 51% increase from 2000 to 2001. Five stations operating, two in planning.
Propose adoption of the advanced technology provisions of the California Light Emission Vehicle II program along with other northeast states by December 2002.	Delayed – waiting for regional consensus.
 Fine Particulates and air toxics Analyze data and determination whether Rhode Island meets fine particulate standard by 2003. 	Fine Particulates and air toxics Too soon to report.
Monitor toxic air pollutants at five metropolitan Providence sites and issue a report 3 months after data is available, about October 2002. If funded, extend monitoring to the Olneyville section of the Woonasquatucket River Watershed by July 2002	 70% on track for December 2002 report. Installed Olneyville monitor in July 2002.

Clean Air

Performance Measures	Completed/Progress FY 2002,
1 error mance ivicasures	<u>.</u>
	Changes 2003
Fine Particulates and air toxics (cont.)	Fine Particulates and air toxics (cont.)
Promulgate Accidental Release Regulations by December 2002.	• 80% complete.
Implement the Accidental Release Program.	Ongoing.
Preconstruction Permitting - See Open and Effective Government	NEW Preconstruction Permitting
Energy and Greenhouse Gases	Energy and Greenhouse Gases
Work with state and regional partners to integrate and coordinate energy and environmental policy development. The state of the latter of the state of the	Mainly being directed by the Office of Strategic Planning and Policy (OSPP). Participating in the NEG/ECP Climate Change Action Plan Implementation
Through a stakeholder process:	35 1 1 1 1 1 1 1 0 0 D D 0 0 1 1
 Complete RI Greenhouse Gas Action Plan by November 2003. 	Mainly being directed by the OSPP. 30 % complete
Determine target reduction in greenhouse gas emissions by December 2002	Mainly being directed by the OSPP. Stakeholders adopted NEGC/EPC target: reach 1990 levels by 2010, 10% below 1990 by 2020, 75% below 1990 for the long term.
Report and document trend in reduction of annual greenhouse gas emissions.	Mainly being directed by the Office of Strategic Planning and Policy. Initial projected baselines are complete.

Clean Water

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Planned FY 2002/2003 Work Plan	Completed/Progress FY2002,
	Changes FY2003
Assessment and monitoring	Assessment and monitoring
Publish State of the States Waters 305B Report- Fall 2002.	• Complete – submitted to EPA 4/02, distributed to public 5/02.
Re-issue Impaired Waters 303d List as appropriate.	On schedule to make draft list available for public comment and preliminary EPA review by 10/02.
Update state water quality regulations.	• 90% complete – awaiting policy decision on bacteria criteria and public notice procedures for water quality certifications and orders of approval. Anticipate draft by 12/02.
Complete comprehensive monitoring strategy by June 2002.	Behind schedule. EPA to hire contractor to assist - scope of work under review – strategy to be completed by end of September 2003.
Expand monitoring as resources allow, e.g., increase number of lakes monitored by volunteers.	On schedule – DEM provided priority list of lakes. Watershed Watch recruited volunteers.
Nutrient Reduction	Nutrient Reduction
Issue permits/permit modifications to the 5 wastewater treatment facilities that discharge excess nutrients.	On schedule for 6/03. Permits in bold were reissued and will be modified to include nutrients once TMDLs are completed. • NBC Fields Point - final nutrient limits pending TMDL results. • NBC Bucklin – approved final design 9/01 that includes nutrient reductions, construction started 3/02 • East Providence - nutrient limits awaiting results of TMDL • East Greenwich - completed 9/01 • Warren – 70% complete, on schedule with target of 9/02
Approve final designs for nutrient removal at 3 WWTFs by July 2003.	70% complete – on schedule. • Cranston - by 7/03 • Westerly – approved 4/02, complete construction by 10/03 • West Warwick – approved 4/02
Reduce nitrogen loadings by 35% and achieve acceptable levels of oxygen in the Providence/Seekonk Rivers and Upper Bay by Dec. 2008.	Too soon – Providence/ SEEKONK TMDL may delay some facility upgrades. Many facilities implementing or will be implementing controls based on nitrogen levels attainable by technology necessary to meet toxicity based ammonia limits. TMDL will determine whether additional controls are required. • Burrillville – on track facilities plan (FP) received 10/01, comments issued. Second round of comments issued 6/02 • Cranston – on track Facilities Plan received 12/01. Comments issued 4/02. • East Greenwich – on track preliminary design Approved 4/02, final due 6/03. • East Providence - too soon. • NBC – Bucklin Point – Construction started 3/02 • NBC Fields Point • Smithfield – FP submitted 10/01, comments issued 11/01 & 3/02 • Warren – too soon. • Warwick – on track. Construction started 4/02. Update required by 8/04. • West Warwick – on track upgrade required by 8/04 • Woonsocket – upgrade to achieve N =10 mg/1 completed 8/01
Raise dissolved oxygen levels and reduce algae growth in the Pawtuxet River by reducing ammonia and nutrient loadings by Dec. 2004.	Behind schedule – anticipate completion by 8/05 based on construction schedule. • Cranston - on schedule • Warwick – completion of upgrade required by 8/04 • West Warwick – completion of upgrade required by 7/05
Develop Water Quality Restoration Plans	See attached

Clean Water

	Planned FY 2002/2003 Work Plan	Completed/Progress FY2002, Changes FY2003
Gro	oundwater	Groundwater
•	Update Groundwater Quality Regulations for consistency with Waste Management Rules.	• 75% complete – on schedule to be completed by 09/02.
•	Update groundwater protection strategy.	25% complete – behind schedule; work on ISDS regulations has delayed work on this.
•	All major groundwater suppliers will have approved protection plans by July 2003.	On schedule as provided for under the Water Resources Board Regulations.
•	Update wellhead map with refined well locations generated by Source Water Protection Program.	80% complete – on schedule to complete by 09/02. To be included in Groundwater Regulations mentioned above.
•	Distribution of Biennial Wellhead Protection Report – October 2003.	Not started.
•	Revise the UIC Program regulations by September 2002.	25% complete. Changes to be made have been identified and prioritized – vacancy and other program priorities have caused delays – expected completion date of December 2002.
•	Complete application for federal consistency review of UIC Program.	40% complete. All application elements including anticipated changes to current UIC regulations in order to comply with new federal requirements have been identified and prioritized. Vacancy and other program priorities have caused delays. An extension period may be requested in order to complete all tasks.
Non	point Source Pollution	Nonpoint Source Pollution
•	Revise Non-Point Source Pollution	Ongoing. Plan update on target for 9/03. Approximately 5%
	Management Plan by September 2003.	complete.
•	Fund nonpoint source abatement projects and oversee completion of up to 19 existing projects. Priority will be given to projects implementing WQRPs (TMDLS).	Ongoing (no specific completion date). Several grant agreements have been extended at the request of project sponsors. Six additional grants for 8 projects were awarded in January. The next nonpoint source abatement grant solicitation is planned for issuance in late summer '02.
Stor	rmwater	Stormwater
•	Develop general permit and application	General Permit on track for 12/02.
	guidance for implementation of Stormwater Phase II Program by December 2002.	Application guidance draft completed and undergoing internal review; on track for 12/02.
•	Provide grants to communities to develop local stormwater plans.	• 50% complete – behind Schedule – regulations not issued until 3/02. RFP issued 3/02 with regulations. 33 communities applied. Grant awards by 8/02.
•	Develop Phase II stormwater BMP menu and update stormwater guidance to promote BMPs (funding required).	BMP Menu not started; scheduled for 12/02. RI Storm Water Design Manual update approximately 10% complete. The old manual has been assessed for needed revisions. \$50,000 from 319 has been obligated for this project. Tentative completion date of 12/02 may need to be revised depending on the extent of the revisions proposed.

