

January 9, 2009

Lois Adams
US EPA – Region
One Congress Street
Suite 1100-CSP
Boston, MA 02114

Dear Ms. Adams:

The Rhode Island Department of Environmental Management completed federal fiscal year activities for 2008 on September 30, 2008. RIDEM has a PPA workplan tracking/reporting system that monitors progress in meeting our agreed upon deliverables. This reporting system has been used to generate reports on all workplan issues that are in the PPA. As you are aware federal regulations require grant recipients to report progress and accomplishments under the work plan which addresses the following four elements:

1. A discussion of accomplishments as measured against work plan commitments
2. A discussion of the cumulative effectiveness of the work performed under all work plan components
3. A discussion of existing and potential problem areas and
4. Suggestions for improvement, including where feasible, schedules for making improvements.

At this time DEM is submitting a number of documents for your review. The first (Attachment A) is the status of all deliverables of the PPA workplan by RIDEM program. These documents will allow you to review all deliverables attributed to a program that have been distributed throughout all five goals. RIDEM will provide electronic copies of these documents by e-mail, along with another electronic copy of all the outputs organized by goal. Due to the size of these documents, a paper copy will not be included with this submission.

The second document (Attachment B) is a compilation of the major deliverables that have not been completed by September 30, 2008. The document discusses why the deliverable did not get completed, and in many instances provides an explanation of how the output will get on track. It should be noted that the DEM PPA tracking system is a dynamic system and a number of work plan elements had been modified to push back completion dates into the first quarter of 2009. In these instances, the report will indicate the deliverable was completed in this time period.

It is RIDEM's intention to meet the federal PPA annual performance reporting requirements with the submission of these two documents. The regulations also require a joint evaluation process to occur in order to discuss progress and issues related to fulfilling the environmental

goals and objectives stated in the PPA. The outcome of the meetings held this summer, discussed the performance of the environmental programs, suggestions for improvement, and if needed, schedules for making improvements. This information has been provided to EPA in the 2009 PPA agreement submitted on December 12, 2008.

As you are aware, the state of Rhode Island has experienced severe budgetary problems this year that has resulted in many employees retiring. This has had an impact on some of the DEM programs. Wherever possible, DEM has tried to meet workplan deliverables, but it was not the case in some areas where there was only one subject matter expert. In other instances DEM will attempt to meet deliverables by extending the date to complete the deliverables. As you are aware, our budgetary problems are continuing in 2009. DEM may need to revisit some of the elements of the 2009 workplan to determine if staffing levels will be able to meet the workplan elements.

RIDEM will be looking forward to your comments on the information that has been submitted to you that details our accomplishments in meeting our requirements of the PPA agreement. If you have any questions on this letter, please contact me.

Sincerely,

Thomas D. Getz
Assistant to the Director

PC: Without Enclosures W. M. Sullivan, Director DEM
R. Varney – EPA Region I
T. Gray
A. Good
L. Mouradjian
T. Maguire
D. Harstedt – EPA Region I

Attachment A – Status of Deliverables
(To be provided in electronic form via an e-mail to Lois Adams)



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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Goal: I. Clean Air	Objective: 1. Attain the National Ambient Air Quality Standards for Ozone					
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A. Keep ozone precursor regulatory programs up to date	a. Promulgate regulations to implement new Control Technology Guidelines	1. File final regulation with Secretary of State	09/30/2008	Complete	MORIN	MCCAUGHEY	
			Progress:			Created By:	Date Created:
			On Track: Not due yet			BARBARA MORIN	01/14/2008
			On Track: RI DEM committed in its 8-hour ozone attainment demonstration to evaluate CTGs issued in 2006 and 2007 and to submit updated regulations to EPA by 1/1/09 if CTG requirements are applicable/feasible.			BARBARA MORIN	03/31/2008
			On Track: New target dates - evaluate implementation strategies by 12/31/08, draft regulations by 3/31/09, public notice by 5/30/09 and file regs by 7/40/09			BARBARA MORIN	10/06/2008
Complete: Regulations will be filed according to schedule in 8-hour ozone SIP			BARBARA MORIN	11/07/2008			

A. Keep ozone precursor regulatory programs up to date	a. Promulgate regulations to implement new Control Technology Guidelines	2. Public notice	08/17/2008	Complete	MORIN	MCCAUGHEY	
			Progress:			Created By:	Date Created:
			On Track: Not due yet			BARBARA MORIN	01/14/2008
			On Track: RI DEM committed in its 8-hour ozone attainment demonstration to evaluate CTGs issued in 2006 and 2007 and to submit updated regulations to EPA by 1/1/09 if CTG requirements are applicable/feasible.			BARBARA MORIN	03/31/2008
			On Track: New target dates - evaluate implementation strategies by 12/31/08, draft regulations by 3/31/09, public notice by 5/30/09 and file regs by 7/40/09			BARBARA MORIN	10/06/2008
Complete: Regulations will be filed according to schedule in 8-hour SIP			BARBARA MORIN	11/07/2008			



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
A. Keep ozone precursor regulatory programs up to date	a. Promulgate regulations to implement new Control Technology Guidelines	3. Submit draft regulation for internal review	05/15/2008	Complete	MORIN	MCCAUGHEY		
			Progress:				Created By: Date Created:	
			On Track: Not due yet				BARBARA MORIN	01/14/2008
			On Track: RI DEM committed in its 8-hour ozone attainment demonstration to evaluate CTGs issued in 2006 and 2007 and to submit updated regulations to EPA by 1/1/09 if CTG requirements are applicable/feasible.				BARBARA MORIN	03/31/2008
			On Track: New target dates - evaluate implementation strategies by 12/31/08, draft regulations by 3/31/09, public notice by 5/30/09 and file regs by 7/40/09				BARBARA MORIN	10/06/2008
			Complete: Regulations will be filed according to schedule in 8-hour SIP				BARBARA MORIN	11/07/2008
A. Keep ozone precursor regulatory programs up to date	b. Update NOx budget trading rule, or develop an alternative mechanism, to ensure that NOx SIP call requirements continue after 2008.	1. Submit draft regulation for internal review	04/30/2008	Complete	MCVAY			
			Progress:				Created By: Date Created:	
			On Track: Target date in future				DOUG MCVAY	01/04/2008
			Behind Schedule: New date for completing draft regulation for internal review - 3rd quarter 2008				DOUG MCVAY	03/28/2008
			Behind Schedule: New date for completing draft regulation for internal review - 4th quarter 2008				DOUG MCVAY	06/24/2008
			Complete: EPA eliminated this requirement based on the CAIR vacatur.				DOUG MCVAY	09/30/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Keep ozone precursor regulatory programs up to date	b. Update NOx budget trading rule, or develop an alternative mechanism, to ensure that NOx SIP call requirements continue after 2008.	2. File final regulation with Secretary of State	09/30/2008	Complete	MCVAY	
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Progress:	Created By:	Date Created:
On Track: Target date in the future	DOUG MCVAY	01/04/2008
Behind Schedule: New date for filing final regulation with Secretary of State - 1st quarter 2009	DOUG MCVAY	03/28/2008
Behind Schedule: New date for filing final regulation with Secretary of State-2nd quarter 2009	DOUG MCVAY	06/24/2008
Complete: EPA eliminated this requirement based on the CAIR vacatur.	DOUG MCVAY	09/30/2008

A. Keep ozone precursor regulatory programs up to date	b. Update NOx budget trading rule, or develop an alternative mechanism, to ensure that NOx SIP call requirements continue after 2008.	3. Public Notice	06/30/2008	Complete	MCVAY	
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Progress:	Created By:	Date Created:
On Track: Target date in the future	DOUG MCVAY	01/04/2008
Behind Schedule: New date for public notice - 4th quarter 2008	DOUG MCVAY	03/28/2008
Behind Schedule: New date for public notice-1st quarter 2009	DOUG MCVAY	06/24/2008
Complete: EPA eliminated this requirement based on the CAIR vacatur.	DOUG MCVAY	09/30/2008

A. Keep ozone precursor regulatory programs up to date	c. Update Regulation 36 to be consistent with OTC solvent cleaning model rule.	1. Final amended regulation filed with Secretary of State	04/15/2008	Complete	FRIEDMAN	MORIN
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Progress:	Created By:	Date Created:
Behind Schedule: Hearing scheduled for 8/08/08.	BARBARA MORIN	07/08/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: Filed		BARBARA MORIN	10/06/2008
A. Keep ozone precursor regulatory programs up to date	c. Update Regulation 36 to be consistent with OTC solvent cleaning model rule.	2. Public Notice	02/14/2008	Complete	FRIEDMAN	MORIN
Progress:					Created By:	Date Created:
Complete: Published in Pro Jo 7/8/08					BARBARA MORIN	07/08/2008
A. Keep ozone precursor regulatory programs up to date	c. Update Regulation 36 to be consistent with OTC solvent cleaning model rule.	3. Submit draft amended regulation for internal review	12/16/2007	Complete	FRIEDMAN	MORIN
Progress:					Created By:	Date Created:
Complete: Internal review complete.					BARBARA MORIN	07/08/2008
B. Keep ozone precursor regulatory programs up to date - RACT for VOC and NOx sources	a. Review RACT agreements and regulations	1. Submit a SIP revision to EPA	12/15/2007	Complete	BURNS	
Progress:					Created By:	Date Created:
Behind Schedule: To be submitted with attainment demonstration to be proposed on 2-15-08.					TED BURNS	01/10/2008
On Track: Public hearing on SIP revision held in March 2008. Response to comments that were received being prepared. Submittal to EPA in May 2008.					TED BURNS	03/31/2008
Complete: SIP revision submitted to EPA on 4-30-08.					TED BURNS	07/01/2008
C. Monitor ozone and ozone precursor air quality	a. Operate Ozone Network April-September	1. Submit ozone and QA data to AIRS, >75% data capture	09/30/2008	Complete	MORIN	GIULIANO
Progress:					Created By:	Date Created:
On Track: 2007 dats submitted. Network will begin operation again by April 1, 2008, the beginning of the 2008 ozone season					BARBARA MORIN	01/14/2008
On Track: Just finished 4th quarter					LENNY GIULIANO	03/31/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: just finished 4th quarter		LENNY GIULIANO	03/31/2008
			Complete: Up to date for year		BARBARA MORIN	11/07/2008
C. Monitor ozone and ozone precursor air quality	b. Summarize and interpret ozone and other criteria pollutants, PAMs, air toxics data	1. 2005 Air Quality Data Summary	10/15/2007	Complete	MORIN	GIULIANO
Progress:					Created By:	Date Created:
Complete: Posted on DEM website, link sent to mailing list.					BARBARA MORIN	01/15/2008
C. Monitor ozone and ozone precursor air quality	b. Summarize and interpret ozone and other criteria pollutants, PAMs, air toxics data	2. 2006 Air Quality Data Summary	12/15/2007	Behind Schedule	MORIN	GIULIANO
Progress:					Created By:	Date Created:
Behind Schedule: In development. Plan to finalized by 2/2/8/08					BARBARA MORIN	01/15/2008
Behind Schedule: gathering more material. should be finished by april2008					LENNY GIULIANO	03/31/2008
Behind Schedule: New target date 12/15/08					BARBARA MORIN	10/06/2008
C. Monitor ozone and ozone precursor air quality	b. Summarize and interpret ozone and other criteria pollutants, PAMs, air toxics data	3. 2007 Air Quality Data Summary	04/01/2008	Behind Schedule	MORIN	GIULIANO
Progress:					Created By:	Date Created:
On Track: Not due yet.					BARBARA MORIN	01/15/2008
On Track: finishing on 2006 then on to 2007					LENNY GIULIANO	03/31/2008
Behind Schedule: New target date 2/15/09					BARBARA MORIN	10/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff			
C. Monitor ozone and ozone precursor air quality	c. Review monitoring network	1. Submit Network Review report to EPA	07/01/2008	Complete	MAJKUT	MORIN			
							Progress:	Created By:	Date Created:
							On Track: Not due yet	BARBARA MORIN	01/14/2008
							On Track: Not due yet.	BARBARA MORIN	03/31/2008
Complete: Posted for 30 day review on 6/9/08. Submitted on 7/9/08.	BARBARA MORIN	07/08/2008							
C. Monitor ozone and ozone precursor air quality	d. Operate PAMS Network to monitor ozone precursors.	1. Submit air quality and QA/QC data to AIRS, >75% capture	09/30/2008	Complete	MORIN	GIULIANO			
							Progress:	Created By:	Date Created:
							On Track: Data submitted	BARBARA MORIN	01/14/2008
							On Track: have not received any files for 2008	LENNY GIULIANO	03/31/2008
Complete: Up to date for year	BARBARA MORIN	11/07/2008							
D. Prepare inventory of criteria pollutant, ozone precursor and air toxics emissions	a. Send out annual survey forms	1. Aprox. 750 forms mailed	03/01/2008	Complete	SLATTERY				
							Progress:	Created By:	Date Created:
							On Track:	KAREN SLATTERY	02/13/2008
Complete:	KAREN SLATTERY	10/06/2008							
D. Prepare inventory of criteria pollutant, ozone precursor and air toxics emissions	b. Provide technical assistance	1. Answer telephone and email questions	09/30/2008	Complete	SLATTERY				
							Progress:	Created By:	Date Created:
On Track:	KAREN SLATTERY	02/13/2008							



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete:		KAREN SLATTERY	10/06/2008
D. Prepare inventory of criteria pollutant, ozone precursor and air toxics emissions	c. Identify & follow-up with nonresponders	1. issue Letters of Noncompliance	09/15/2008	Complete	SLATTERY	
				Progress:	Created By:	Date Created:
				On Track:	KAREN SLATTERY	02/13/2008
				Complete:	KAREN SLATTERY	10/06/2008
D. Prepare inventory of criteria pollutant, ozone precursor and air toxics emissions	c. Identify & follow-up with nonresponders	2. Referrals of nonresponders to OC&I	09/30/2008	Complete	SLATTERY	
				Progress:	Created By:	Date Created:
				On Track:	KAREN SLATTERY	02/13/2008
				Complete:	KAREN SLATTERY	10/06/2008
D. Prepare inventory of criteria pollutant, ozone precursor and air toxics emissions	d. Process Inventory Forms	1. Emissions calculated for small sources, reviewed for large sources, emissions and hazard factors entered in database	09/30/2008	Complete	SLATTERY	
				Progress:	Created By:	Date Created:
				On Track:	KAREN SLATTERY	02/13/2008
				Complete:	KAREN SLATTERY	10/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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E. Develop attainment plan for 8-hour ozone standard	a. Prepare RI SIP, including modeled control strategies, RACT/RACM RFP analysis and a demonstration that RI does not significantly contribute to nonattainment or maintenance problems for the 8-hour ozone and PM2.5 NAAQS in downwind states	1. Submit draft SIP to EPA	12/01/2007	Complete	MORIN	
Progress:					Created By:	Date Created:
Behind Schedule: Plan to propose attainment SIP by 2/15/2008.					BARBARA MORIN	01/14/2008
Complete: Plan proposed on 2/14/08, hearing held 3/22/08.					BARBARA MORIN	03/31/2008

E. Develop attainment plan for 8-hour ozone standard	a. Prepare RI SIP, including modeled control strategies, RACT/RACM RFP analysis and a demonstration that RI does not significantly contribute to nonattainment or maintenance problems for the 8-hour ozone and PM2.5 NAAQS in downwind states	2. Public notice for proposed SIP	02/01/2008	Complete	MORIN	
Progress:					Created By:	Date Created:
On Track: Plan to propose by 2/15/2008 at latest.					BARBARA MORIN	01/14/2008
Complete: Notice published 2/14/08.					BARBARA MORIN	03/31/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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E. Develop attainment plan for 8-hour ozone standard	a. Prepare RI SIP, including modeled control strategies, RACT/RACM RFP analysis and a demonstration that RI does not significantly contribute to nonattainment or maintenance problems for the 8-hour ozone and PM2.5 NAAQS in downwind states	3. Submit final SIP to EPA.	04/01/2008	Complete	MORIN	
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Progress:	Created By:	Date Created:
On Track: Not due yet	BARBARA MORIN	01/14/2008
Behind Schedule: Responding to comments. Will be submitted by 5/08	BARBARA MORIN	03/31/2008
Complete: Completed SIP submitted to EPA. Letter received from EPA saying submittal is complete.	BARBARA MORIN	07/08/2008

F. Oversee the Light-Duty Motor Vehicle Inspection Program	a. Follow the implementation of the registration denial system at DMV	1. routine issuance of registration denials by DMV	09/30/2008	Complete	STEVENSON	FIORE
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Progress:	Created By:	Date Created:
On Track: Tracking continues.	FRANK STEVENSON	02/06/2008
On Track: Continue to meet every 2 weeks to discuss progress.	FRANK STEVENSON	03/31/2008
On Track: Meetings continue with DMV on future implementation under new I/M contractor.	FRANK STEVENSON	06/30/2008
Complete: Completed. Will continue effort next year.	FRANK STEVENSON	09/30/2008

F. Oversee the Light-Duty Motor Vehicle Inspection Program	b. Track the number of registration denials	1. Annual Report	09/30/2008	Complete	STEVENSON	FIORE
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Progress:	Created By:	Date Created:
On Track: Tracking continues.	FRANK STEVENSON	02/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: Report data being collected.		FRANK STEVENSON	03/31/2008
			On Track: Draft report under review.		FRANK STEVENSON	06/30/2008
			Complete: Report submitted 7/31/08.		FRANK STEVENSON	08/05/2008
F. Oversee the Light-Duty Motor Vehicle Inspection Program	c. Evaluate the number of suspensions resulting from roadside checks by DMV and Police	1. Annual Report	09/30/2008	Complete	STEVENSON	FIORE
Progress:					Created By:	Date Created:
			On Track: Tracking continues.		FRANK STEVENSON	02/06/2008
			On Track: Report data being collected.		FRANK STEVENSON	03/31/2008
			On Track: Draft report under review.		FRANK STEVENSON	06/30/2008
			Complete: Report submitted 7/31/08.		FRANK STEVENSON	08/05/2008
F. Oversee the Light-Duty Motor Vehicle Inspection Program	d. Track the inspection compliance rate	1. Annual Report	09/30/2008	Complete	STEVENSON	FIORE
Progress:					Created By:	Date Created:
			On Track: Tracking continues.		FRANK STEVENSON	02/06/2008
			On Track: Report data being collected.		FRANK STEVENSON	03/31/2008
			On Track: Draft report under review.		FRANK STEVENSON	06/30/2008
			Complete: Report submitted 7/31/08.		FRANK STEVENSON	08/05/2008
F. Oversee the Light-Duty Motor Vehicle Inspection Program	e. Issue Annual Report to EPA on I/M operating parameters	1. Annual Report	07/31/2008	Complete	STEVENSON	FIORE
Progress:					Created By:	Date Created:
			On Track: Gathering data.		FRANK STEVENSON	02/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: Report data being collected.		FRANK STEVENSON	03/31/2008
			On Track: Draft report under review.		FRANK STEVENSON	06/30/2008
			Complete: Report submitted 7/31/08.		FRANK STEVENSON	08/05/2008

F. Oversee the Light-Duty Motor Vehicle Inspection Program	f. Revise regulations No. 34 and DMV No. 1 to address EPA concerns with the I/M program	1. File	01/31/2008	Behind Schedule	STEVENSON	FIORE
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Progress:	Created By:	Date Created:
Behind Schedule: Waiting for contractor to install new equipment with updated software. Should complete regulation process by March 31 2008.	FRANK STEVENSON	02/06/2008
Behind Schedule: New inspection equipment being deployed. Once complete, the revised regulation will be submitted. Expect April 30, 2008 completion.	FRANK STEVENSON	03/31/2008
Behind Schedule: Regulations to be filed by 7/31/08.	FRANK STEVENSON	06/30/2008
Behind Schedule: Waiting for I/M contractor to install new software. Once installed regulations can be filed. New target 12/31/08.	FRANK STEVENSON	10/08/2008

F. Oversee the Light-Duty Motor Vehicle Inspection Program	g. Submit regulations 34 and DMV No. 1 to the EPA as a SIP amendment.	1. SIP amendment to EPA	01/31/2008	Behind Schedule	STEVENSON	FIORE
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Progress:	Created By:	Date Created:
Behind Schedule: Waiting for contractor to install new equipment with updated software. Should complete regulation process by March 31 2008.	FRANK STEVENSON	02/06/2008
Behind Schedule: New projected filing date for regulation is April 30, 2008, due to delay in equipment replacement by contractor. New date for SIP submittal in May 15, 2008.	FRANK STEVENSON	03/31/2008
Behind Schedule: SIP to be submitted by 7/31/08.	FRANK STEVENSON	06/30/2008
Behind Schedule: Waiting for I/M contractor to install new software. Once installed SIP amendments can be filed. New target 12/31/08.	FRANK STEVENSON	10/08/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff						
G. Promote Transportation Policies that reduce air emissions	a. Review submitted transportation projects to assure the ozone precursor emissions is acceptable and/or the CO impact from the project is below the air quality standard.	1. Response to DOT	09/30/2008	Complete	STEVENSON	MARCACCIO						
							Progress:				Created By:	Date Created:
							On Track: On Track.				FRANK STEVENSON	02/06/2008
							On Track: No new projects have been proposed.				FRANK STEVENSON	03/31/2008
							On Track: No new projects have been proposed.				FRANK STEVENSON	06/30/2008
Complete: Completed review of 2009-2012 TIP and 2030 Surface Trans. Plan. Consultation with EPA, MPO and DOT.				FRANK STEVENSON	10/03/2008							
G. Promote Transportation Policies that reduce air emissions	b. Chair the Air Quality/Transportation Subcommittee to the State Planning Council	1. Recommended CMAQ funding program	09/30/2008	Complete	MAJKUT							
						Progress:				Created By:	Date Created:	
						On Track: CMAQ recommendation process has begun. Meeting scheduled 27 February				STEVE MAJKUT	02/06/2008	
Complete: CMAQ funding recommended				DOUG MCVAY	11/07/2008							
H. Implement the LEV II Program	a. Conduct 10 inspections at new car dealers	1. Compliance determinations	09/30/2008	Complete	STEVENSON							
						Progress:				Created By:	Date Created:	
						On Track: 1 inspection completed. On track to complete 10.				FRANK STEVENSON	02/06/2008	
						On Track: Schedule for nine remaining inspections being developed.				FRANK STEVENSON	03/31/2008	
						On Track: Inspections to be completed by 9/30/08.				FRANK STEVENSON	06/30/2008	
Complete: Ten inspections completed. No compliance issues found.				FRANK STEVENSON	09/30/2008							



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
H. Implement the LEV II Program	b. Review reports from manufacturers	1. Compliance determinations	09/30/2008	Complete	STEVENSON	
Progress:					Created By:	Date Created:
On Track: No reports submitted as of 2-5-08.					FRANK STEVENSON	02/06/2008
On Track: No reports submitted.					FRANK STEVENSON	03/31/2008
On Track: No reports submitted.					FRANK STEVENSON	06/30/2008
Complete: All submitted reports have been reviewed for this year. No compliance issues.					FRANK STEVENSON	10/03/2008
I. Develop alternative fuel, vehicle and infrastructure programs	a. Provide technical assistance to the State Energy Office, RIPTA and the Clean Cities Coalition	1. none specified	09/30/2008	Complete	STEVENSON	MARCACCIO
Progress:					Created By:	Date Created:
On Track: On Track					FRANK STEVENSON	02/06/2008
On Track: Staff continues to attend Clean Cities meetings.					FRANK STEVENSON	03/31/2008
On Track: Work with Clean Cities continues. Board meeting to be held 7/8/08, open workshop to be held on 7/21/08.					FRANK STEVENSON	06/30/2008
Complete: OSCC has been re-energized and DEM continues to support. DEM has re-signed the MOU (9/10/08) to continue involvement.					FRANK STEVENSON	10/03/2008
I. Develop alternative fuel, vehicle and infrastructure programs	b. Work with the Airport Corp. and the Clean Cities Coalition to identify opportunities for emission reductions at Rhode Island Airports	1. none specified	09/30/2008	Complete	STEVENSON	MARCACCIO
Progress:					Created By:	Date Created:
On Track: On Track					FRANK STEVENSON	02/06/2008
On Track: Continued interaction with Clean Cities and Airport Corp.					FRANK STEVENSON	03/31/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: Working with RIAC on diesel retrofit project for FY 2009 with state DERA funds.	FRANK STEVENSON	06/30/2008
				Complete: Meeting held with RIAC on 6/4/08 to discuss retrofit project to be funded with DERA funds. RIAC has replaced 4 diesel shuttles with new CNG-fueled vehicles.	FRANK STEVENSON	10/03/2008
I. Develop alternative fuel, vehicle and infrastructure programs	c. Promote cleaner transportation fuels, including low sulfur diesel fuel in marine and locomotive applications, and biodiesel.	1. Letter report to EPA	09/30/2008	Complete	STEVENSON	MARCACCIO
				Progress:	Created By:	Date Created:
				On Track: On Track	FRANK STEVENSON	02/06/2008
				On Track: Work continues.	FRANK STEVENSON	03/31/2008
				On Track: Work continues with OSCC over fuel issues.	FRANK STEVENSON	06/30/2008
				Complete: Letter report submitted to EPA detailing activities. Work will continue next year.	FRANK STEVENSON	10/03/2008
J. Reduce transport of ozone and ozone precursors	a. Participate in the Ozone Transport Commission	1. reduced emissions from upwind power plants	09/30/2008	Complete	MAJKUT	
				Progress:	Created By:	Date Created:
				On Track: In discussion with OTC about modeling to inform discussion on additional national NOx and SO2 controls	STEVE MAJKUT	02/06/2008
				Complete: Working with OTC to determine best ways to reestablish upwind controls after CAIR vacatur.	BARBARA MORIN	10/06/2008
J. Reduce transport of ozone and ozone precursors	a. Participate in the Ozone Transport Commission	2. Work with other northeast states to reduce ozone transport	09/30/2008	Complete	MAJKUT	
				Progress:	Created By:	Date Created:
				On Track: In discussion with OTC about implementation of regional ozone precursor controls	STEVE MAJKUT	02/06/2008
				Complete: Working with other states to determine best ways to reestablish controls after CAIR vacatur. Also beginning to plan attainment strategies for 2008 ozone NAAQS.	BARBARA MORIN	10/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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J. Reduce transport of ozone and ozone precursors	b. Work with the OTC to update the regional multi-pollutant position	1. Updated regional multi-pollutant position	09/30/2008	Complete	MAJKUT	
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Progress:	Created By:	Date Created:
On Track: In discussion with OTC to update	STEVE MAJKUT	02/06/2008
Complete: Work with OTC on regional multi pollutant position continues	DOUG MCVAY	11/07/2008

Goal: 1. Clean Air Objective: 2. Reduce emissions of toxic air pollutants and ensure that no source of toxic air pollutants poses an unreasonable risk to public health

A. Monitor for air toxics in ambient air	a. Monitor black carbon, VOCs, carbonyls, metals and hexavalent chromium and, beginning 7/1/08, for SVOC at Urban League NATTS site	1. Submit air quality and QA/QC data to AIRS, >85% data capture.	09/30/2008	Complete	MORIN	GIULIANO
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Progress:	Created By:	Date Created:
On Track: Monitoring ongoing, data submitted on schedule.	BARBARA MORIN	01/14/2008
On Track: have not received any 2008 data	LENNY GIULIANO	03/31/2008
Change to deliverable on 07/25/2008: Change minimum data capture for monitoring toxics from 75% to 85%. (Approved by TERRY GRAY)	TERRY GRAY	07/25/2008
Complete: Up to date for year	BARBARA MORIN	11/07/2008