Clean Water

Planned FY 2002/2003 Work Plan	Completed/Progress FY2002,
	Changes FY2003
Septic systems	Septic systems
Oversee 15 grants to communities developing local wastewater management programs (WWMD).	• Ongoing (no specific completion date). Several grant agreements have been extended at the request of project sponsors. Four planning grants to 6 additional communities were awarded 7/01. Two implementation grants to 2 communities were awarded in January. Four grant agreements have been fully approved, 2 are in final draft and are being reviewed by the project sponsors for signature.
 Continue Septic system Policy Forum and organize a WWMD workshop (2002) to facilitate policy development and exchange information Implement ISDS Task Force recommendations including enhancing public outreach, as resources allow. Require the use of nitrogen removal systems in selected environmentally sensitive areas by 2002. 	 Approximately 50% complete. On track for completion by 12/02. The first Northeastern Onsite Wastewater Short Course (i.e., workshop) was held March 24-26. Draft Final Report completed 3/02. Administrative recommendations to be completed 6/02, regulatory revisions to be completed 7/03, public outreach recommendations ongoing. Behind Schedule – expected to be addressed as part of regulatory revisions scheduled for 10/02.
Combined Sewer Overflows	Combined Sewer Overflows
 Complete review of 100% design for NBC CSO Control Program, Phase I by September 2001. Phase I CSO Control Program implemented by December 2006 and reduce: annual biological oxygen demand (BOD) and Total Suspended Solids (TSS) loadings by 30%; fecal coliform by 40% to reduce the days Conditional Areas A and B are closed to shellfishing by 50% and 78% respectively. 	 Tunnel approved 4/01; Pump Station review completed 4/02. Awaiting response from NBC. Behind estimated schedule – based on design – longer construction schedule needed. Anticipate by 4/07.

Water Quality Restoration Plans

	Water Quality	
	Planned FY 2002/2003 Work Plan	Completed/Progress FY2002,
		Changes FY2003
И	QRP to be completed July 2002- June 2003: #=37	# = 16 (37 – 21)
•	Narrow River, Gilbert Stuart Brook, Mumford Brook (pathogens) – 12/31/01 (3) Sakonnet River and Island Park Cove (pathogens) – 12/31/01 (2) Kickemuit Reservoir (pathogens, nutrients/excess algae/turbidity) 12/31/01 (2) Saugatucket River, Mitchell Brook, Rocky Brook, and Indian Run (pathogens) - 12/31/01; Indian Run (metals) 6/30/02; Saugatucket Pond (nutrients/noxious aquatic plants) 12/31/01(6) Providence River (hypoxia/nutrients), Seekonk River (hypoxia) –6/30/02 (2)	 Final TMDL approved by EPA 4/29/02. Response to preliminary comments and revised TMDL to be submitted to EPA 6/02; revised completion date pending EPA response - expected completion by 6/30/03. Review of revised modeling and data reports underway; TMDL write up by EPA staff member under discussion; no revised completion date set. (-2) Internal review of draft TMDLs ongoing; submit draft to EPA for preliminary approval 7/02; revised completion date pending EPA response - expected completion of pathogen TMDLs by 6/30/03(-2) Model delivery expected mid-September; no revised completion date set. (-2) (Nutrients) Delayed due to difficulties in approach; no
•	Palmer River (nutrients) – 6/30/02 (pathogens) – 12/31/01 (2)	 (Nutrients) Delayed due to difficulties in approach; no revised completion date set (-1)- (Pathogens) Final TMDL approved by EPA 5/15/02. Draft TMDL scheduled for delivery by contractor 6/02; no revised completion date set - expected completion by
•	Mashapaug Pond (hypoxia/nutrients) - 12/31/02 (1)	6/30/03. • EPA comments on draft TMDL received 6/10/02; public
•	Crooked Brook (pathogens) – 12/31/02 (1) Sands Pond (Block Island) (excess algae/taste & odor/turbidity) - 6/30/02 (1) Ninigret and Green Hill Ponds and Teal Brook, Factory Pond Brook (pathogens) - 6/30/02 (4)	 meeting tentatively scheduled for week of August 12th. Sediment sampling completed; preliminary draft to EPA 10/02; revised completion date 3/03. DNA testing to identify sources proposed summer 2002; TMDL in preparation; draft TMDL to EPA for preliminary approval 12/02; revised completion date 4/03.
•	Greenwich Bay, Buttonwoods Cove, Brushneck Cove, Hardig Brook (pathogens, nutrients/hypoxia); Greenwich Cove, Warwick Cove, Apponaug Cove (nutrients/hypoxia) - 6/30/02 (11)	(Nutrients) – Preliminary model calibration completed mid- September; revised completion date not set. (-7) (Pathogens) – In discussion w/ EPA on TMDL approach; draft TMDL to EPA for preliminary approval 9/02; revised completion date pending EPA response.
•	Woonasquatucket River (metals, pathogens) – 12/31/02 (2)	 Delayed due to lack of rain in 2001; WW monitoring to be completed by 10/02; draft TMDL to EPA for Preliminary approval 3/03; revised completion date 7/03. (-2) Yawgoo Pond, Barber Pond, Chickasheen Brook (nutrients/hypoxia) – added to work plan TMDL in
•	Barrington/Runnins (pathogens)	 preparation; draft TMDL to EPA for preliminary approval 9/02. (+3) Received comments from EPA on revised TMDL for Barrington on 5/28/02 and for Runnins on 6/15/02; public meeting scheduled for 7/16/02; revised completion date12/02.

Planned FY 2002/2003 Work Plan	Completed/Progress FY2002, Changes FY2003
 WQRP to be initiated July 2002- June 2003: Blackstone River (pathogens, metals), Mill River (metals), Peters River (pathogens, metals), Valley Falls Pond (biodiversity, metals, pathogens, nutrients/hypoxia/excess algae growth). 	Preliminary data report received from contractor and to be reviewed by DEM staff; TAC formed.
Ten Mile River (Pb, biodiversity), Turner Reservoir (nutrients, metals), Slater Park Pond (pathogens, nutrients).	Not initiated due to budget constraints; not likely to be initiated in FY03.
Upper Narragansett Bay (hypoxia).	YSI equipment purchased (not buoy system); plan to deploy this summer pending staff availability.
 Pawcatuck River (hypoxia, pathogens), Little Narragansett Bay (pathogens). Pt. Judith Pond (pathogens). 	 PDR development begun; due to vacancies, assessment not likely to start until summer 2003. PDR development begun; due to vacancies, only shoreline
Long Brook (pathogens), Burnt Swamp Brook (pathogens), Catamint Brook (pathogens), Ash Swamp Brook (pathogens).	survey work scheduled for summer 2002.No assessment work initiated.

Of the original 37 WQRPs that were planned from completion in FY 2003, 21 are now expected to be completed by the end of the fiscal year (6/30/03), along with e additional WQRPs not previously scheduled. The remaining16 are delayed due to technical difficulties, especially with model development, and lack of DEM staff. Of the 24 WQRPS that were planned to start in FY 2003, 10 are/will be delayed due to budget cut and staff shortages; 14 are now expected to be underway by June 30, 2003.