A. Monitor for air toxics in ambient air	b. Monitor VOCs at Vernon St., Pawtucket and Alton Jones, W. Greenwich sites and for VOCs, carbonyls and black carbon at the Francis School, E. Providence site.	1. Submit air quality and QA/QC data to AIRS, >75% data capture	09/30/2008	Complete	MORIN	GIULIANO
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Progress:	Created By:	Date Created:
On Track: Monitoring ongoing, data submitted on schedule	BARBARA MORIN	01/14/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: have not received any 2008 data yet!		LENNY GIULIANO	03/31/2008
			Complete: Up to date for year		BARBARA MORIN	11/07/2008
A. Monitor for air toxics in ambient air	c. Review monitoring network	1. Submit Network Review report to EPA	07/01/2008	Complete	MORIN	
Progress:					Created By:	Date Created:
On Track: Not due yet					BARBARA MORIN	01/14/2008
On Track: Not due yet.					BARBARA MORIN	03/31/2008
Complete: Posted for 30 day notice 6/09/08. Final submitted to EPA 7/9/08					BARBARA MORIN	07/08/2008
B. Complete Airport monitoring study	a. Report data to EPA	1. Submit air quality and QA/QC data to AIRS, >75% data capture	04/01/2008	Complete	GIULIANO	
Progress:					Created By:	Date Created:
On Track: Still inputting Airs files!					LENNY GIULIANO	02/08/2008
Complete: Data submittal complete					BARBARA MORIN	11/07/2008
B. Complete Airport monitoring study	b. Report to EPA and the public and do a public presentation at end of study	1. Final written report reviewed and submitted to EPA	10/31/2007	Complete	MORIN	
Progress:					Created By:	Date Created:
Behind Schedule: Draft final report sent to chief on 11/26/07 and to advisory committee on 12/15/07, with comments due by 1/11/08. Final report will be submitted to EPA upon incorporation of comments.					BARBARA MORIN	01/14/2008
Behind Schedule: Still waiting for final comments from an advisory committee member. Will be submitted by 4/08/08.					BARBARA MORIN	03/31/2008
Complete: Report submitted to EPA.					BARBARA MORIN	04/16/2008
Complete: Report submitted to EPA.					BARBARA MORIN	04/16/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
C. Air Toxics Operating Permit evaluations	a. Track expiration dates of existing ATOPs	1. Mail renewal applications to facilities 120 days before expiration	09/30/2008	Complete	FRIEDMAN	MCCAUGHEY
					GINA FRIEDMAN	11/07/2008
C. Air Toxics Operating Permit evaluations	b. Mail ATOP application to new sources in HazFac priority order	1. 4-6 per year	09/30/2008	Complete	FRIEDMAN	MCCAUGHEY
					GINA FRIEDMAN	11/07/2008
					GINA FRIEDMAN	11/07/2008
C. Air Toxics Operating Permit evaluations	c. Issue new and renewal ATOPs	1. 4-6 new permits and/or complex renewals (requiring modeling); and 4-6 standard renewals (with no additional modeling necessary).	09/30/2008	Complete	FRIEDMAN	MCCAUGHEY
					GINA FRIEDMAN	11/07/2008
D. Implement Federal NESHAPS	a. Determine whether each new NESHAPS is applicable to RI sources	1. Applicability determination	09/30/2008	Complete	FRIEDMAN	MCCAUGHEY
					GINA FRIEDMAN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
D. Implement Federal NESHAPS	b. If no covered RI sources, submit negative declaration to EPA	1. Negative declaration	09/30/2008	Complete	FRIEDMAN	
				Progress:		Created By: Date Created:
				Complete: complete	GINA FRIEDMAN	11/07/2008
D. Implement Federal NESHAPS	c. If NESHAPS applicable, accept delegation	1. Delegation checklist	09/30/2008	Complete	FRIEDMAN	MCCAUGHEY
				Progress:		Created By: Date Created:
				Complete: complete	GINA FRIEDMAN	11/07/2008
D. Implement Federal NESHAPS	d. For source categories regulated in RI regulations, revise RI regulation to be at least as stringent as NESHAPS and submit 112(l) substitution application	1. Submit draft regulation for internal review	09/30/2008	Complete	FRIEDMAN	MCCAUGHEY
				Progress:		Created By: Date Created:
				Complete: complete	GINA FRIEDMAN	11/07/2008
D. Implement Federal NESHAPS	d. For source categories regulated in RI regulations, revise RI regulation to be at least as stringent as NESHAPS and submit 112(l) substitution application	2. 12(l) submittal to EPA	09/30/2008	Behind Schedule	FRIEDMAN	MCCAUGHEY
				Progress:		Created By: Date Created:
				On Track: preparing submittal for revise regulation	GINA FRIEDMAN	11/07/2008
				Behind Schedule: Will be done by end of 2008	BARBARA MORIN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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D. Implement Federal NESHAPS	d. For source categories regulated in RI regulations, revise RI regulation to be at least as stringent as NESHAPS and submit 112(l) substitution application	3. Final regulation filed with Secretary of State	09/30/2008	Complete	FRIEDMAN	
				Progress:		Created By: Date Created:
				Complete: complete	GINA FRIEDMAN	11/07/2008

D. Implement Federal NESHAPS	d. For source categories regulated in RI regulations, revise RI regulation to be at least as stringent as NESHAPS and submit 112(l) substitution application	4. Public notice.	09/30/2008	Complete	FRIEDMAN	
				Progress:		Created By: Date Created:
				Complete: complete	GINA FRIEDMAN	11/07/2008

E. Reduce emissions from on-road heavy-duty diesel vehicles	a. Work with the State Police, DMV and stakeholders to support roadside check program	1.State Police are conducting periodic roadside checks.	09/30/2008	Complete	STEVENSON	MARCACCIO
				Progress:		Created By: Date Created:
				On Track: On Track	FRANK STEVENSON	02/06/2008
				On Track: Program continues and new MOU being developed under CMAQ.	FRANK STEVENSON	03/31/2008
				On Track: Waiting for MOU to be completed.	FRANK STEVENSON	06/30/2008
				Complete: State Police program continues. CMAQ funding has been awarded to support the program into next year.	FRANK STEVENSON	10/03/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff				
E. Reduce emissions from on-road heavy-duty diesel vehicles	b. Participate in the Northeast Diesel Collaborative	1. none specified	09/30/2008	Complete	STEVENSON	MARCACCIO				
							Progress:		Created By:	Date Created:
							On Track: Participation continues.		FRANK STEVENSON	02/06/2008
							On Track: Involvement continues with NEDC. Emissions reduction workshop co-hosted on March 28 in Providence.		FRANK STEVENSON	03/31/2008
							On Track: Active participation continues.		FRANK STEVENSON	06/30/2008
Complete: DEM continues to participate and support efforts by NEDC to reduce diesel emissions.		FRANK STEVENSON	10/03/2008							
E. Reduce emissions from on-road heavy-duty diesel vehicles	c. Encourage local communities and other partners to take seek retrofit money from EPA/NEDC RFP opportunities.	1. Notices to communities on funding availability.	09/30/2008	Complete	STEVENSON	MARCACCIO				
							Progress:		Created By:	Date Created:
							On Track: Participated in League of Cities and Towns Expo and updated status of Diesel program.		FRANK STEVENSON	02/06/2008
							On Track: Workshop held on March 28, 2008.		FRANK STEVENSON	03/31/2008
							On Track: Additional workshops to be held FY 2009 using state DERA funds.		FRANK STEVENSON	06/30/2008
Complete: CMAQ MOU signed 8/12/08 to provide the first money for municipal school bus retrofits. As soon as final accounting issues are complete, DEM will begin working with municipalities.		FRANK STEVENSON	10/03/2008							
E. Reduce emissions from on-road heavy-duty diesel vehicles	d. Establish system for incentive payments for school bus retrofit project.	1. Internal program plan.	03/31/2008	Complete	STEVENSON	MARCACCIO				
							Progress:		Created By:	Date Created:
							On Track: Work continues per RIGL.		FRANK STEVENSON	02/06/2008
On Track: \$700K obtained from CMAQ funds to begin program. \$4.3M requested for 2009-2012.		FRANK STEVENSON	03/31/2008							



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: Work continues.	FRANK STEVENSON	06/30/2008
				Complete: FY activities complete. CMAQ MOU signed 8/12/08 to provide the first money for municipal school bus retrofits. As soon as final accounting issues are complete, DEM will begin working with municipalities.	FRANK STEVENSON	10/03/2008
E. Reduce emissions from on-road heavy-duty diesel vehicles	e. Identify "Priority Communities" criteria as part of the school bus retrofit project.	1. Internal program plan.	12/31/2007	Complete	STEVENSON	MARCACCIO
Progress:					Created By:	Date Created:
Behind Schedule: Will complete by March 31 as part of CMAQ funding project.					FRANK STEVENSON	02/06/2008
On Track: First workshop held. Discussions continue.					FRANK STEVENSON	03/31/2008
On Track: Work continues.					FRANK STEVENSON	06/30/2008
Complete: FY activities complete. CMAQ MOU signed 8/12/08 to provide the first money for municipal school bus retrofits. As soon as final accounting issues are complete, DEM will begin prioritizing fleets.					FRANK STEVENSON	10/03/2008
E. Reduce emissions from on-road heavy-duty diesel vehicles	f. Submit anti-idling regulations for diesel engines to EPA as a SIP amendment.	1. SIP amendment to EPA.	01/31/2008	Complete	STEVENSON	MARCACCIO
Progress:					Created By:	Date Created:
Complete: Complete.					FRANK STEVENSON	02/06/2008
E. Reduce emissions from on-road heavy-duty diesel vehicles	g. Work with RI DOT to establish clean diesel requirements for one upcoming road construction project.	1. Letter report to EPA.	09/30/2008	Complete	STEVENSON	MARCACCIO
Progress:					Created By:	Date Created:
On Track: On Track					FRANK STEVENSON	02/06/2008
On Track: Will meet with DOT by June 30.					FRANK STEVENSON	03/31/2008
On Track: Work continues, DOT meeting to be held in July.					FRANK STEVENSON	06/30/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Complete: Letter report submitted to EPA detailing activities. Work will continue next year.	FRANK STEVENSON	10/03/2008
E. Reduce emissions from on-road heavy-duty diesel vehicles	h. Work with RI DOT to maximize the use of future CMAQ or other funding sources for the diesel retrofit program.	1. Internal program plan.	09/30/2008	Complete	STEVENSON	MARCACCIO
				Progress:	Created By:	Date Created:
				On Track: On Track	FRANK STEVENSON	02/06/2008
				On Track: \$700K approved. Application submitted for additional \$4.3M.	FRANK STEVENSON	03/31/2008
				On Track: Work continues on CMAQ proposals.	FRANK STEVENSON	06/30/2008
				Complete: MOU signed for first \$500K on 8/12/08. \$3M in funds for 2009 -2012 approved.	FRANK STEVENSON	10/03/2008
E. Reduce emissions from on-road heavy-duty diesel vehicles	i. Work with stakeholders to develop a report to the General Assembly on emission reduction opportunities in the state fleet, vehicles used in state contracted services and the refuse collection vehicle fleet.	1. Report on diesel priority fleets to General Assembly.	12/31/2007	Complete	STEVENSON	MARCACCIO
				Progress:	Created By:	Date Created:
				Complete: Report submitted.	FRANK STEVENSON	02/06/2008
F. Review air toxics modeling and air toxics modeling protocols associated with preconstruction permit applications.	a. When requested by preconstruction permitting program, review air toxics modeling and modeling protocols submitted by applicants	1. Modeling evaluation submitted to preconstruction permitting program	09/30/2008	Complete	FRIEDMAN	
				Progress:	Created By:	Date Created:
				Complete: Refined modeling reviewed by Wilfredo Lemus when requested.	BARBARA MORIN	10/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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G. Continuing air toxics monitoring at TF Green Airport	a. Decide on action concerning EPA grant for Phase II DEM air monitoring at TF Green.	1. Notify EPA about decision on grant	11/30/2007	Complete	MORIN	
Progress:					Created By:	Date Created:
Behind Schedule: Discussing internally - will speak with EPA by end of January					BARBARA MORIN	01/14/2008
Behind Schedule: Have discussed with Region I. Need to determine whether contractual staff can be used to aid in data analysis and then talk to EPA headquarters.					BARBARA MORIN	03/31/2008
Complete: Modified project request and detailed budget submitted to EPA					BARBARA MORIN	04/16/2008

G. Continuing air toxics monitoring at TF Green Airport	b. Review air monitoring related documents and data produced by RIAC.	1. Summarize the review of RIAC's air quality monitoring data	09/30/2008	Complete	MORIN	
Progress:					Created By:	Date Created:
On Track: Not due yet					BARBARA MORIN	01/14/2008
On Track: Not due yet					BARBARA MORIN	03/31/2008
Complete: Received 2nd phase grant from EPA. Will hire contractor to help evaluate RIAC data.					BARBARA MORIN	10/06/2008

Goal: 1. Clean Air	Objective: 3. Maintain healthful air quality for priority air pollutants
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A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	a. Complete the review/issuance process for each minor source permit application	1. Update Plover database for each minor source permit application. Expected number of applications: 30 per year	09/30/2008	Complete	MCVAY	
Progress:					Created By:	Date Created:
On Track: 7 applications rec'd Oct-Dec 9 permits issued or denied Oct-Dec					DOUG MCVAY	01/04/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: 10 applications rec'd Jan-Mar 8 permits issued/denied Jan-Mar		DOUG MCVAY	03/28/2008
			On Track: 9 applications rec'd Apr-Jun; 9 permits issued or denied Apr-Jun		DOUG MCVAY	07/01/2008
			Complete: 29 applications rec'd for workplan year; 31 permits issued or denied for workplan year		DOUG MCVAY	09/30/2008