Dlamad EV 2002/2002 Work Dlam	Completed/Ducamage EV2002
Planned FY 2002/2003 Work Plan	Completed/Progress FY2002, Changes FY2003
Sustainable Watersheds	Sustainable Watersheds
South County Watersheds and Woonasquatucket River Watershed Action Plans implemented by June 2003.	Watershed Action Plans implementation projects have begun in both watersheds.
Expand the watershed approach to the Blackstone watershed. Complete Action Plan by June 2003. Expand the watershed approach to the Blackstone watershed.	Blackstone River Watershed Action Plan 75 % complete.
 Expand watershed education and outreach program. Naturalists & park staff trained by July 2001. Post watershed educational signs at DEM parks, fishing accesses, etc. by May 2002. 	 Completed – naturalists trained summer 2001. Completed educational signs.
Planning for Growth/Local Capacity	Planning for Growth/Local Capacity
Hold training workshops to build the capacity of local watershed organizations by June 2003	 Partnered with the Rivers Council to conduct Monitoring Workshop, March 2002
Work with urban planners, developers and other stakeholders to develop an urban environmental design manual by September 2003. Distribute manual to all major cities and watershed groups by October 2003.	• Funding obtained; RFP issued July 2002.
Assist the Governor's Growth Planning Council by developing recommendations for priority funding for state infrastructure investments by 2002 and a Planning Institute by September 2002.	
Environmental Equity (EE)	Environmental Equity (EE)
Train 75% of DEM employees by January 2002	 Training delayed – lack of staff in SPP. Will reset target date based on staffing levels and funding in FY2003
Determine to the extent possible locations and populations that may be exposed to disproportionate environmental impacts. Report preliminary research results on cumulative exposures by December 2002.	Preliminary report completed December 2001. Expanded report completed May 2002.
Determine populations or areas that lack access to or enjoyment of natural resources & target these areas in development of the State Comprehensive Outdoor & Recreation Plan (SCORP). Complete SCORP analysis by September 2002 and target funding to the areas identified as in most need	On schedule.
 Adopt SCORP as element of State Guide Plan by December 2002. 	• 50 % completed, project delayed, new target to be adopted in State Guide Plan is June 2003.
Environmental Equity Reporting	Environmental Equity Reporting
Prepare report with specific recommendations on improving EE in each Bureau & division by March 2002.	Report completed with a 1 month delay; posted on the website in July.
Annual report on progress of EE strategies and measures.	Report combined with above.
 Convene an Environmental Equity Advisory Council by January 2002 Complete report on accessibility, formats and multi- 	 Delayed – lack of funding for facilitator, lack of staff in SPP. Will reset target based on staffing and funding. Report completed; resources needed to implement (training,
lingual strategies by September 2001.	interpreter assistance, translations of printed material, printing costs, etc.). From July 1, 2001 to June 26, 2002, OTCA received 88 calls and visits from non-English speakers, all of them Spanish-speaking.

Planned FY 2002/2003 Work Plan	Completed/Progress FY2002,
Trainicu F F 2002/2005 WOLK Flair	Changes FY2003
Solid and Hazardous Waste	Solid and Hazardous Waste
Evaluate and process approximately 2500 permit applications for hazardous, medical, and septage waste transporters.	639 received and approved. Bulk of renewals expected in June/July 2002.
Evaluate 5 temporary hazardous waste storage and/or transfer area applications.	Current approvals are valid through June 30, 2002. On track for renewals.
 Inspect 100 solid waste facilities annually. Inspect 2500 hazardous waste transporters permitted. 	 238 inspections conducted. Well ahead of target. 2818 permits renewed/issued.
Underground Storage Tanks (UST) Ensure that underground storage tank systems are properly installed, operated, and maintained to protect groundwater.	Underground Storage Tanks (UST)
Conduct 40 underground storage tank (UST) compliance inspections.	OC&I completed 75 facility inspections since 7/1/01
Inspect USTs for compliance with corrosion protection and spill containment, and overfill protection requirements.	OC&I – 64 of 75 facilities – 85% of inspected tanks in compliance. OND 1 20 – 6 41 f 21 in 72 20
protection requirements. • Percent of UST facilities in significant operational	 OWM – 30 out of 41 facilities = 73.2% OWM – 16 out of 41 facilities = 39%
Percent of UST facilities in significant operational compliance with the UST leak detection regulation.	OCI – 18 out of 75 facilities = 24%
compliance with the OST leak detection regulation.	Non-compliance with leak detection requirements mainly involved
	a failure to inspect or test leak detection system components. Almost all facilities had leak detection equipment in place.
Leaking Underground Storage Tanks (LUST)	Leaking Underground Storage Tanks (LUST)
Ensure that leaking underground storage tank (LUST) sites are investigated and cleaned up.	
Percent of known contaminated sites fully investigated. (LUST)	• 1484/1506 = 98.5%
Percent of known contaminated sites now in	• 1135/1506 = 75% (not including those with long-term
compliance with applicable clean up standards.	monitoring)
(LUST)	• 1262/1506 = 84% (NFA and long-term monitoring sites
Persistent Bioaccumulative Toxins (PBTs)	included) Persistent Bioaccumulative Toxins (PBTs)
Lead	Lead
 With EPA, DOH, RIHMFAC, municipalities, private & non-profit sectors & the legislature develop comprehensive policy by July 2003. Form a task force/committee to coordinate and focus efforts on eliminating lead poisoning by January 2003. 	Recommend reassessment of DEM role. DOH is the lead state enforcement agency. DEM authority is limited to external paint removal. Legislation passed in the 2002 session provided for development of a comprehensive lead poisoning reduction strategy and DEM has a minor role in that plan. Litigation against paint manufacturers is likely to spur further action by state agencies that have the main responsibility for lead. DEM lacks resources to do more than current enforcement effort.
Clearly define DEM's role to address lead enforcement and coordinate efforts with other agencies and organizations by September 2001.	See Above
Mercury	Mercury
Develop a comprehensive implementation plan for mercury reduction and education by August 2001.	Established Mercury Advisory Working Group, will be drafting regulations in FY2003 as outlined in RI mercury legislation.
Mercury thermometers are reduced or eliminated from RI households through implementation of a thermometer take-back program (contingent on funding).	Three mercury thermometer take-back events have been held: 1 sponsored by DEM, RIRRC, DOH, Clean Water Action, and CVS Pharmacy, and 2 conducted by the Boy Scouts sponsored by DEM.

Livable Communities	
Planned FY 2002/2003 Work Plan	Completed/Progress FY2002,
	Changes FY2003
Closed/Abandoned Landfills Review remedial investigation for the closed Cranston Sanitary Landfill. Complete design of remedy at Rose Hill Landfill by September 30, 2002. Select contractor for implementation of remedy at Rose Hill Landfill by March 31, 2003.	Closed/Abandoned Landfills OWM waiting for submission of draft remedial investigation report – due June 2002 Design bid documents completed 12/31/01 - on hold pending funding Too soon
 Implement program to assess impacts from closed or abandoned municipal landfills by December 31, 2001. Draft agreement with responsible parties for capping and investigation of the West Kingston/URI landfills by July 1, 2002. 	 Program implementation complete - 7 landfills are participating – in addition, filed grant application for USDA funding (this was unexpected) Agreement completed and signed July 2002, staff will be commencing field work
Dam Safety	Dam Safety
 Implement a comprehensive dam safety strategy including: Seek funding for private and municipally-owned dams (pending legislative approval). Develop and implement a repair schedule for stateowned dams. 	Was to be done through legislation, which did not pass.
Bowdish Dam repaired by Fall 2001, and Stillwater Dam repaired by late Spring 2002	 Bowdish Dam repairs essentially completed July 2002, final landscaping completed August 2002 Design for Stillwater Dam repairs underway, 30 % complete July 2002
 Promulgate comprehensive changes to dam safety regulations in response to legislative changes. Establish baseline conditions for regulated dams; track repairs, as part of a comprehensive dam safety strategy. 	 Draft revisions under review; final draft to be circulated by the end of August, 2002. Project stopped due to failure of legislation; full evaluation of dams requires funding; cannot establish baseline conditions without evaluations.
Forest Fires	Forest Fires
Coordinate training and equipment supply with local fire departments to aggressively fight forest fires. No homes lost to forest fires. Average forest fire size less than 2 acres.	 No homes were lost to wildland fire. The average forest fire size kept below the 2 acre target, 117 forest fires burned 148 acres, 109,000 feet of forest hose serviced and returned to municipal fire departments.
Tire Piles Provide oversight for Old Kent Rd. and Malodosian tire pile removal. Provide technical support and expertise for the Attorney General's Office in the event additional court action is needed to compel removal.	 Tire Piles Removal of tires from Old Hope Kent Road and Malodosian sites has been completed.
West Nile Virus No human cases of WNV in Rhode Island Limit spraying to areas where EEE and WNV is found in mosquitoes.	West Nile Virus No human cases Established and implemented with Dept. of Health a comprehensive surveillance and response program for West Nile Virus in mosquitoes.

Planned FY 2002/2003 Work Plan	Completed/Progress FY2002,
	Changes FY2003
Pesticides Seek funding to develop plan for a pesticide disposal program that addresses old, unused pesticides at farms and commercial facilities by June 2002.	Pesticides No funding source identified as yet.
• Establish components of pesticide disposal program by July 2002 (contingent on funding)	Plan to develop a survey for pesticide applicators to assess the volume of pesticides that would be collected.
Pollution Prevention Assess and recommend strategies for implementing Integrated Pest Management (IPM) practices into Parks and Recreation operational procedures by March 2002.	Pollution Prevention • Behind schedule.
 Implementation of IPM into Parks and Recreation facilities by March 2003. 	• Too soon.
Inform regulated entities about voluntary ways to decrease pollutant generation.	 Provided presentation and table top displays at industry-sponsored events. Attended interagency/RI business meetings on P2 and compliance assistance. Provided field assistance regarding site-specific pollution problems. Developed Autobody Voluntary Certification Program, kick-off meeting scheduled for September 2002.
Number of facilities and businesses receiving DEM assistance in reducing pollution.	 Published and distributed P2 newsletter to 3,000 RI businesses. 65 visits for site assistance. 112 Phone/Office meetings on compliance assistance and P2.
Brownfields	Brownfields
Work closely with Economic Development Corporation and other stakeholders to develop and publicize financial incentives.	 Created a joint DEM/EDC/EPA informational session for stakeholders and RI legislators April 2002. Participated with legislative task force on Brownfields –'01-'02. Participated in 2 EPA "brainstorming sessions" on implementation strategies for new federal brownfield guidance under development.
 Sixty acres of contaminated land remediated or otherwise reused as a result of Brownfields settlement agreements by July 2003. 	 156 acres remediated through March 2002. CHANGE – new target for contaminated land remediated to otherwise reused as a result of Brownfields settlement agreements will be a total of 200 acres for fiscal years 2002 and 2003.
 Enter into 18 Brownfields settlement agreements by July 2003. Brownfields Economic benefit: total assessed value (\$), taxes assessed (\$), estimated # of new jobs, estimated annual income tax (\$). 	 11 fiscal YTD - 61% complete Total assessed value = \$71.86 million Taxes assessed = \$2.15 million 958 new jobs Estimated annual state income tax = \$4.3 million
Promote the Brownfields revolving loan fund.	Ongoing – initial \$1 million committed, additional \$700,000 in new funds secured; draft MOU with EDC on awaiting final signature.
 Develop Brownfields outreach materials by July 2002, including an informational website by September 2001. 	Web site operational, outreach materials developed and being distributed, and final revisions to Brownfields Handbook being incorporated.

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Planned FY 2002/2003 Work Plan	Completed/Progress FY2002,
	Changes FY2003
 Emergency Response In concert with the Federal and State partners; revise the Area Contingency Plan. 	 Emergency Response Completed. Pascoag MTBE Crisis – Unanticipated contamination of water supply necessitated months-long involvement of DEM personnel with DOH and local offices.
Domestic Preparedness	 NEW – Through Department of Justice Grant, purchase new personnel safety and detection equipment to respond to WMD events. 90 percent of the equipment has been delivered. Following the events of September 11th an unprecedented shift in DEM emergency response resources occurred: DEM staff respond to numerous Anthrax threats throughout the state. DEM and the Fire Marshall's Office established a terrorism evidence screening center. DEM participated in three Domestic Preparedness drills related to biological, chemical and radiological incidents.

Planned FY 2002/2003 Work Plan	Completed/Progress FY2002,
	Changes FY2003
Habitat Restoration	Habitat Restoration
Begin Town Pond/Boyd's Marsh salt marsh restoration – 2001, complete 2004.	Feasibility study delayed due to RI capital funds being pushed back one year; exploring means to secure needed funding via SRF with repayment by Capital funds; meeting with RICWFA June 2002.
• Ten Mile river anadromous fish run – complete feasibility study for installation of fish passageways – 2005.	Feasibility study completed; seeking funding for next phase of fish passage restoration; working with City of East Providence and Save the Bay.
Establish Blackstone river stakeholder process for fish run restoration – 1 st Phase identify technical solutions for fish passages compatible with existing uses – 2003.	Aquafund project underway. Fisheries restoration plan completed. Initiated work on 28K grant from Blackstone River Valley Natural Heritage Corridor Commission for preliminary Fish passage design at Slater Dam; coordinating with Slater Museum and the City of Pawtucket.
Assist smaller restoration projects (Allin's Cove, Duck Cove) – dependent on funding –2003.	Shifted focus from Wood-Pawcatuck to Pawtuxet River fish passage for first dam; working with Pawcatuck River Authority, (PRA) US F&W to secure funds; PRA initiated design work with an \$18,000 Partnership for Narragansett Bay Watershed Action Grant.
 Finalize and publish study of historic fisheries on the Blackstone river to help set restoration goals –2002. Potter's Cove (Prudence Island) Salt Marsh 	 Report finalized and published January 2002. Permits obtained; project will go out to bid this summer.
restoration – Fall 2001.	Also on Prudence Island, initiated a dry coastal meadow
	restoration project in 2001. This year found the yellow thistle in the meadow restoration site. The plant grows in dry coastal meadows and has been found in only one other place in RI.
 Lonsdale Drive-In freshwater wetland restoration – Start restoration – Start restoration Spring 2002 With New England NEPs, submit grant proposal to NOAA Restoration Partnership to fund habitat restoration projects, April 2002. 	 The Army Corps of Engineers and DEM are finalizing the design and obtaining funding to restore the 20.4 acre site. Deferred for consideration in 2003 grant cycle.
With partners continue to develop Statewide Coastal Habitat Restoration Plan.	Habitat Restoration Team considering a proposal to convene a workshop to finalize criteria and prioritization for habitat restoration projects.
Complete NOAA grant for web-based tools for prioritizing restoration areas – 2002 (draft web portal done).	Grant project completion extended to from June 2002 to December 2002; final revisions to website underway.
Mapping – Complete interpretation of aerial photos, mapping, restoration analysis, and wetlands loss trends for South Shore, Little Compton, and Block	Interpretation of aerials for S. Shore underway; 1 st step in mapping process. Seeking funding to produce South Shore Coastal Habitat Atlas and conduct restoration and
Island – 2003 (contingent on funding).	trend analysis.
Wetlands	WetlandS
Develop a statewide wetlands conservation plan by September 2002.	Not scheduled due to conflicting priorities. Background research pending intern assistance. Also pending coordination with other Water plans.
Develop draft streamlined application process for buffer planting projects – Spring 2002.	Not started, also due to conflicting priorities. Part of phase 3 rules. Phase 2 rules under internal review.
Identify and prioritize wetland restoration sites in the Woonasquatucket River watershed – complete draft December 2001.	80% complete by URI. Final report complete 9/30/02.
Implement recommendations of the March 2001 "Options for Wetlands Mapping," URI Natural Resources Science report. (contingent on funding).	Funding for CIR flight for new wetland mapping not supported by EPA for the last fiscal year ending June 30, 2002. Also, technically not feasible to combine CIRs with DOA/RIDOT statewide 2002 flight.