A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	b. Complete other preconstruction permit related work including: air pollution control equipment registrations, name/ownership changes, notifications of physical or operational changes, request for determinations as to whether a permit is needed and othe	1. Maintain a report to document progress with goal.	09/30/2008	Complete	MCVAY	
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Progress:	Created By:	Date Created:
On Track: Required report maintained	DOUG MCVAY	01/04/2008
On Track: Required report maintained	DOUG MCVAY	03/28/2008
On Track: Required report maintained	DOUG MCVAY	06/24/2008
Complete: Required reports maintained	DOUG MCVAY	09/30/2008

A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	c. Complete the review/issue process for 75% of major source permit applications within 12 months of receiving a complete application.	1. Provide necessary data to EPA to document the goal every six months. Expected number of applications: 1 per year	01/31/2008	Complete	MCVAY	
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Progress:	Created By:	Date Created:
Complete: Documentation provided to EPA via e-mail 1/4/08; 2 major source permit applications pending	DOUG MCVAY	01/04/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	c. Complete the review/issue process for 75% of major source permit applications within 12 months of receiving a complete application.	2. Provide necessary data to EPA to document the goal every six months. Expected number of applications: 1 per year	07/31/2008	Complete	MCVAY	
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Progress:	Created By:	Date Created:
On Track: Target date is in the future	DOUG MCVAY	01/04/2008
On Track: Target date is in future	DOUG MCVAY	03/28/2008
On Track: Target date is in future	DOUG MCVAY	06/26/2008
Complete: Information provide to EPA in 7/11/08 e-mail	DOUG MCVAY	07/11/2008

A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	d. Cooperate with EPA in its NSR permit program evaluation	1. Respond and implement EPA's recommendations as warranted, within 90 days	09/30/2008	Complete	MCVAY	
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Progress:	Created By:	Date Created:
On Track: No NSR permit program evaluation conducted to date	DOUG MCVAY	01/04/2008
On Track: No NSR permit program evaluation conducted to date	DOUG MCVAY	03/28/2008
On Track: No NSR permit program evaluation conducted to date	DOUG MCVAY	06/24/2008
Complete: No NSR permit program evaluation conducted.	DOUG MCVAY	09/30/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	e. Update the Preconstruction Permits page on the DEM website	1. Add recently issued new or modified preconstruction permits on a monthly basis	09/30/2008	Complete	MCVAY	
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Progress:	Created By:	Date Created:
On Track: Preconstruction Permits page updated monthly	DOUG MCVAY	01/04/2008
On Track: Preconstruction permits page updated monthly	DOUG MCVAY	03/28/2008
On Track: Preconstruction permits page updated monthly	DOUG MCVAY	06/24/2008
Complete: Preconstruction permits page updated monthly	DOUG MCVAY	09/30/2008

A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	f. Respond to EPA's comments on the state's NSR equivalency demonstration, if necessary	1. Response to comment letter.	09/30/2008	Complete	MCVAY	
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Progress:	Created By:	Date Created:
On Track: No comment letter received to date	DOUG MCVAY	01/04/2008
On Track: No comment letter received to date	DOUG MCVAY	03/28/2008
On Track: No comment letter received to date	DOUG MCVAY	06/24/2008
Complete: No comment letter received	DOUG MCVAY	09/30/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	g. Make timely submittals to EPA's RACT/BACT/LAER Clearinghouse for any RACT or BACT or LAER determination for a major source.	1. Submission to RACT/BACT/ LAER Clearinghouse	09/30/2008	Complete	MCVAY	
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Progress:	Created By:	Date Created:
On Track: No RACT or BACT or LAER determinations for a major source Oct-Dec	DOUG MCVAY	01/04/2008
On Track: No RACT or BACT or LAER determinations for a major source Jan-Mar	DOUG MCVAY	03/28/2008
On Track: No RACT or BACT or LAER determinations for a major source Apr-Jun	DOUG MCVAY	06/24/2008
Complete: No RACT or BACT or LAER determinations for a major source for workplan year	DOUG MCVAY	09/30/2008

B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	a. Complete the review/issuance process for each emissions cap application received.	1. Maintain report to document progress with goal. Expected number of applications: 1 per year	09/30/2008	Complete	CESARO	MCVAY
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Progress:	Created By:	Date Created:
On Track: No new applications received.	BARBARA CESARO	01/03/2008
On Track: No new applications received.	BARBARA CESARO	03/28/2008
On Track: 1 new applications received.	BARBARA CESARO	07/08/2008
Complete: One new application was received in the workplan year.	BARBARA CESARO	10/06/2008
Complete: One new application was received in the workplan year.	BARBARA CESARO	10/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	b. Issue emission cap renewals for each facility whose emission cap expires.	1. Maintain report to document progress with goal. Expected number of renewals: 10 per year	09/30/2008	Complete	CESARO	MCVAY
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Progress:	Created By:	Date Created:
On Track: 8 emission cap renewals issued.	BARBARA CESARO	01/04/2008
On Track: 8 emission cap renewals issued.	BARBARA CESARO	01/04/2008
On Track: No renewals issued.	BARBARA CESARO	03/28/2008
On Track: No renewals issued.	BARBARA CESARO	07/08/2008
Complete: Ten emission cap renewals were issued in the workplan year.	BARBARA CESARO	10/06/2008

B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	c. Conduct a completeness review of any new applications received.	1. Maintain monthly report for the Operating Permit Program to document progress with goal. Expected number of applications: 1 per year	09/30/2008	Complete	CESARO	MCVAY
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Progress:	Created By:	Date Created:
On Track: no new applications were received	BARBARA CESARO	01/04/2008
On Track: No new applications were received.	BARBARA CESARO	03/28/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: seven pending minor modification applications.	BARBARA CESARO	07/08/2008
				Complete: No new applications were received in the workplan year.	BARBARA CESARO	10/06/2008

B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	d. Complete the review/issuance process for 87% of any new operating permit applications within 18 months of receiving a complete application.	1. Provide necessary data to EPA to document the goal every six months. Expected number of new applications: 1 per year	01/31/2008	Complete	MCVAY	CESARO
				Progress:		Created By: Date Created:
				On Track: Target date in the future	DOUG MCVAY	01/04/2008
				On Track: One new application (SENECO) pending. Complete app rec'd 2/20/07.	DOUG MCVAY	03/28/2008
				Complete: Data provided to EPA 1/9/2008	DOUG MCVAY	06/26/2008

B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	d. Complete the review/issuance process for 87% of any new operating permit applications within 18 months of receiving a complete application.	2. Provide necessary data to EPA to document the goal every six months. Expected number of new applications: 1 per year	07/31/2008	Complete	MCVAY	CESARO
				Progress:		Created By: Date Created:
				On Track: Target date in the future	DOUG MCVAY	01/04/2008
				On Track: Target date in the future	DOUG MCVAY	03/28/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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Complete: Report provided to EPA 7/8/08
 DOUG
 MCVAY
 07/11/2008

B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	e. Prepare draft operating permits and complete the review/issuance process for all initial operating permit applications.	1. Initial Operating Permits for Providence Metallizing, RI Resource Recovery Corporation and Quality Spray & Stenciling	09/30/2008	Complete	MCVAY	
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Progress:	Created By:	Date Created:
On Track: Providence Metallizing operating permit issued 9/21/07	DOUG MCVAY	01/04/2008
Behind Schedule: New date to complete review/issuance process - RIRRC 1st quarter 2009 New date to complete review/issuance process - Quality Spray 1st quarter 2009	DOUG MCVAY	03/28/2008
Behind Schedule: New date to complete review/issuance process - RIRRC 2nd quarter 2009 New date to complete review/issuance process - Quality Spray 2nd quarter 2009	DOUG MCVAY	06/24/2008
Complete: Only Providence Metallizing issued in workplan year.	DOUG MCVAY	09/30/2008

B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	f. Complete the review/issuance process for each request for a minor modification or administrative amendment received.	1. Maintain monthly report for the Operating Permit Program to document progress with goal. Expected number of minor modifications/administrative amendments: 8 per year	09/30/2008	Complete	CESARO	MCVAY
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Progress:	Created By:	Date Created:
On Track: Eight pending minor modification applications.	BARBARA CESARO	01/04/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: Nine pending minor modification applications.		BARBARA CESARO	03/28/2008
			On Track: seven pending minor modification applications.		BARBARA CESARO	07/08/2008
			Complete: Issued 6 minor modifications/administrative amendments in the workplan year.		BARBARA CESARO	10/06/2008
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	g. Ensure that the Operating Permit program budget is sustained by adequate permit fee collections.	1. Determine the final fees and send out fee bills	10/31/2007	Complete	CESARO	MCVAY
Progress:					Created By: Date Created:	
Complete: Emission cap fee bills sent out on 10/12/07. Operating permit fee bills sent out on 11/07/07.					BARBARA CESARO	01/04/2008
Complete: Emission cap fee bills sent out on 10/12/07. Operating permit fee bills sent out on 11/07/07.					BARBARA CESARO	01/04/2008
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	g. Ensure that the Operating Permit program budget is sustained by adequate permit fee collections.	2. Determine the preliminary fixed fee and dollar per ton fee for the subsequent year and publish public notice.	01/31/2008	Complete	CESARO	MCVAY
Progress:					Created By: Date Created:	
On Track: Notice to be published by 01/31/08.					BARBARA CESARO	01/04/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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Complete: Notice published 01/26/08
 BARBARA CESARO
 03/28/2008

B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	g. Ensure that the Operating Permit program budget is sustained by adequate permit fee collections.	3. Track fee payments received. Expected payments: \$933,648	06/30/2008	Complete	CESARO	MCVAY
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Progress:	Created By:	Date Created:
On Track: Collected \$525,444.38	BARBARA CESARO	01/04/2008
On Track: Collected \$752,069.73	BARBARA CESARO	03/28/2008
On Track: Collected \$845,894.95	BARBARA CESARO	07/08/2008
Complete: Collected \$928,412.93	BARBARA CESARO	10/06/2008

B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	h. Ensure timely submittal of operating permit renewal applications and timely issuance of permit renewals.	1. Maintain monthly report for the Operating Permit Program to document progress with goal. Expected number of renewals: 7 per year	09/30/2008	Complete	CESARO	MCVAY
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Progress:	Created By:	Date Created:
On Track: Received 3 permit renewal applications. Issued 4 permit renewals.	BARBARA CESARO	01/04/2008
On Track: Received 2 permit renewal applications.	BARBARA CESARO	03/28/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: Received 5 permit renewal applications. Issued 1 permit renewal.	BARBARA CESARO	07/08/2008
				Complete: Issued 7 permit renewals in the workplan year.	BARBARA CESARO	10/06/2008
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	i. Complete the review/issuance process for 94% of the requests for a significant modification within 18 months of receiving a complete application	1. Provide necessary data to EPA to document the goal every six months. Expected number of significant modifications: 3 per year	01/31/2008	Complete	CESARO	MCVAY
				Progress:		Created By: Date Created:
				On Track: Report to be submitted to EPA by 1/31/08.	BARBARA CESARO	01/04/2008
				Complete: Report submitted to EPA on 1/09/08.	BARBARA CESARO	03/28/2008
				Complete: Info provided to EPA 1/09/08	DOUG MCVAY	06/26/2008
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	i. Complete the review/issuance process for 94% of the requests for a significant modification within 18 months of receiving a complete application	2. Provide necessary data to EPA to document the goal every six months. Expected number of significant modifications: 3 per year	07/31/2008	Complete	CESARO	MCVAY
				Progress:		Created By: Date Created:
				On Track: Report to be submitted to EPA by 7/31/08.	BARBARA CESARO	01/04/2008
				On Track: Report to be submitted to EPA by 7/31/08.	BARBARA CESARO	03/28/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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Complete: report submitted to EPA on 7/8/08.
 BARBARA CESARO 07/08/2008

B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	j. Review new NSPS and notify EPA of the State's delegation intentions.	1. Return completed checklist to EPA	09/30/2008	Complete	MCVAY	
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Progress:	Created By:	Date Created:
On Track: Checklist rec'd 11/20/07	DOUG MCVAY	01/04/2008
On Track: Checklist submitted 1/24/08	DOUG MCVAY	03/28/2008
On Track: No new checklist pending	DOUG MCVAY	06/24/2008
Complete: New checklist rec'd 8/5/08	DOUG MCVAY	09/30/2008