Heal	Ithy Ecosystems
Planned FY 2002/2003 Work Plan	Completed/Progress FY2002,
	Changes FY2003
Wetlands (cont.)	Wetlands (cont.)
Outreach	
 Conduct wetlands Open House - Spring 2002. 	• Held on 5/14/02.
 Conduct two wetlands workshops – one each for consultants and municipal officials, Fall 2001. 	• Completed 11/15/01 and 1/17/02.
 Update guidance and fact sheets 	• 2002 commitments 75% complete.
Habitat Protection	Habitat Protection
Permanently protect habitat by purchase and conservation easements. Target: 3,000 acres per year total through federal, state, local, and private land acquisition. * see Open Space and Recreation Goal for more	• 2,246 acres protected in FY 2002.
detail	
Water Resource Management Continue working with Water Use Stakeholders group for the Pawcatuck River to complete pilot study of water use and water withdrawal in the Queens River basin & impacts on habitat by 2003.	Water Resource Management Delivery of draft Habitat Assessment study report (USGS) expected Spring 2002; completion of HSPF model development anticipated Summer 2002. Project is on schedule.
Collaborate with the Water Resources Board and other stakeholders regarding development of a Drought Management Plan and adopt as an element of the State Guide Plan.	Plan approved by the State Planning Council as an element of the State Guide Plan June 13.
Collaborate with Water Resources Board and other watershed stakeholders on determining	• 60% complete –
water needs including instream flow requirements.	NEW - Stream flow requirements to be developed by end of 2003.
Develop guidance for permit applicants and policies for evaluating projects	40% complete – Draft expected 12/02
Wildlife Management	Wildlife Management
Work with local land use authorities to encourage establishment of buffers between wildlife management areas and development to avoid or minimize conflicts relating to wildlife, hunting, recreation, and residential uses.	One community has adopted a strategy of planning cluster development adjacent to state management areas so that the development open space abuts the management areas.
Wildlife Surveys and Population Assessments and	Wildlife Surveys and Population Assessments and Management Plans
Management Plans	
 Sample 8 ponds and 20 stream locations for types and numbers of fish in East Bay watersheds. 	Surveyed 10 ponds and 35 stream locations.
Radio tag 40 ruffed grouse to determine movement and mortality.	Radio tagged 41 ruffed grouse.
Monthly Samplings: 12 trawl stations; Bi- monthly: 26 trawl stations.	Conducted monthly survey and fall seasonal survey.
Monthly: sample 4 coastal ponds.	Conducted monthly seine surveys in coastal ponds.
Monthly: sample 18 shore seine stations in Narragansett Bay.	Conducted monthly seine surveys in Narragansett Bay.
Sample fixed stations in Narragansett Bay with gillnets.	Continued gear and vessel testing, some sampling done.

	ny Ecosystems
Planned FY 2002/2003 Work Plan	Completed/Progress FY2002, Changes FY2003
Wildlife Surveys and Population Assessments	Wildlife Surveys and Population Assessments and
and Management Plans(cont.)	Management Plans (cont.)
Continue monitoring: waterfowl breeding activities, upland game bird population dynamics, big game population dynamics, furbearer population dynamics.	 Conducted surveys on population abundance of waterfowl, turkey, grouse, wookcock, and mourning dove with call counts, breeding surveys, brood counts and telemetry. Banded 338 Canada geese, exceeding the 100-bird quota, to determine movement, mortality, growth and harvest. Completed mute swan study report on mute swan populations and effect on submerged aquatic vegetation. Twenty years of mute swan population control has had limited success. Despite egg addling, the swan population continues to grow and a national strategy for mute swan control is needed. Surveyed 559 wood duck boxes for nesting success.
	Surveyed all 80 osprey sites for breeding status.
Continue to monitor all nesting sites of Piping Plover.	Completed
Restore (cut brush) 10 acres/year of habitat for American Burying Beetle.	Completed.
Survey 65 colony nesting bird sites.	Completed.
Publish RI's Living Legacy: Identifying and Preserving the State's Biodiversity.	Text completed; gathering graphics for the document to be published October 2002.
Anadromous fish restoration	Anadromous fish restoration
Restore anadromous fish populations in coastal streams.	Stocked 430,000 fry and 8,300 Atlantic Salmon smolts into the
 Stock 500,000 Atlantic Salmon fry & 15,000 smolts Monitor spring returns at selected streams 	Pawcatuck River Watershed.
Invasive Species	Invasive Species
 Conduct population assessments, prepare and implement management plans for non-native species. Draft DEM policy on the use of non-native plants in land management and enforcement actions 	 DEM not yet conducting an overall effort on invasive species. The New England Wild Plant Society and University of Connecticut are preparing an atlas of invasive species to show the distribution of invasive plants. US Fish and Wildlife is conducting an experimental control project at Sachuest Point. Model policy (from Connecticut) under review for adoption; projected date for completion, October 2002.
 based on list developed by the RI Invasive Species Council by Summer 2001. Conduct a regional Invasive Species Workshop 	New England NEP Invasive Species Workshop to take place
with New England National Estuary Programs, RI Invasive Species Council, The Nature Conservancy, NEIWPCC, and US F&W winter 2001-2002.	November 14 and 15, 2002 at Boston Aquarium Benthic sampling in 5 NE estuaries to start Spring 2003.
Narragansett Bay	Narragansett Bay
Provide administrative and technical support for Partnership for Narragansett Bay (PNB) – ongoing.	Ongoing.
Develop a process for revising the Narragansett Bay Comprehensive Conservation and Management Plan – September 2002.	Coastal Institute received \$100K HUD grant to support Bay Planning – RFP for CCMP revision work released April 2002, responses evaluated; final selection due July 30, 2002.
Produce major Bay environmental festival, Fall 2002. Delia DND Delia 2002.	Postponed to Fall 2003. 18t
Develop PNB Bay Journal – 2002. Support the statewide fisheries management.	1st issue published June 18, 2002. 2nd issue in production, focusing on key Bay issues facing new administrations in RI and Mass. NREP partnered with DEM and R. I. Governor's Office.
Support the statewide fisheries management dialogue process at the Coastal Institute.	NBEP partnered with DEM and R. I. Governor's Office, providing \$20,000 of Clean Water Act Section 320 funds to marine fisheries license restructuring process. Complete the Control of 2001.
Produce a technical workshop on environmental indicators, Fall 2001.	Completed – October 12, 2001.

Planned FY 2002/2003 Work Plan	Completed/Progress FY2002, Changes FY2003
Narragansett Bay (cont.) Develop proposal for EPA National Estuaries Program Futures grant program to conduct public survey and develop outreach on growth issues in	Narragansett Bay (cont.) Seeking partners for updated version of this project to support CCMP revision and citizen vision for the Bay. Investigating other options for Futures grant proposal; one possibility is
Blackstone River watersheds in partnership with RISD, the Bryant College Environmental Marketing Program, and private sector by 2002.	community futures workshops in Tiverton, RI linked to new bridge construction in commercial district and planned expansion of mass transit links.
With MA and EPA, implement bi-state Watershed Action Grant program to support Bay Summit goals by Winter 2002/2003.	RFP released April 2002. Received \$420,000 in requests for \$122,600 in available funds; projects reviewed and selected; funded 10 projects in RI and Mass.
Manage NOAA grants for cooperative research on Narragansett bay fisheries and water quality.	Ongoing.
Complete year 2 of Coastal Monitoring program with Roger Williams University and EPA (35 stations in the Bay) – October 2001.	Completed – data published by EPA Coastal Assessment Program. Program extended to 5 years. At approximately \$150,000 per year (2002 I is the 3rd year). Program is implemented by NBEP, EPA and URI/GSO.
Continue to coordinate and expand, as funding allows, the Bay Window Monitoring system of 13 data sampling buoys in Narragansett Bay to obtain more complete information on bay conditions.	Ongoing – received \$750,000 for this year from federal allocation through the efforts of Senator Chafee.
Coordinate research and monitoring activities through the PNB – ongoing.	Ongoing.
Conduct third annual Dissolved Oxygen Survey of Upper Narragansett Bay, - summer 2001.	Completed – Sept. 2001.
Develop Indicators Index by – October 2002.	Ongoing – Received grant to use Battelle Inc. to further development of eco-indicators to incorporate into new State of the Bay Report.
Biodiversity	Biodiversity – NEW Evaluate emulating the Massachusetts BioMap project, dependent upon funding.

Abundant Open Space and Recreation

Planned FY 2002/2003 Work Plan	Completed/Progress FY2002,
	Changes FY2003
 Open Space Preservation Work with the Legislature, local governments, nonprofits, and state and federal partners to accelerate land preservation efforts through: State acquisition of land. 	 Snake Den - acquisition of properties along Route 6 in Johnston for access and future development of Snake Den State Park; have already acquired three parcels containing four acres, will be acquiring three additional acres in FY2003.
Protect priority farms through purchase of development rights. The protect priority farms through purchase of development rights.	 Acquired development rights to six farms in FY2002: Knowlton dairy farm in Scituate, 110.6 acres Tucker, Shirley sod farm in Richmond, 55.44 acres Tucker, Winfield sod farm N. Kingstown, 126.3 acres Nunes hayfields in Middletown, 51 acres Kenyon dairy farm in S. Kingstown, 172 acres Toste Farm hayfields in Tiverton, 337 acres
Acquire 300- 400 Forest Legacy acres FY 2002/03.	• Thomas property in Scituate, 43.88 acres
 Accelerate land preservation efforts by leveraging state dollars to buy and protect land. Acquire/protect 3000 acres of land per year (state, local, private and federal land acquisition). Providing financial and technical aid for local land 	 Local Land Trusts 1856 Non-profits 1852 DEM 2593 Farmland 236 Total acres protected FY 2002 6537 FY 2002 grant round in progress – awards to be made in
acquisition.	October.
Complete SCORP prioritization criterion, the Open Project Selection Process (OPSP), for land acquisition and recreational facilities by December 2002, implementation to start January 2003.	 Prioritization land acquisition criteria completed. The OPSP is on schedule for December.
Provide GIS map of land prospects for conservation and continually update existing maps of preserved areas as land is acquired.	 Developed process to identify prospective properties; maps continually updated as land is acquired.
Greenways, Bike Paths, and Trails Increase number of recreational opportunities and improve current recreational facilities:	Greenways, Bike Paths, and Trails
 Complete Blackstone Bike Path & Trestle Trail over the next three-four years. Complete Snake Den Park by June 2006. 	 On schedule, 7 miles constructed and 12 miles in design stage. Design study was due 2002, pushed back to 2003 due to Budget cutbacks.
Repair the state-owned causeway to the breakwater in Salters Grove by 2003.	Repairs pushed to 2004 due to Budget cutbacks.
Design for universal access projects including Black Point Trail completed by end of FY 2004	On hold due to funding.
Incorporate development of parking facilities and trails at Rome Point into budget request for FY 2003	 Not included in 2003 budget; pursuing funding through application for a trails grant.
Award grants of \$3.4 million to municipalities, including Distressed Community grants for park construction and renovation by November 2001.	• On schedule; \$740,000 awarded to distressed communities for 5 projects; \$390,000 awarded for 18 small projects (under \$25,000); \$5.4 million awarded for 23 large projects (over \$25,000).
Secure funding for Blackstone Watershed Greenspace Plan by June 2003. Complete plan within 2 years after funding is acquired.	Too soon to report on funding acquisition.
Work with RIDOT & State Greenways Council for expanded state funding to match federal funding for bikeway, equestrian, & recreational trail projects over next three years. Target: \$7 million additional state funding over the next 3 years.	 On schedule; the Transportation Advisory Committee has recommended a total of \$12.5 million in federal transportation funds for new and expanded bike paths, greenways, and pedestrian improvements over the next 3 years.

Abundant Open Space and Recreation

Abundant Open Space and Recreation	
Planned FY 2002/2003 Work Plan	Completed/Progress FY2002, Changes FY2003
Greenways, Bike Paths, and Trails (cont.)	Greenways, Bike Paths, and Trails (cont.)
Work with local sponsors to complete \$2 million worth of grant funded projects to match federal funding through technical oversight and reimbursement for projects, June 2002.	On schedule; 50 % of projects completed and reimbursed: Central Trail System, Cumberland; Oaklawn Grange Park, Cranston; Waypoyset Reserve, Bristol; Oakland Forest, Aquidneck Island Land Trust. Seven additional projects in progress.
Asset Management and Facility Maintenance Work with Governor's office and legislative body to secure full funding for implementation of asset management plans addressing capital and non-capital needs; explore and develop where possible innovative funding sources. Number of priority state facilities improved in 5, 10, 15 years.	Asset Management and Facility Maintenance The Department received approximately \$250,000 in its FY2002 budget for Parks and Recreation asset protection. Due to a downturn in the state budget, funds totaling \$1.227 million have been deferred for FY2003. We hope to recoup this funding in the next few years. Too soon
Increase public safety and public access	Increase public safety and public access
Increase public access through construction of boat ramps and acquisition of shorefishing sites.	 Completed construction/reconstruction of 3 boat ramps at: Stone Bridge, Carbuncle Pond, and Haines Park. Acquired first phase of Toste Farm, now referred to as Eight Rod Farm Management Area, has a large pond that will be stocked with trout and opened to the public for fishing.
Events	Events
Schedule 6 – 10 events per year including Bay Day, the Jazz and Folk Festivals at Fort Adams, road races, charitable events, and the New England Championship Regatta. Regatta.	 DEM hosted the: Governor's Bay Day July 28, 2001 at Colt State and Roger Wheeler State Beach. R.I. Historical Preservation & Heritage Commission Pow-Wow at Colt State Park August 18 and 19, 2001. RI Bike Safety Day July 25, 2001 Goddard Mml. State Park. Ntl Intercollegiate Sailing Association Dinghy Championships Roger Wheeler State Beach June 6 – 8, 2001 in cooperation with U.R.I. Folk Festival at Fort Adams State Park August 4th and 5th. Jazz Festival at Fort Adams August 11th, 12th, 2001. Annual Autumnfest Celebration at World War II State Park over Columbus Day weekend October 6—8, 2001. DEM participated in the "Big E" Exposition September 14 – 30 West Springfield, MA. The display showcased RI's shoreline "A convenient retreat for the body and soul." DEM participated in the R.I. Spring Flower and Garden Show at the R.I. Convention Center February 14- 17 in 2002. This year's display was "RI's Secret Treasures," representing the Hanna Robinson Tower and rock located on Routes 1 and 138 in South Kingstown.

Resource-Based Industries

Resource-Based Industries	
Planned FY 2002/2003 Work Plan	Completed/Progress FY2002,
	Changes FY2003
Fisheries Management Reinvent the State's fisheries management system to ensure sustainability of the fisheries resource and fisheries through:	Fisheries Management
Implementing short-term recommendations of the general assembly to improve licensing procedure Spring 2002.	DFW made recommendations to DEM and Intergovernmental Working Group.
Developing long-term strategies and implement when approved by stakeholders.	Participated in discussions with industry at URI Coastal Institute.
Introducing a statewide data collection system for all fisheries this calendar year.	Lobster logbook system in place, working with federal-state partners on other fisheries.
Promulgating regulations for the possession and handling of shellfish by licensed shellfish harvesters by Spring 2002.	Regulations taken to public hearing, under revision based on hearing comments, filed in June 2002.
 Developing programs and proposals to address: Electronic license and data collection system by January 2003. 	Working with federal partners and DEM licensing.
 Principles to guide fisheries management by October 2001. 	Completed.
 Options for commercial fishing license reform by January 2002. 	Provided to DEM and IWG, legislation pending.
 License system for recreational marine fishing by April 2003. 	Conducted meetings and obtained input from recreational fishing community; they are strongly opposed.
Commercial aquaculture by January 2002.	Regulations taken to public hearing, revised based on public comment. Filed in June 2002.
Overall license restructuring by January 2002.	Proposals made to DEM, IWG, bill passed by general assembly.
• Implementing lobster management program; 40 trips to collect data on lobster population.	Lobster sampling program conducted as designed.
Increased trout and large mouth bass angling opportunities through acquisition of access areas, 10% annual increase in hatcheries production.	First phase of Toste Farm, acquired by DEM last year, has a large pond that will be accessible to the public and will be stocked with trout.
Continuing to participate and provide research support to: the New England Marine Fisheries Council and	Hatchery production objective has been met.Ongoing as needed
Atlantic States Marine Fisheries Commission, adopting regulatory changes as needed.	
Conducting port and sea sampling and water quality studies.	Summer 2001 survey done, 2002 ongoing.
Annual sampling: shellfish samples for 60 Narragansett Bay sites.	• 2001 survey completed, 2002 survey ongoing.
 Continuing marine recreational fishing survey (MRFSS) to characterize the catch and value of the marine recreational fishery in RI. 	MRFSS survey done by 2 month sampling wave annually.
Strengthening and restructuring citizen's advisory panels that advise the Marine Fisheries Council.	Ongoing in cooperation with Marine Fisheries Council.
 Forming a partnership with NMFS to study fisheries problems in Narragansett Bay. 	Three active federal grants from NMFS in place to support research on Bay fisheries and to acquire a new research vessel 2002 surveys and sampling completed. 2002 work ongoing.
Conducting marine fisheries surveys at trawl stations and coastal ponds; collect shellfish samples; collect lobster population data.	See Healthy Ecosystems for details.