B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	k. Update the Operating Permits page on the DEM website	1. Add recently issued new or modified operating permits on a monthly basis	09/30/2008	Complete	MCVAY	
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Progress:	Created By:	Date Created:
On Track: Operating Permits page updated monthly	DOUG MCVAY	01/04/2008
On Track: Operating Permits page updated monthly	DOUG MCVAY	03/28/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: Operating Permits page updated monthly		DOUG MCVAY	06/24/2008
			Complete: Operating Permits page updated monthly		DOUG MCVAY	09/30/2008
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	I. Cooperate with EPA in its second Operating Permit Program evaluation	1. Respond and implement EPA's recommendations, as warranted	09/30/2008	Complete	MCVAY	CESARO
				Progress:		Created By: Date Created:
				On Track: No Operating Permit Program evaluation conducted to date	DOUG MCVAY	01/04/2008
				On Track: No Operating Permit Program evaluation conducted to date	DOUG MCVAY	03/28/2008
				On Track: Operating Permit Program evaluation to be conducted 6/25/08	DOUG MCVAY	06/24/2008
				Complete: EPA report with recommendations rec'd 8/21/08; under review	DOUG MCVAY	09/30/2008
C. Regional Haze evaluation & planning	a. Participate in Mane-Vu	1. Fulfill the EPA requirement to consult with states that have Class I areas on their plans to bring regional haze to background conditions	09/30/2008	Complete	MAJKUT	
				Progress:		Created By: Date Created:
				On Track: Will report on consultations in SIP submittal	STEVE MAJKUT	02/06/2008
				Complete: Participating in MANE VU.	BARBARA MORIN	10/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
C. Regional Haze evaluation & planning	b. Develop Regional Haze SIP, with BART provisions	1. Submit final SIP to EPA	12/31/2007	Behind Schedule	MORIN	
				Progress:		Created By: Date Created:
				Behind Schedule: Working with regional group. No BART sources in RI. Will submit after 8-hour ozone SIP is complete.	BARBARA MORIN	01/14/2008
				Behind Schedule: Working with regional group. Will submit when regional process is finished.	BARBARA MORIN	03/31/2008
				Behind Schedule: New target date 3/31/09. Because of CAIR vacatur, SIPs need to be revised and EPA is postponing issuance of Failure to Submit findings.	BARBARA MORIN	10/06/2008
D. Monitor ambient air quality	a. Operate network of continuous monitors for carbon monoxide, nitrogen dioxide and sulfur dioxide.	1. Submit air quality and QA/QC data to AIRS, >75% data capture	09/30/2008	Complete	MORIN	GIULIANO
				Progress:		Created By: Date Created:
				On Track: Ongoing operation of monitors. Data submitted.	BARBARA MORIN	01/14/2008
				On Track: have not received any 2008 data	LENNY GIULIANO	03/31/2008
				Complete: Data submittal up to date	BARBARA MORIN	11/07/2008
D. Monitor ambient air quality	b. Operate a particulate matter monitoring network consisting of PM-10 and PM2.5 filter-based samplers, PM2.5 continuous monitors and, at one site, PM2.5 speciation samplers	1. Submit air quality and QA/QC data to AIRS, >75% data capture	09/30/2008	Complete	MORIN	GIULIANO
				Progress:		Created By: Date Created:
				On Track: Ongoing operation. Data submittal on track.	BARBARA MORIN	01/14/2008
				On Track: Ongoing operation. Data completeness very good. Data submittal on track.	BARBARA MORIN	03/31/2008
				Complete: Up to date for year	BARBARA MORIN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
D. Monitor ambient air quality	b. Operate a particulate matter monitoring network consisting of PM-10 and PM2.5 filter-based samplers, PM2.5 continuous monitors and, at one site, PM2.5 speciation samplers	2. Speciation filters mailed to contract lab for analysis	09/30/2008	Complete	MORIN	
				Progress:		Created By: Date Created:
				On Track: Ongoing mailing of filters to contract analytical lab - on track.	BARBARA MORIN	01/14/2008
				On Track: Ongoing. On track.	BARBARA MORIN	03/31/2008
				Complete: Complete for year	BARBARA MORIN	11/07/2008
E. On request, assess air quality in specific neighborhoods	a. Identify sources and review available emissions and monitoring data	1. Summarize available data and missing data	09/30/2008	Complete	MORIN	
				Progress:		Created By: Date Created:
				On Track: ongoing	BARBARA MORIN	01/14/2008
				On Track: ongoing	BARBARA MORIN	03/31/2008
				Complete: Data summarized as requested	BARBARA MORIN	10/06/2008
E. On request, assess air quality in specific neighborhoods	b. Collect additional emissions data and monitoring data if necessary	1. Report findings to interested parties, recommend appropriate follow-up steps	09/30/2008	Complete	MORIN	
				Progress:		Created By: Date Created:
				On Track: ongoing	BARBARA MORIN	01/14/2008
				On Track: ongoing	BARBARA MORIN	03/31/2008
				Complete: Data reported when requested	BARBARA MORIN	10/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
F. Communicate real time air quality information and air quality predictions to the public	a. Hourly RI ozone and PM 2.5 data displayed on EPA AIRNOW map with link from DEM website	1. Transmit ozone & PM 2.5 data to AIRNOW	09/30/2008	Complete	GIULIANO			
						Progress:	Created By:	Date Created:
						On Track: This is done on a daily basis, 7 days a week.	LENNY GIULIANO	02/08/2008
						On Track: on going	LENNY GIULIANO	03/31/2008
						On Track: Complete for year	BARBARA MORIN	11/07/2008
Complete: Complete for year	BARBARA MORIN	11/07/2008						
F. Communicate real time air quality information and air quality predictions to the public	b. Predict Air Quality Index (AQI) for next day and communicate the prediction of the public	1. Predicted AQI sent to AccuWeather for publication in ProJo	09/30/2008	Complete	GIULIANO			
						Progress:	Created By:	Date Created:
						On Track: This is done on daily basis, 7 days a week.	LENNY GIULIANO	02/08/2008
						On Track: this is done on a daily basis	LENNY GIULIANO	03/31/2008
						Complete: Complete for year	BARBARA MORIN	11/07/2008
F. Communicate real time air quality information and air quality predictions to the public	b. Predict Air Quality Index (AQI) for next day and communicate the prediction of the public	2. Issue health alert press releases for ozone and PM-2.5 when unhealthy levels are predicted - approximately 15/year	09/30/2008	Complete	GIULIANO	MORIN		
						Progress:	Created By:	Date Created:
						On Track: Forecasting is done on a daily basis, 7 days a week to determine if an advisory is needed.	LENNY GIULIANO	02/08/2008
						On Track: just did a channel 10 interview which was aired on March 30th	LENNY GIULIANO	03/31/2008
						Complete: Complete for year	BARBARA MORIN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: Complete for year		BARBARA MORIN	11/07/2008
F. Communicate real time air quality information and air quality predictions to the public	b. Predict Air Quality Index (AQI) for next day and communicate the prediction of the public	3. Post on RI DEM website predicted AQI for ozone and PM-2.5 daily from April - September and predicted AQI for PM-2.5 at least twice a week October - March.	09/30/2008	Complete	GIULIANO	MORIN
				Progress:	Created By: Date Created:	
				On Track: This is done on a daily basis, 7 days a week. The deliverable needs to be changed to reflect RIDEM website updated on a daily basis.	LENNY GIULIANO	02/08/2008
				On Track: this is done on a daily basis.	LENNY GIULIANO	03/31/2008
				Complete: Complete for year	BARBARA MORIN	11/07/2008
F. Communicate real time air quality information and air quality predictions to the public	c. Work with RIPTA to prepare for the Ozone Alert Days program	1. Update joint communication plan	04/30/2008	Complete	GIULIANO	
				Progress:	Created By: Date Created:	
				On Track: Meeting is with RIPTA on February 13th to discuss upcoming season.	LENNY GIULIANO	02/08/2008
				On Track: Met with RIPTA TO select channel 10 to be the Air Quality alert station	LENNY GIULIANO	03/31/2008
				Complete: Complete for year	BARBARA MORIN	11/07/2008
F. Communicate real time air quality information and air quality predictions to the public	d. Reevaluate DEM ozone and PM-2.5 forecast web page	1. Update page	04/30/2008	Complete	GIULIANO	
				Progress:	Created By: Date Created:	
				On Track: Updating on RIDEM web page is a daily event. enhancements or changes are constantly being looked at!	LENNY GIULIANO	02/08/2008
				Complete: Complete for year	BARBARA MORIN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
F. Communicate real time air quality information and air quality predictions to the public	e. Work with television stations	1. Stations use ozone/PM-2.5 maps	09/30/2008	Complete	GIULIANO			
						Progress:	Created By:	Date Created:
						On Track: Information is being sent to Channel 10 on a daily basis as well as other weather service providers that use the air quality information.	LENNY GIULIANO	02/08/2008
						On Track: This is the start of the ozone season on April 1st.	LENNY GIULIANO	03/31/2008
Complete: Complete for year	BARBARA MORIN	11/07/2008						
G. Assure water reuse by air pollution sources does not pose health risk on surrounding neighborhoods	a. Technical support	1. Recommend for permit conditions and review periodic sampling results	09/30/2008	Complete	FRIEDMAN			
						Progress:	Created By:	Date Created:
Complete: Provide assistance on water reuse guidelines.	GINA FRIEDMAN	11/07/2008						
H. Attainment with updated National Ambient Air Quality Standard for PM2.5.	a. Recommend attainment status for RI with updated PM2.5 NAAQS.	1. Submit governor's recommendation to EPA	12/17/2007	Complete	MORIN			
						Progress:	Created By:	Date Created:
Complete: Draft letter prepared in November 2007. Letter signed by Governor's office 1/15/08.	BARBARA MORIN	01/15/2008						
I. Maintain attainment of National Ambient Air Quality Standard for Carbon Monoxide	a. Develop maintenance plan for the CO NAAQS as a substitute for monitoring for CO in downtown Providence.	1. Submit maintenance plan to EPA	03/31/2008	Complete	MORIN			
						Progress:	Created By:	Date Created:
On Track: Not due yet	BARBARA MORIN	01/14/2008						



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Behind Schedule: Drafting plan. Will go to hearing with this plan at the same time as with proposed regulatory changes to limit expenditures.	BARBARA MORIN	03/31/2008
				Behind Schedule: Public notice published 7/08/08. Hearing 8/08/08.	BARBARA MORIN	07/08/2008
				Complete: Submitted as SIP revision	BARBARA MORIN	10/06/2008

Goal: I. Clean Air

Objective: 4. Reduce Greenhouse Gas Emissions

A. Reduce Greenhouse Gas emissions from motor vehicles	a. Support legal activities in lawsuit against adoption of California G&G Vehicle Standards	1. Provide Support	09/30/2008	Complete	STEVENSON	
				Progress:	Created By:	Date Created:
				On Track: On Track	FRANK STEVENSON	02/06/2008
				On Track: Limited activity to date. Proposed stipulations being reviewed.	FRANK STEVENSON	03/31/2008
				On Track: Limited activity to date.	FRANK STEVENSON	06/30/2008
				Complete: Complete for this FY. Continue to support AG's office as needed.	FRANK STEVENSON	10/03/2008
B. Work to reduce Greenhouse Gas emissions in the northeast and eastern Canada	a. Participate in the NEG/ECP Climate Change Steering Committee	1. Implementation of the Climate Change Action Plan	09/30/2008	Complete	MAJKUT	
				Progress:	Created By:	Date Created:
				On Track: no update	STEVE MAJKUT	02/06/2008
				Complete: Ongoing issue	DOUG MCVAY	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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Goal: II. Clean and Plentiful Water	Objective: 1. Prevent surface water quality impairments
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A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	1. Reissue major RIPDES permit: Bucklin Pt.	12/31/2008	Behind Schedule	HABEREK	BECK
Progress:					Created By: Date Created:	
On Track: Permit to be issued 6/08.					JOSEPH HABEREK	01/14/2008
Behind Schedule: Working on approval of metals translators with Angelo and Eric. Expect to issue by 9/30/08.					JOSEPH HABEREK	04/02/2008
Behind Schedule: moved to 12/31/08					JOSEPH HABEREK	06/20/2008
Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)					ALICIA GOOD	07/14/2008
Behind Schedule: Date is being updated as part of 09 Workplan					JOSEPH HABEREK	11/13/2008

A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	2. Reissue major RIPDES permit: Fields Pt.	12/31/2008	Behind Schedule	HABEREK	BECK
Progress:					Created By: Date Created:	
On Track: Permit to be issued 6/08.					JOSEPH HABEREK	01/14/2008
Behind Schedule: Working on approval of metals translator study with Eric and Angelo. Expect to issue by 9/30/08.					JOSEPH HABEREK	04/02/2008
Behind Schedule: moved to 12/31/08					JOSEPH HABEREK	06/20/2008
Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)					ALICIA GOOD	07/14/2008
Behind Schedule: Date is being updated as part of 09 Workplan					JOSEPH HABEREK	11/13/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	3. Reissue major RIPDES permit: Blount	03/31/2009	Behind Schedule	HABEREK	BECK
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Progress:	Created By:	Date Created:
Behind Schedule: Waiting for final TN limits from TMDL program.	JOSEPH HABEREK	01/14/2008
Behind Schedule: Waiting on TN values from TMDL.	JOSEPH HABEREK	04/02/2008
Behind Schedule: moved to 3/31/09	JOSEPH HABEREK	06/20/2008
Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)	ALICIA GOOD	07/14/2008
Behind Schedule: Date is being updated as part of 09 Workplan	JOSEPH HABEREK	11/13/2008

A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	4. Reissue major RIPDES permit: Bradford	12/31/2008	Behind Schedule	HABEREK	BECK
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Progress:	Created By:	Date Created:
Behind Schedule: Draft permit has not been developed yet.	JOSEPH HABEREK	01/14/2008
Behind Schedule: Draft permit has not been developed yet. Not a "priority permit".	JOSEPH HABEREK	04/02/2008
Behind Schedule: moved to 12/31/08	JOSEPH HABEREK	06/20/2008
Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)	ALICIA GOOD	07/14/2008
Behind Schedule: Date is being updated as part of 09 Workplan	JOSEPH HABEREK	11/13/2008