Resource-Based Industries

Resource-based illudstries	
Planned FY 2002/2003 Work Plan	Completed/Progress FY2002, Changes FY2003
Facilities ● Port renovations: provide upgraded port facilities for the commercial fishing fleet at Galilee and Newport by May 2003 and complete major renovations to marine fisheries laboratory facility at Fort Wetherill by April 2002.	Facilities Ft. Wetherill restoration complete, DFW marine staff moved in. Bulkhead repairs in Galilee delayed/deferred
Forest and Agriculture stewardship	Forest and Agriculture stewardship
 Develop and implement programs with local agricultural growers and organizations, forestland owners, and the Rural Lands Coalition to: Provide technical assistance to 250 forestland owners by June 2002 and another 250 by June 2003. Establish farmers market at Fisherman's Memorial State Park, Haines State Park, by July 2001. Provide information on alternative forest businesses to assist forestland owners. Maintain or minimize loss of total acres in cultivation. Through marketing assistance, maintain high gross return per acre. Through marketing assistance help maintain high income from farmer's markets and roadside stands. Increase the number of farmers participating in farmer's markets. Work with the Agricultural Land Preservation Commission, Forest Legacy Program, cities and land trusts to leverage \$5 million of bond money to buy development rights of working farms over the next five years. Mitigate effects of drought conditions for farmers by 	 Provided assistance to over 250 landowners to develop management plans for 4,812 acres. Farmers market established, 4th market in state parks. Total farmers markets in state now 17. Held two workshops and distributed pamphlets on alternative forest businesses. 35,000 acres in cultivation, no change from 1999 to 2000, most recent year statistics available. DEM does not track gross return per acre, however, USDA reports an increase in gross return from 1999 to 2000, and the value of WIC coupons redeemed at farmers markets was over \$140,000 for 2001. RI has the highest direct income from direct marketing (farmers markets and roadside stands) in the country. RCRD report, December 2001. The average number of farmers participating in each farmers market increased from between 12 and 20 to between 15 and 20. The number of farmers' markets in state parks increased last year to 4 from 3, and overall from 15 to 17. Six farms protected in 2002. See Abundant Open Space and Recreation for more information.
 Mitigate effects of drought conditions for farmers by conserving water used for agriculture through best management practices. Finalize agricultural water withdrawal management plans – August 2001. Maintain readiness to implement protocol to respond to hoof and mouth disease. Increase hunting opportunities. Develop proposals and programs to address hunting and trapping as management tools to control excessive wildlife populations (deer, geese, beaver, coyote). 	 Completed – delayed by stakeholder process that was more involved than anticipated (1st quarter of 2002). Protocol completed July 1, 2001 - established and training is ongoing. Bird depredation bill passed to authorize DEM to issue permits to control nuisance birds. Extended the early hunting season for Canada Geese from 25 to 30 days (all of Sept.) and the will continue the late season piloted in 2001 from Jan. 14 to Feb. 15. Worked with The Nature Conservancy to open a new area of the Carter Preserve to hunting for deer. Provided technical assistance to landowners who have problems with coyotes. Produced a publication on beaver with information on: control structures, how to avoid nuisance problems, how to deal with problems that occur. Provided assistance to landowners who have problems with bears.

Open and Effect	ctive Government
Planned FY2002/2003 Work Plan	Completed/Progress FY2002,
	Changes 2003
Work Plans	Work Plans
Continue to develop work plans for divisions and multi-	• Completed August 2001.
program initiatives: Work plans for EX2002 and 2002 completed July 2001	2001 Appeal Deport published April 5 2002
 Work plans for FY2002 and 2003 completed July 2001 Annual reports with progress indicators and performance 	• 2001 Annual Report published April 5, 2002.
measures published by February 2002 and 2003.	• 2002 Annual Report too soon to report.
Efficient Operations	Efficient Operations
Continue to improve efficiency of internal operations:	30 1
 Implement improved cost accounting system to track program/project expenditures by Dec. 2002. 	 Project modified, lack of funding for original plan for online system. Implementation of Online Timecard System component to commence September 2002.
 Work with the joint labor/management committee as established by contract negotiations to expand Professional Development Reviews to union staff in FY 2003 to make sure work plan objectives are met. 	Expect modifications from Focus Group and training for reviewers- also subject of contract negotiations.
Develop plan to address projected turnover rate in the next 5 years at DEM by June 2002.	 Assistants/Associates using a report with projections of staff eligible for retirement in the next 5 years to set priorities for filling vacancies and for long-term succession planning.
By 2003, complete review of job specifications & salary levels to ensure that responsibilities & authorities are	Review of job specifications continued on an ongoing basis for all offices.
 clearly defined and meet program objectives. Provide diversity training to Department staff (contingent on funding) 	No funding (draft Diversity Focus Group report done (April 5)
on funding). • Supervisory Skills Development – Within 2 years of	(April 5).Supervisors have been attending DOA Principles of
implementation of supervisor training course planned for 2002, 25 supervisors will have completed the curriculum (contingent on funding).	Management and we will begin development of supervisory training at DEM.
Continue to develop customer service orientation among management and line staff: • Develop a department-wide policy to and system to solicit customer feedback by July 2002.	 Finalized an environmental permitting customer satisfaction survey and plan on 6/18/02. The survey wil be sent out this summer with a final report projected for the fall of 2002.
Provide training and response protocols for	 Delayed – lack of staff. Will reset target based on FY
environmental equity complaints by January 2002.	2003 staffing levels.
 Determine need for multi-lingual information dissemination to serve our increasingly diverse constituency. 	Report completed, resources needed to implement.
Public Outreach and Participation	Public Outreach and Participation
 By July 2003, develop a coordinated Department Public Outreach and Public Participation Plan that determines DEM outreach and public participation needs, identifies outreach and public participation opportunities, coordinates materials, and engages DEM employees on outreach and public participation activities. 	Committee developed, planning is underway.
 Enhance DEM website as a resource for environmental information by July 2003. 	• A new environmental education resources website has been developed and is being posted on the DEM website. Watershed Notification System implemented in 2002.
 Working with RI Resource Recovery Corporation and Dept. of Health, publish and distribute quarterly reports to stakeholders, on implementation of the Central Landfill Action Committee recommendations. 	Annual update in progress.
	NEW – explore potential for URI assistance in translating source water assessments (SWAPs) into strategies for drinking water outreach.
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Open and Effective Government		
Planned FY2002/2003 Work Plan	Completed/Progress FY2002,	
	Changes 2003	
 Partnerships Continue quarterly roundtable meetings with business and environmental communities. Continue to work with stakeholder groups, including Greenhouse Gas, Marine Fisheries Task Force, Waste Task Force, and watershed, agriculture, forestry, and land trust organizations. Initiate environmental equity advisory group. 	Partnerships Ongoing. All ongoing, with exception of environmental equity advisory group, which is delayed.	
Research and data management	Research and data management • NEW – Develop more effective and coordinated use of databases, current and historic with other state agencies and federal partners. Two examples: AIRS and STORET.	
E-Government Continuously improve E-government services and technology: Work with DOA and legislature to gain ability to accept credit card payments to offer on-line boating and fishing and hunting licenses (ongoing) Provide the public with the ability to view the status of permits and compliance agreements by December 2001	 E-Government Online boat registration Renewals Service became available May 1, 2002. Commercial fishing licenses scheduled for January 2003. ISDS Permit Status Application launched August 8, 2002 to offer this service for ISDS applications. 	
 Develop capability to allow submissions of selected permits. Innovative Technologies Develop a policy/position paper on using and promoting 	Discussions with portal provider ongoing. ISDS permits under consideration for electronic submission. Applications for Temporary Hazardous Waste Transporter Permits also under evaluation. Innovative Technologies Completed June 2002.	
innovative technologies and information and management exchange by June 30, 2002. Staff Development	Staff Development	
Develop program to improve and reinforce decision-making skills by focusing on problem solving, multi-program communication, and team building.	зіцу Бечеюртені	
 Develop a training curriculum for improving and reinforcing decision-making skills by October 31, 2001. 	DOA has requested we wait until they complete their statewide mandatory Management Development Institute Training so DEM course will complement and not conflict with DOA's. They are close to finalizing their curriculum.	
 Implement the first round of training on improving and reinforcing decision-making skills by January 31, 2002. Offer training on improving and reinforcing decision-making skills to all staff in Bureau of Environmental 	 Not completed and on hold (see above). Not completed and on hold (see above). 	
Protection by December 31, 2002. Permit Streamlining	Permit Streamlining	
Continue to streamline permit processes:	1 erma streamanng	
Continue to streamme permit processes. Complete implementation of the Permit Process Tracking and Information System (PPTIS), a computer infrastructure to process and track permit applications more efficiently and allow for concurrent review among divisions by Fall 2001.	The system completion date has been delayed. However, the Offices of Air Resources and Waste Management are using the system. The implementation for Water Resources has been postponed until July 1, 2003.	
Continue to streamline permit processes, develop and implement a module within PPTIS to track the receipt and response to citizen complaints (One Stop Grant) by December 2003.	The activities associated with the One Stop Grant are dependent on PPTIS implementation. Due to the delays in PPTIS implementation, work on the One Stop Grant will commence in January 2003.	

	tive Government
Planned FY2002/2003 Work Plan	Completed/Progress FY2002, Changes 2003
Permit Streamlining (cont.)	Permit Streamlining (cont.)
With stakeholders, complete evaluations of all major permit programs where problems exist to recommend legislative, regulatory, policy and administrative changes to improve them and implement recommendations, in efforts to continue to streamline permit process.	 Permit Streamlining (cont.) Permit Streamlining committees completed in OWM for site remediation in September 2001. Permit Streamlining Task Force for OAR was completed in May 2002.
Reduce permit backlogs and improve predictability of permit decisions and time frames. – See Division Work Plans for details.	 RIPDES - reducing major permit backlog on track Goal 12% by 12/01, completed 12/01 Goal 8% by 6/02 Blount draft completed by 6/02, final by 9/02 and Westerly completed 6/02 - on track Goal 0% by 9/02 - goal revised to 4% by 9/02 Warren 75% complete and on track. Manchester Street behind schedule - revised schedule to be determined, will require assistance from other DEM offices.
Implement recommendations of the Wetlands Task Force including regulatory reforms to clarify rules and create new application tiers to support streamlining.	 Wetlands: Average decision time (PDs) improved from 126 days (for the month of 1/01) to 82 days (for the 2nd quarter '02). Progress slowed recently due to increased workload (more applications) and investment in outreach and training efforts (3) workshops between 12/02/01 and 5/30/02. Phase 1 rules complete. Phase 2 rules 75% complete – behind schedule due to contractor change.
Implement recommendations of the ISDS Task Force (to be determined).	 Draft Final Report completed 3/02. Draft rules in progress; ready for internal reviews 8/15/02; public workshops winter '02; expected promulgation 6/03. Administrative, outreach and training and customer service recommendations ongoing.
Implement recommendations of the Site Remediation Permit Streamlining Task Force including regulatory changes to change the Arsenic standard and permitting of marginal risk sites and other changes that were recommended to streamline the process.	 Marginal Risk Policy finalized/implemented fall 2001. Marginal Risk Policy training session conducted Feb. 2002 with RI Society of Environmental Professionals (RISEP). Complete Site Remediation regulatory changes by June 2003.
	NEW – Develop and coordinate further training with RISEP.
Preconstruction Permitting – Implement recommendations of Air Permit Streamlining Task Force including regulatory and administrative changes that were recommended that will streamline the process.	 NEW – Preconstruction Permitting Develop general permits or permits by rule for small degreasers, dry cleaners, emergency generators by 6/03 Develop program for comprehensive permit application submittals. Pilot program by July 2002, full implementation by July 2003
Streamline permitting of dam repairs consistent with new rules and policies of Governor's Dam Safety Task Force Fall 2001.	• 75% complete. Will be part of Phase 2 rules slated for 12/02.
 Provide timely decision-making on applications for dredging, dewatering, and beneficial use and disposal of dredge materials. Adopt criteria by policy to identify types of suitable areas for the beneficial reuse of dredge materials, July 2001. Work with CRMC to develop joint protocols and guidelines for coordinating dredging applications, October 2001. Develop integrated regulations for dredge material 	 Appendix B promulgated in September 2001. Done. Draft regulations completed March 2002; public hearing
management and dredging, January 2002	in August, filing target is November 2002.

Open and Enective Government	
Planned FY2002/2003 Work Plan	Completed/Progress FY2002,
	Changes 2003
Coordination with Other Agencies	Coordination with Other Agencies NEW – With DOH, evaluate the feasibility of consolidating programs such as source water protection and wellhead protection (SWAP and WHP).
Environmental Leadership Program (ELP)	Environmental Leadership Program (ELP)
Complete study of feasibility of establishing an Environmental Leadership Program (ELP) to encourage regulated entities to making environmental improvements exceeding compliance requirement and make recommendations for ELP elements by September 2001	Completed, final documents sent to stakeholders and EPA in September 2001.
Compliance Assistance	Compliance Assistance
 Complete autobody certification (ABC) program by December 2002, with 80-100% industry participation by June 2003. Establish a stakeholder group for a dry cleaning self-certification program by June 2003. 	 Completed 39 pre-implementation audits in June 2002. Analyzing data and performance measures. Full program rollout expected in September 2002. Planning meeting with Air Resources in July 2002. Initial research occurring. Draft Program Guidebook produced
certification program by June 2003.	by Tufts University in May of 2001.
Fair and Effective Enforcement	Fair and Effective Enforcement
Finalize an enforcement response policy to standardize enforcement principles, practices and procedures, March 2002.	Awaiting preliminary draft from Assistant Director.
Recommend changes to the Assessment of Administrative Penalty regulations to ensure that fines are appropriate for the non-compliant actions, by June 2002.	Revisions to regulations were begun and are now awaiting potential changes in penalty legislation under consideration in the legislature.
 Issue timely and appropriate enforcement actions in response to significant noncompliance with environmental statutes and regulations (see Compliance and Inspection Work Plan for specific targets). Develop a comprehensive policy to triage air complaints including visible emissions, fugitive dust, and odor, to address the most urgent complaints immediately by September 30, 2001. 	 Appropriate enforcement actions on track. "Timely" actions sometimes a problem due to limited staff at OC&I and Office of Legal Services. Numbers and complexity of cases may delay issuance. OC&I also lacks a computer tracking system to coordinate measurement goals. Draft policy forwarded to assistant Director for review on 11/29/01. Awaiting comments.
Increase permit compliance inspections for wetlands permits and RIPDES minor permits.	 Minor RIPDES permits – Inspect 1 facility in Woons. Watershed – completed. Inspect 3 significant non-compliers – 66% complete, on track for 9/02. 10 facilities associated with permit re-issuance on track for 6/03. Wetlands – Office of Water Resources staff conducted over 200 compliance inspections 7/01 – 6/02.