A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	5. Reissue major RIPDES permit: Kenyon	12/31/2008	Behind Schedule	HABEREK	BECK
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Progress:	Created By:	Date Created:
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Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Behind Schedule: Draft permit has not been developed yet.		JOSEPH HABEREK	01/14/2008
			Behind Schedule: Draft permit has not been developed yet. Not a "priority permit".		JOSEPH HABEREK	04/02/2008
			Behind Schedule: moved to 12/31/08		JOSEPH HABEREK	06/20/2008
			Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)		ALICIA GOOD	07/14/2008
			Behind Schedule: Date is being updated as part of 09 Workplan		JOSEPH HABEREK	11/13/2008
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	6. Reissue major RIPDES permit: New Shoreham	09/30/2008	Complete	HABEREK	BECK
Progress:					Created By:	Date Created:
			Behind Schedule: Waiting for updated permit application from Town. Once revised application is submitted, draft permit will be developed.		JOSEPH HABEREK	01/14/2008
			Behind Schedule: Draft permit under internal review. Expect to issue by 6/30/08.		JOSEPH HABEREK	04/02/2008
			Behind Schedule: Out to PN 6/20/08, issued by 8/15/08		JOSEPH HABEREK	06/20/2008
			Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)		ALICIA GOOD	07/14/2008
			Complete: Complete		JOSEPH HABEREK	10/03/2008
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	7. Reissue major RIPDES permit: Warren	03/31/2009	Behind Schedule	HABEREK	BECK
Progress:					Created By:	Date Created:
			Behind Schedule: Waiting for final TN limits from TMDL program.		JOSEPH HABEREK	01/14/2008
			Behind Schedule: Waiting for TN limits from TMDL.		JOSEPH HABEREK	04/02/2008
			Behind Schedule: moved to 3/31/09		JOSEPH HABEREK	06/20/2008
			Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)		ALICIA GOOD	07/14/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Behind Schedule: Date is being updated as part of 09 Workplan	JOSEPH HABEREK	11/13/2008
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	8. Reissue major RIPDES permit: Woonsocket	09/30/2008	Complete	HABEREK	BECK
				Progress:	Created By:	Date Created:
				Behind Schedule: Draft permit sent to City as part of Consent Agreement. Once agreement is signed, permit will be public noticed and issued.	JOSEPH HABEREK	01/14/2008
				Behind Schedule: Waiting for signed consent agreement.	JOSEPH HABEREK	04/02/2008
				Behind Schedule: City just signed CA will go out to PN by 7/11/08	JOSEPH HABEREK	06/20/2008
				Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)	ALICIA GOOD	07/14/2008
				Complete: Complete	JOSEPH HABEREK	10/03/2008
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	9. Reissue RIPDES major permits: Cranston, Warwick, West Warwick	09/30/2008	Complete	HABEREK	BECK
				Progress:	Created By:	Date Created:
				Behind Schedule: Internal draft comments received. Changes being made and 14-day draft permits will be issued to the Towns by 2/15. Anticipate issuing by 5/30.	JOSEPH HABEREK	01/14/2008
				Behind Schedule: Draft permits sent out. Expect to issue by 6/30/08.	JOSEPH HABEREK	04/02/2008
				Behind Schedule: PN opens 6/27/08. Issue by 9/5/08	JOSEPH HABEREK	06/20/2008
				Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)	ALICIA GOOD	07/14/2008
				Complete: Complete	JOSEPH HABEREK	10/03/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	b. Reissue 35 minor RIPDES permits.	1. Reissue minor RIPDES permit: RIANG	12/31/2008	Behind Schedule	HABEREK	BECK
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Progress:	Created By:	Date Created:
Behind Schedule: Draft permit not developed.	JOSEPH HABEREK	01/14/2008
Behind Schedule: Draft permit not developed.	JOSEPH HABEREK	04/02/2008
Behind Schedule: Rescheduled to be issued by 12/31/08	JOSEPH HABEREK	06/20/2008
Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)	ALICIA GOOD	07/14/2008
Behind Schedule: Date is being updated as part of 09 Workplan	JOSEPH HABEREK	11/13/2008

A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	b. Reissue 35 minor RIPDES permits.	2. Reissue minor RIPDES permits: Exxon Mobil, Dave Handrigan, Town Dock, Slavin, Mobil Service Station #12260.	09/30/2008	Complete	HABEREK	BECK
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Progress:	Created By:	Date Created:
Behind Schedule: Issued Handrigan, Town Dock, Slavin, and Mobil Service Station. Exxon Mobil going out to PN issue by 3/31. Clariant will go out to 14-day notice shortly issue by 6/30.	JOSEPH HABEREK	01/14/2008
Behind Schedule: Finalizing Exxon Mobil PN issue by 4/30. Clariant to be issued 14-day draft by 6/30.	JOSEPH HABEREK	04/02/2008
Behind Schedule: Exxon Mobil will be issued by 8/15/08, Clariant to be terminated by 3/09, other 4 have been issued	JOSEPH HABEREK	06/20/2008
Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)	ALICIA GOOD	07/14/2008
Change to deliverable on 07/30/2008: Delete Clariant (Approved by ALICIA GOOD)	ALICIA GOOD	07/30/2008
Complete: Completed	JOSEPH HABEREK	10/03/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	b. Reissue 35 minor RIPDES permits.	3. Reissue minor RIPDES permits: Metals Recycling, Dunes Club, Strawberry Fields, American Mussel Harvesters, 42 Ladd Street.	09/30/2009	On Track	HABEREK	BECK
				Progress:		Created By: Date Created:
				On Track: Anticipate that they will be issued by 12/08.		JOSEPH HABEREK 01/14/2008
				On Track: Anticipate to be completed by '09.		JOSEPH HABEREK 04/02/2008
				On Track: Anticipate to be completed by '09		JOSEPH HABEREK 06/20/2008
				Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)		ALICIA GOOD 07/14/2008
				On Track: On Track		JOSEPH HABEREK 11/13/2008
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	b. Reissue 35 minor RIPDES permits.	4. Reissue minor RIPDES permits: Raytheon, Centre of New England, DFSP, Chevron	09/30/2009	On Track	HABEREK	BECK
				Progress:		Created By: Date Created:
				On Track: Anticipate that they will be issued by 9/08.		JOSEPH HABEREK 01/14/2008
				Behind Schedule: Draft permit have not been developed.		JOSEPH HABEREK 04/02/2008
				Behind Schedule: Need to determine what to do with Raytheon (terminate of use for Town of Portsmouth) and CONE (will permit be required), Chevron moved to 12/31/08 and DFSP moved to 9/30/09		JOSEPH HABEREK 06/20/2008
				Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)		ALICIA GOOD 07/14/2008
				On Track: on track		JOSEPH HABEREK 11/13/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	b. Reissue 35 minor RIPDES permits.	5. Reissue minor RIPDES permits: Sakonnet Point Club, Carolina Hatchery, Perryville Hatchery, Lafayette Hatchery	03/31/2009	On Track	HABEREK	BECK
				Progress:		Created By: Date Created:
				On Track: Anticipate that they will be issued by 6/08.	JOSEPH HABEREK	01/14/2008
				Behind Schedule: Starting to draft permits for hatcheries. Still working on resolving outfall location issue with Sakonnet Point Club.	JOSEPH HABEREK	04/02/2008
				Behind Schedule: Moved Sakonnet Point Club to 9/30/08 and hatcheries to 3/31/09	JOSEPH HABEREK	06/20/2008
				Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)	ALICIA GOOD	07/14/2008
				On Track: On track	JOSEPH HABEREK	11/13/2008
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	b. Reissue 35 minor RIPDES permits.	6. Reissue minor RIPDES permits: URI Aquaculture, Zambarano, Deblois oil.	03/31/2009	Behind Schedule	HABEREK	BECK
				Progress:		Created By: Date Created:
				On Track: Anticipate that they will be issued by 3/09.	JOSEPH HABEREK	01/14/2008
				On Track: Anticipate that they will be issued by 3/09.	JOSEPH HABEREK	04/02/2008
				On Track: Anticipate issuing	JOSEPH HABEREK	06/20/2008
				Behind Schedule: Date is being updated as part of 09 Workplan	JOSEPH HABEREK	11/13/2008
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	c. Issue or modify 22 RIPDES consent agreements with compliance deadlines	1. Issue or revise consent agreement: Lawton Valley, Smithfield WWTF	03/31/2008	Behind Schedule	HABEREK	LIBERTI
				Progress:		Created By: Date Created:
				On Track: Lawton Valley entered 1/2/08, anticipate Smithfield WWTF by 3/31/08	ELICE GASBARRO	02/20/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)		ALICIA GOOD	03/19/2008
			Behind Schedule: Eric has Smithfield for review.		JOSEPH HABEREK	04/02/2008
			Behind Schedule: Final Changes to Smithfield CA into Eric for review		JOSEPH HABEREK	06/20/2008
			Behind Schedule: Date is being updated as part of 09 Workplan		JOSEPH HABEREK	11/13/2008
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	c. Issue or modify 22 RIPDES consent agreements with compliance deadlines	2. Issue or revise consent agreements: Blount, Warren, Bradford, Kenyon	12/31/2008	Behind Schedule	HABEREK	LIBERTI
Progress:					Created By:	Date Created:
On Track: On track					ELICE GASBARRO	02/20/2008
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)		ALICIA GOOD	03/19/2008
			On Track: Will work on CA once permit is issued.		JOSEPH HABEREK	04/02/2008
			On Track: Will issue CAs (if required) once permits are issued		JOSEPH HABEREK	06/20/2008
			Behind Schedule: Date is being updated as part of 09 Workplan		JOSEPH HABEREK	11/13/2008
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	c. Issue or modify 22 RIPDES consent agreements with compliance deadlines	3. Issue or revise consent agreements: Bucklin Pt, Fields Pt., Carolina Hatchery, Perryville Hatchery, Lafayette Hatchery.	03/31/2009	Behind Schedule	HABEREK	LIBERTI
Progress:					Created By:	Date Created:
On Track: On track					ELICE GASBARRO	02/20/2008
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)		ALICIA GOOD	03/19/2008
			On Track: Will work on CA once permit is issued.		JOSEPH HABEREK	04/02/2008
			On Track: Will issue CAs once permits are issued		JOSEPH HABEREK	06/20/2008
			Behind Schedule: Date is being updated as part of 09 Workplan		JOSEPH HAB	11/13/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	c. Issue or modify 22 RIPDES consent agreements with compliance deadlines	4. Issue or revise consent agreements: Cranston, Warwick, West Warwick, Clariant, New Shoreham	09/30/2008	Behind Schedule	HABEREK	LIBERTI
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Progress:	Created By:	Date Created:
On Track: On track	ELICE GASBARRO	02/20/2008
Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)	ALICIA GOOD	03/19/2008
On Track: Will work on CA once permit is issued.	JOSEPH HABEREK	04/02/2008
On Track: New Shoreham does not need a CA	JOSEPH HABEREK	06/20/2008
Behind Schedule: Permits were just issued 9/30/08. Facilities have 30 days to appeal prior to the start of consent agreement development.	JOSEPH HABEREK	10/03/2008

A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	c. Issue or modify 22 RIPDES consent agreements with compliance deadlines	5. Issue or revise consent agreements: Zambarano, Briar Cliff Manor	09/30/2009	On Track	HABEREK	LIBERTI
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Progress:	Created By:	Date Created:
On Track: On track	ELICE GASBARRO	02/20/2008
Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)	ALICIA GOOD	03/19/2008
On Track: Will work on CA once permit is issued.	JOSEPH HABEREK	04/02/2008
On Track: Will determine if CA's are required once permit is issued	JOSEPH HABEREK	06/20/2008
On Track: On track	JOSEPH HABEREK	11/13/2008
On Track: on track	JOSEPH HABEREK	11/13/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	c. Issue or modify 22 RIPDES consent agreements with compliance deadlines	6. Issue or revise consent agreements: RIAC, RIRRC, Newport WWTF	06/30/2008	Behind Schedule	HABEREK	LIBERTI
				Progress:		Created By: Date Created:
				On Track: On track	ELICE GASBARRO	02/20/2008
				Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)	ALICIA GOOD	03/19/2008
				On Track: Working on CA for Newport WWTF. Expect to have internal draft by 4/30.	JOSEPH HABEREK	04/02/2008
				On Track: Sent Newport CA to City received comments and modifying CA in response to comments	JOSEPH HABEREK	06/20/2008
				Behind Schedule: Working on finalizing RIAC, RIRRC and Newport	JOSEPH HABEREK	11/03/2008
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	c. Issue or modify 22 RIPDES consent agreements with compliance deadlines	7. Issued or revised consent agreements: Pawtucket Water, Woonsocket Water, Osram, Woonsocket	12/31/2007	Complete	HABEREK	LIBERTI
				Progress:		Created By: Date Created:
				Behind Schedule: Still working on Woonsocket WWTF and Woonsocket water	ELICE GASBARRO	02/20/2008
				Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)	ALICIA GOOD	03/19/2008
				Behind Schedule: Still working on Woonsocket (Angelo).	JOSEPH HABEREK	04/02/2008
				Complete: CAs signed	JOSEPH HABEREK	06/20/2008
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	d. Re-issue Gasoline Contaminated Groundwater General Permit	Re-issue General Permit	05/30/2008	Complete	LAFAILLE	BECK
				Progress:		Created By: Date Created:
				On Track: On Track, expected to be reissued by June 15, 2008.	BRIAN LAFAILLE	02/08/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Behind Schedule: Expected to be reissued by July 1, 2008.		BRIAN LAFAILLE	04/17/2008
			On Track: On Track, expected to be issued by mid September 2008.		BRIAN LAFAILLE	08/01/2008
			Complete: Remediation General Permit Signed and Finalized on August 26, 2008. The Remediation General Permit which will be effective on Oct. 1, 2008, will supercede the Gasoline Contaminated Groundwater GP.		BRIAN LAFAILLE	09/04/2008
			Complete: Remediation General Permit Signed and Finalized on August 26, 2008. The Remediation General Permit which will be effective on Oct. 1, 2008, will supercede the #2 Fuel Oil General Permit.		BRIAN LAFAILLE	09/04/2008
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	e. Re-issue #2 Fuel Oil General Permit	Re-issue General Permit	05/30/2009	Complete	LAFAILLE	BECK
Progress:					Created By:	Date Created:
			On Track: On Track, anticipated reissuance date June 15, 2008.		BRIAN LAFAILLE	02/08/2008
			On Track: Reissuance expected by July 1, 2008.		BRIAN LAFAILLE	04/17/2008
			On Track: On Track, anticipated reissuance mid September 2008.		BRIAN LAFAILLE	08/01/2008
			Complete: Remediation General Permit Signed and Finalized on August 26, 2008. The Remediation General Permit which will be effective on Oct. 1, 2008, will supercede the #2 Fuel Oil General Permit.		BRIAN LAFAILLE	09/04/2008
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	f. Re-issue Non-contact Cooling Water General Permit	Re-issue General Permit	09/30/2008	Complete	HABEREK	BECK
Progress:					Created By:	Date Created:
			On Track: Working on Draft permit.		JOSEPH HABEREK	01/14/2008
			On Track: On track working on draft permit		JOSEPH HABEREK	04/02/2008
			Behind Schedule: Expect to issue by 9/30/08		JOSEPH HABEREK	06/20/2008
			Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)		ALICIA GOOD	07/14/2008
			Complete: Complete		JOSEPH HABEREK	10/03/2008



B. Provide timely permit review and reduce permitting backlogs.	a. Reduce combined RIPDES backlog to 10% Achieve and maintain a 90% overall permit issuance ratio for individual and non-stormwater general permits.	1. Permits status report	09/30/2009	On Track	HABEREK	LIBERTI
			Progress:		Created By: Date Created:	
			On Track: Backlog @ 13% expect to meet 10% goal by 9/30/08		ELICE GASBARRO 02/20/2008	
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)		ALICIA GOOD 03/19/2008	
			On Track: On track to meet 10% goal by 9/30/08		JOSEPH HABEREK 04/02/2008	
			On Track: Expect to meet 10% combined backlog goal by 9/30/08		JOSEPH HABEREK 06/20/2008	
			Change to deliverable on 07/14/2008: Change "Target Date" to reflect latest RIPDES permit reissuance schedule. (Approved by ALICIA GOOD)		ALICIA GOOD 07/14/2008	
			On Track: Anticipate meeting 10% goal by 9/30/09		JOSEPH HABEREK 11/13/2008	

B. Provide timely permit review and reduce permitting backlogs.	b. Issue and maintain current 95% of priority permits.	1. 2007 Permits status report	09/30/2008	Complete	HABEREK	LIBERTI
			Progress:		Created By: Date Created:	
			On Track: Issued 3 out of 8 by 2/18/08, expect to issue 5 more by 9/30/08		ELICE GASBARRO 02/20/2008	
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)		ALICIA GOOD 03/19/2008	
			On Track: Issued 3 (Slavin, Handrigan, and Pt. Judith), 4 permits out to 14-day draft (Warwick, W Warwick, Cranston, Woonsocket), 1 under internal review (Remediation GP)		JOSEPH HABEREK 04/02/2008	
			On Track: On Track Issued (Slavin, Handrigan, and Pt. Judith), 4 Out to Notice (New Shoreham, Pawtuxet River WWTFs), 2 in final stages (NCCW and Remediation GPs)		JOSEPH HABEREK 06/20/2008	
			Complete: Issued 10/8 FY '08 priority permits (125%)		JOSEPH HABEREK 10/03/2008	



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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C. Implement Phase II Stormwater Program	a. Close-out 20 grants to communities to develop local stormwater plans. Complete SWMPP review of DOT and Providence.	1. final payments	12/31/2008	Complete	DAKE	
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Progress:	Created By:	Date Created:
Behind Schedule: Staffing issues and shifting priorities have delayed this task. Also, some municipalities have not responded to repeated requests for outstanding deliverables in order to close out grants.	BETSY DAKE	04/10/2008
Behind Schedule: Behind Schedule: Staffing issues and shifting priorities have delayed this task. Also, some municipalities have not responded to repeated requests for outstanding deliverables in order to close out grants.	BETSY DAKE	06/19/2008
Behind Schedule: Staffing issues/shifting priorities have delayed this task. Some municipalities have not responded to repeated requests for outstanding deliverables in order to close out grants. Progress being made	BETSY DAKE	06/19/2008
On Track: Letters have been sent informing Towns of September 30, 2008 deadline for submission of deliverables in invoices. Anticipate all remaining grants will close out well before 12/31/08 deadline.	BETSY DAKE	07/30/2008
Complete: Towns were given a deadline of 9/30/08 and most complied. 20 SWMPP closed with ~10 to go prior to 12/31/08 deadline. Anticipate no problems with closing out all but 2 before 12/31/08	BETSY DAKE	11/06/2008
On Track: Approximately 15 SWMPPs have been closed out. Several more need to submit final deliverables. Anticipate closing out at least 20 by 4/30/08	BETSY DAKE	12/28/2007

C. Implement Phase II Stormwater Program	b. Evaluate MS4 compliance with Y3 Measurable Goals	1. 15 evaluations	12/31/2007	Complete	STOUT	
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Progress:	Created By:	Date Created:
Behind Schedule: Working to complete by the end of February 2008.	JENNIFER STOUT	02/08/2008
On Track: Working to complete by end of May 2008	JENNIFER STOUT	03/27/2008
Complete: 15 evaluations complete	JENNIFER STOUT	06/25/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
C. Implement Phase II Stormwater Program	c. Evaluate MS4 compliance with Y4 Measurable Goals	1. 15 Evaluations	12/31/2008	On Track	STOUT	
				Progress:		Created By: Date Created:
				On Track: Yr4 Annual Reports due March 10, 2008	JENNIFER STOUT	02/08/2008
				On Track: Working to complete by end of June 2008	JENNIFER STOUT	03/27/2008
				On Track: Working to complete by end of August 2008	JENNIFER STOUT	06/25/2008
				On Track: Almost complete	JENNIFER STOUT	09/29/2008
C. Implement Phase II Stormwater Program	d. Reissue Construction General Permit	1. Re-issue General Permit	09/30/2008	Complete	CHATTERTON	BECK
				Progress:		Created By: Date Created:
				On Track: On-track as of 2/8/08	MARGARITA CHATTERTON	02/08/2008
				On Track: On-track as of 2/8/08	MARGARITA CHATTERTON	02/08/2008
				On Track: Completed review of other GPs. Potential changes to permit language incorporated.	MARGARITA CHATTERTON	04/17/2008
				On Track: Completed review of other GPs. Potential changes to permit language incorporated.	MARGARITA CHATTERTON	04/17/2008
				Complete: The RIPDES Storm Water Construction Gneral Permit was signed and it became effective 9/26/08.	MARGARITA CHATTERTON	10/01/2008
				Complete: The RIPDES Storm Water Construction Gneral Permit was signed and it became effective 9/26/08.	MARGARITA CHATTERTON	10/01/2008
C. Implement Phase II Stormwater Program	e. Re-issue small MS4 General Permit	1. Re-issue General Permit	11/30/2008	On Track	CHATTERTON	BECK
				Progress:		Created By: Date Created:
				On Track: Waiting EPA's draft to start process.	MARGARITA CHATTERTON	02/08/2008
				On Track: Review of other regional general permits to be completed in the summer.	MARGARITA CHATTERTON	04/17/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
C. Implement Phase II Stormwater Program	f. Oversee URI-RIDOT Phase II Public Education Grant	1. Review reimbursement requests and project deliverables	09/30/2008	Behind Schedule	STOUT	BECK
				Progress:		Created By: Date Created:
				On Track: Ongoing. 1st Invoice approved 8/9/07. 2nd Invoice under review.	JENNIFER STOUT	02/08/2008
				On Track: Ongoing. 2nd invoice approved 3/12/08.	JENNIFER STOUT	03/27/2008
				On Track: Ongoing	JENNIFER STOUT	06/25/2008
				On Track: Ongoing. Still have not received a 3rd invoice.	JENNIFER STOUT	09/29/2008
				Behind Schedule: 3rd invoice received 10/8/08. Review will commence in Nov. 2008.	JENNIFER STOUT	10/29/2008
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	a. Review wastewater treatment facility designs, plans & specs.	1. Order of Approvals	09/30/2008	Complete	ZEMAN	PATENAUDE
				Progress:		Created By: Date Created:
				On Track: on track	ART ZEMAN	03/28/2008
				On Track: on track	ART ZEMAN	03/28/2008
				On Track: on track	ART ZEMAN	09/15/2008
				Complete: complete	ART ZEMAN	11/07/2008
				On Track: review projects as they are submitted	ART ZEMAN	12/27/2007
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	b. Oversee construction of WWTF upgrades at 5 facilities.	1. Inspection reports	09/28/2008	Complete	ZEMAN	PATENAUDE
				Progress:		Created By: Date Created:
				On Track: Jamestown WWTF equipment replacement continues; Bristol WWTF minor upgrades currently in progress	ART ZEMAN	03/28/2008
				On Track: on track	ART ZEMAN	09/15/2008
				Complete: complete	ART ZEMAN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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On Track: The only upgrade currently underway is at the Jamestown WWTF, but it is only to replace old equipment, it is not for permit limit changes. ART ZEMAN 12/27/2007

D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	c. Investigate WWTF/collection system bypass/overflow events and WWTF operational problems. Take appropriate follow up actions >2 months after investigation is completed.	1. Inspection reports and recommendations within 2 months of investigation	09/28/2008	Complete	PATENAUDE	LIBERTI
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Progress:	Created By:	Date Created:
On Track: Some events are holding awaiting more information from communities. Database development improvement planned for tracking.	BILL PATENAUDE	02/08/2008
On Track: 141 evenst from Jan 1. 2007 until present, 83 are reviewed. (27 of those not reviewed are NBC CSO-related, and fall under an existing NOD).	BILL PATENAUDE	04/03/2008
On Track: Some events are holding awaiting more information from communities. Database development imprvement planned for tracking.	BILL PATENAUDE	07/01/2008
On Track: Some events are holding awaiting more information from communities. Status of enforcement actions from previous events (for instance, an NOD for Lincoln) are under review as well.	BILL PATENAUDE	09/26/2008
Complete: Events received within current year have been identified, logged into data-tracking systems and either reviewed or under review.	BILL PATENAUDE	11/12/2008

D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	d. Review and approve I/I and SSES reports and project designs to reduce system overflows (6 expected).	1. Approvals	09/28/2008	Complete	ZEMAN	PATENAUDE
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Progress:	Created By:	Date Created:
On Track: On track: Review as they are submitted	ART ZEMAN	03/28/2008
On Track: on track	ART ZEMAN	09/15/2008
Complete: complete	ART ZEMAN	11/07/2008
On Track: review as they are submitted	ART ZEMAN	12/27/2007



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	e. Coordinate with EPA on the priority SSO initiative	1. Communications as needed	09/28/2008	Complete	LIBERTI	GOOD
				Progress:		Created By: Date Created:
				On Track: On-going	ANGELO LIBERTI	04/14/2008
				Complete: Will also be required again next year.	ANGELO LIBERTI	09/11/2008
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	f. Conduct 25 sludge handling inspections annually.	1. Inspection reports	09/30/2008	Complete	PINTO	PATENAUDE
				Progress:		Created By: Date Created:
				On Track: Completed 9 inspections as of 3/28/2008.	ALEX PINTO	03/28/2008
				On Track: 12 inspections as of 4/3/08	BILL PATENAUDE	04/03/2008
				On Track: Previous update (4/3/08) is not correct.	ALEX PINTO	04/04/2008
				On Track: Completed 22 inspections as of 7/1/08.	ALEX PINTO	07/01/2008
				On Track: Completed 26 inspections as of 9/25/08.	ALEX PINTO	09/25/2008
				Complete: 26 inspections completed by 9/30/08	BILL PATENAUDE	11/12/2008
				On Track: Completed 6 inspections as of 12/27/2007.	ALEX PINTO	12/27/2007
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	1. Stakeholder input (workshops, etc)	11/30/2007	Behind Schedule	PINTO	PATENAUDE
				Progress:		Created By: Date Created:
				Behind Schedule: Internal draft completed.	ALEX PINTO	03/28/2008
				Behind Schedule: Target date changed in next workplan.	ALEX PINTO	11/06/2008
				Behind Schedule: Internal draft completed.	ALEX PINTO	12/27/2007



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff	
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	2. Preliminary draft of regulations completed (internal)	11/30/2007	Complete	PINTO	BECK	
				Progress:		Created By:	Date Created:
				Complete: Internal draft completed.		ALEX PINTO	12/27/2007
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	3. Internal comment/feedback period completed	12/31/2007	Behind Schedule	PINTO	BECK	
				Progress:		Created By:	Date Created:
				Behind Schedule: Internal draft completed.		ALEX PINTO	03/28/2008
				Behind Schedule: Target date changed in next workplan.		ALEX PINTO	11/06/2008
Behind Schedule: Internal draft completed.		ALEX PINTO	12/27/2007				
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	4. Review by DEM Legal	12/31/2007	Behind Schedule	PINTO	PATENAUDE	
				Progress:		Created By:	Date Created:
				Behind Schedule: Internal draft completed.		ALEX PINTO	03/28/2008
				Behind Schedule: Target date changed in next workplan.		ALEX PINTO	11/06/2008
Behind Schedule: Internal draft completed.		ALEX PINTO	12/27/2007				
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	5. Draft regulations ready for public distribution	01/30/2008	Behind Schedule	PINTO	PATENAUDE	
				Progress:		Created By:	Date Created:
				Behind Schedule: Internal draft completed.		ALEX PINTO	03/28/2008
Behind Schedule: Target date changed in next workplan.		ALEX PINTO	11/06/2008				



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Behind Schedule: Internal draft completed.		ALEX PINTO	12/27/2007
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	* "Di V`jWbchjVW` fllbWl XYg`bchjZlVWl]cb`hc` 987`UbX`; c] Yfbcf@j CZlW`dYf`lFY[`: `Yl l` fYei]fYa Ybngt`	01/30/2008	Behind Schedule	PINTO	PATENAUE
Progress:					Created By: Date Created:	
Behind Schedule: Internal draft completed.					ALEX PINTO	03/28/2008
Behind Schedule: Target date changed in next workplan.					ALEX PINTO	11/06/2008
Behind Schedule: Internal draft completed.					ALEX PINTO	12/27/2007
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	7. Public hearing	02/13/2008	Behind Schedule	PINTO	PATENAUE
Progress:					Created By: Date Created:	
Behind Schedule: Internal draft completed.					ALEX PINTO	03/28/2008
Behind Schedule: Target date changed in next workplan.					ALEX PINTO	11/06/2008
Behind Schedule: Internal draft completed.					ALEX PINTO	12/27/2007
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	, "":]bU`fYj]g]cbg`hc` fY[i `Uh]cbg`E`VUgYX`cb` di V`jW]bdi h`	04/01/2008	Behind Schedule	PINTO	PATENAUE
Progress:					Created By: Date Created:	
Behind Schedule: Internal draft completed.					ALEX PINTO	03/28/2008
Behind Schedule: Target date changed in next workplan.					ALEX PINTO	11/06/2008
Behind Schedule: Internal draft completed.					ALEX PINTO	12/27/2007



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	- "iFYgdcbgY hc' Vta a Ybhgl XcW a Ybh Vta d'YHYX	04/01/2008	Behind Schedule	PINTO	PATENAUDE		
			Progress:				Created By: Date Created:	
			Behind Schedule: Internal draft completed.				ALEX PINTO	03/28/2008
			Behind Schedule: Target date changed in next workplan.				ALEX PINTO	11/06/2008
			Behind Schedule: Internal draft completed.				ALEX PINTO	12/27/2007
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	- U": jY ZjbU' fY[i `Uhjcbg'k Jh' GYVYHJfmcZGHUHYDj CZW	04/01/2008	Behind Schedule	PINTO	PATENAUDE		
			Progress:				Created By: Date Created:	
			Behind Schedule: Internal draft completed.				ALEX PINTO	03/28/2008
			Behind Schedule: Target date changed in next workplan.				ALEX PINTO	11/06/2008
			Behind Schedule: Internal draft completed.				ALEX PINTO	12/27/2007
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	9b. Revised Regulations	04/01/2008	Behind Schedule	PINTO	PATENAUDE		
			Progress:				Created By: Date Created:	
			Behind Schedule: Internal draft completed.				ALEX PINTO	03/28/2008
			Behind Schedule: Target date updated in next workplan.				ALEX PINTO	11/06/2008
			Behind Schedule: Internal draft completed.				ALEX PINTO	12/27/2007
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	h. Revise O&M Regulations	%iFYgdcbgY hc' Vta a Ybhgl XcW a Ybh Vta d'YHYX	10/15/2007	Complete	PATENAUDE	LIBERTI		
			Progress:				Created By: Date Created:	



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: Awaiting final approval		BILL PATENAUDE	02/08/2008
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	h. Revise O&M Regulations	&":]Y'Z]bU''fY[i 'Uh]cbg' k]h 'GYWYhUfmcZ GHUHY]j C.Z]W	02/28/2008	Complete	PATENAUDE	LIBERTI
				Progress:		Created By: Date Created:
				On Track: Awaiting final approval from A.L.	BILL PATENAUDE	02/08/2008
				Behind Schedule: Awaiting associate director and director's sign-off.	BILL PATENAUDE	04/03/2008
				Complete: Promulgated with SOS and effective as of 5/19/08	BILL PATENAUDE	07/01/2008
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	h. Revise O&M Regulations	' "":]bU''fYj]g]cbg'hc' fY[i 'Uh]cbg É 'VUgYX'cb' di V'jW]bdi h	02/15/2008	Complete	PATENAUDE	LIBERTI
				Progress:		Created By: Date Created:
				On Track: Awaiting final review by A.L. Regs signed by Legal.	BILL PATENAUDE	02/08/2008
				Complete: Draft revisions signef off by legal and Angelo Liberti; sent to Director for signature on 3/14/08.	BILL PATENAUDE	04/03/2008
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	i. Administer DMR QA Study 28	1. Review DMR QA study results	12/31/2008	Complete	PINTO	PATENAUDE
				Progress:		Created By: Date Created:
				On Track: Study starts 5/1/2008.	ALEX PINTO	03/28/2008
				On Track: EPA has sent out study announcement to study participants.	ALEX PINTO	04/10/2008
				On Track: Study began 5/1/2008. Labs have ordered samples, analyzed the samples and are reporting their data to their providers and DEM. Data packages are due by August 29, 2008.	ALEX PINTO	08/25/2008
				On Track: Labs submitted data packages. Graded results due by October 24, 2008.	ALEX PINTO	09/25/2008
				On Track: Graded results have been submitted and are under review.	ALEX PINTO	11/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: Results in; working with facilities that have failed.		BILL PATENAUDE	11/12/2008
			On Track: Study starts 5/1/2008.		ALEX PINTO	12/27/2007
E. Ensure local pretreatment programs are properly administered to prevent wastewater treatment impacts.	a. Promulgate final amendments to the State pretreatment regulations	1. Final revised regs.	06/30/2008	Behind Schedule	DISAIA	LIBERTI
Progress:					Created By:	Date Created:
Behind Schedule: No status change					BOB DISAIA	03/31/2008
Behind Schedule: No status change - General update needed now to reflect EPA Streamlining Regulations at 40 CFR 403.					BOB DISAIA	06/23/2008
Behind Schedule: No status change					BOB DISAIA	09/25/2008
Behind Schedule: No status change since June 2003 when final draft regulation changes were submitted for OWR review/approval.					BOB DISAIA	12/31/2007
E. Ensure local pretreatment programs are properly administered to prevent wastewater treatment impacts.	b. Review annual pretreatment reports	1. 15 Annual Report review letters	09/30/2008	Complete	DISAIA	LIBERTI
Progress:					Created By:	Date Created:
On Track: 4 additional Annual Reports scheduled to be reviewed by 6/30/07.					BOB DISAIA	03/31/2008
On Track: 4 Annual Reports have been reviewed and 4 review/comment letters have been issued prior to 6/30/08.					BOB DISAIA	06/23/2008
On Track: 4 additional Annual Reports scheduled to be reviewed by 12/31/08					BOB DISAIA	09/25/2008
On Track: 9/30/08 target date should be 12/31/08. 15 Pretreatment Annual Reports are targeted for review every 2 calendar years, or 4 reviews each 6 months ending on 6/30 and 12/31.					BOB DISAIA	11/06/2008
Complete: Previous update clarified: 3-4 Pretreatment Annual Reports are formally reviewed (and issued letters of comment/deficiency) each December & June. The 15 AR review letters were issued as of June 2008.					BOB DISAIA	11/13/2008
On Track: On Tack: 4 Annual Reports reviewed, and 4 Annual Report review letters were issued by 12/31/07.					BOB DISAIA	12/31/2007



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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F. Ensure projects that may cause or contribute pollution to waters of the state are done in accordance with state water quality standards. (Water Quality Certifications)	a. Implement WQC regulatory program: Review and determine if projects comply with state water quality standards (~125 WQC applications expected each year.	1. WQC	09/28/2008	Complete	RICHARDSON	
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Progress:	Created By:	Date Created:
On Track: On track as of 2/8/08	ELICE GASBARRO	02/08/2008
On Track: on track 4/4/08	ALISA RICHARDSON	04/04/2008
On Track: on track	ALISA RICHARDSON	08/14/2008
Complete: complete as of 9/28/08	ELICE GASBARRO	11/10/2008

F. Ensure projects that may cause or contribute pollution to waters of the state are done in accordance with state water quality standards. (Water Quality Certifications)	b. Review Dredge Permit applications and coordinate final decision with DEM dredge coordinator	1. Dredge permits	09/28/2008	Complete	RICHARDSON	WALSH
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Progress:	Created By:	Date Created:
On Track: On track as of 2/8/08	ELICE GASBARRO	02/08/2008
On Track: on track 4/4/08	ALISA RICHARDSON	04/04/2008
On Track: on track	ALISA RICHARDSON	08/14/2008
Complete: complete as of 9/28/08	ELICE GASBARRO	11/10/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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F. Ensure projects that may cause or contribute pollution to waters of the state are done in accordance with state water quality standards. (Water Quality Certifications)	c. Participate, attend meetings and conduct follow-up on Regional Dredging Team Technical Workgroup.	1. Q1 Meeting notes and planning documents	12/30/2007	Complete	GAGNON	CHATEAUNEUF
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Progress:	Created By:	Date Created:
On Track: Dredge season ended January 31. All projects ended on time. No meeting held this quarter.	RONALD GAGNON	02/11/2008
Complete: Meeting held	RUSS CHATEAUNEUF	07/30/2008

F. Ensure projects that may cause or contribute pollution to waters of the state are done in accordance with state water quality standards. (Water Quality Certifications)	c. Participate, attend meetings and conduct follow-up on Regional Dredging Team Technical Workgroup.	2. Q2 Meeting notes and planning documents	03/30/2008	Complete	GAGNON	CHATEAUNEUF
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Progress:	Created By:	Date Created:
On Track: On-track	RUSS CHATEAUNEUF	07/30/2008
Complete: Meeting attended	RUSS CHATEAUNEUF	07/30/2008
Complete: Meeting attended	RUSS CHATEAUNEUF	07/30/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff	
F. Ensure projects that may cause or contribute pollution to waters of the state are done in accordance with state water quality standards. (Water Quality Certifications)	c. Participate, attend meetings and conduct follow-up on Regional Dredging Team Technical Workgroup.	3. Q3 Meeting notes and planning documents	06/30/2008	Complete	GAGNON	CHATEAUNEUF	
				Progress:		Created By:	Date Created:
				On Track: On track	RUSS CHATEAUNE UF	07/30/2008	
				On Track: On track	RUSS CHATEAUNE UF	07/30/2008	
Complete: Attended meeting in October 2008.				RUSS CHATEAUNE UF	10/29/2008		
F. Ensure projects that may cause or contribute pollution to waters of the state are done in accordance with state water quality standards. (Water Quality Certifications)	c. Participate, attend meetings and conduct follow-up on Regional Dredging Team Technical Workgroup.	4. Q4 Meeting notes and planning documents	09/30/2008	Complete	GAGNON	CHATEAUNEUF	
				Progress:		Created By:	Date Created:
				On Track: Next meeting is October 21, 2008.	RONALD GAGNON	09/16/2008	
				Complete: Meetings attended by OTCA and WR staff	RONALD GAGNON	11/06/2008	
G. Prevent and abate non-point source pollution	a. Revise NPS Management Plan	1. Revised NPS Plan	06/30/2009	Behind Schedule	PANCIERA	KIERNAN	
				Progress:		Created By:	Date Created:
Behind Schedule: Other priorities causing delays				ERNIE PANCIERA	02/08/2008		



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Behind Schedule: Ohter priorities causing delays	ERNIE PANCIERA	04/11/2008
				Change to deliverable on 07/14/2008: Changed target date to 6/30/09. (Approved by ALICIA GOOD)	ALICIA GOOD	07/14/2008
				On Track: Revised target date	ERNIE PANCIERA	07/31/2008
				Behind Schedule: Staff limitations prevented significant progress on this task. Target date has been changed in the FY2009 to 6/30/2011.	SUE KIERNAN	10/30/2008
G. Prevent and abate non-point source pollution	b. Submit Grant Closure Report 2000	1. Reports	12/31/2007	Complete	PANCIERA	KIERNAN
Progress:					Created By:	Date Created:
Complete: Final Report					SUE KIERNAN	02/14/2008
G. Prevent and abate non-point source pollution	c. Continue to ensure that all 319 projects will comply with EPA quality assurance requirements through individual project QAPPs or a generic NPS program QAPP.	1. QAPPs	09/28/2008	Complete	PANCIERA	
Progress:					Created By:	Date Created:
On Track: On Track					ERNIE PANCIERA	02/08/2008
On Track: On Track					ERNIE PANCIERA	04/11/2008
On Track: On-going					ERNIE PANCIERA	07/31/2008
Complete: Complete for 2008. On-going task					ERNIE PANCIERA	10/31/2008
G. Prevent and abate non-point source pollution	d. Submit Final Project Reports for completed projects	1. Reports	12/31/2007	Complete	PANCIERA	KIERNAN
Progress:					Created By:	Date Created:
On Track: Staff will be preparing additional reports for projects finishie din the last year.					SUE KIERNAN	02/14/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: On track; on-going activity as projects are completed.		SUE KIERNAN	04/21/2008
			On Track: On track submission of several reports July 31, 2008		ERNIE PANCIERA	07/31/2008
			Complete: Reports for this fiscal year submitted. This is an on-going activity as other projects funded with 319 funds are completed.		SUE KIERNAN	10/30/2008
G. Prevent and abate non-point source pollution	e. Enter data into GRTS: annual update grant awards, update funding	1. Annual update	02/15/2008	Complete	PANCIERA	DAKE
Progress:					Created By:	Date Created:
			On Track: On Track		ERNIE PANCIERA	02/08/2008
			Complete: Complete for FY 05-06 grant funding.		BETSY DAKE	04/10/2008
			On Track: On track for annual GRTS update. Deadline for annual update is 2/15/08. Fiscal information is needed from Sue Kiernan to complete update, however.		BETSY DAKE	12/28/2007
G. Prevent and abate non-point source pollution	f. Submit Combined Annual Report (2000-2005)	1. Reports	07/31/2008	Complete	PANCIERA	KIERNAN
Progress:					Created By:	Date Created:
			Behind Schedule: Draft report needs to be finalized. Will be given priority in Feb 08.		SUE KIERNAN	02/14/2008
			On Track: Final revisions - still pending .		SUE KIERNAN	04/21/2008
			Change to deliverable on 07/30/2008: revised date (Approved by ALICIA GOOD)		ALICIA GOOD	07/30/2008
			Complete: Report completed and submitted to EPA.		SUE KIERNAN	10/30/2008
			Behind Schedule: Staffing limitations prevented significant progress on updating the NPS Management Plan. New target date for completion is 6/30/11.		SUE KIERNAN	10/30/2008
			Complete: Complete. (Note: Prior update does not apply to this task.)		SUE KIERNAN	10/30/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
G. Prevent and abate non-point source pollution	h. Submit Interim Grant Progress Report (2001-2006)	1. Reports	07/31/2008	Complete	PANCIERA	KIERNAN		
			Progress:				Created By:	Date Created:
			Behind Schedule: Work will be initiated to complete this report.				SUE KIERNAN	02/14/2008
			On Track: Final revisions still pending.				SUE KIERNAN	04/21/2008
			Change to deliverable on 07/30/2008: revised date (Approved by ALICIA GOOD)				ALICIA GOOD	07/30/2008
			On Track: On track				ERNIE PANCIERA	07/31/2008
			Complete: DEM-OWR provides several reports to EPA to document the status of funds, staffing levels and progress to date in the Non-point Source Program.				SUE KIERNAN	10/30/2008
G. Prevent and abate non-point source pollution	h. Submit Interim Grant Progress Report (2001-2006)	Grant Performance Progress Reports	07/31/2008	Complete	KIERNAN	PANCIERA		
			Progress:				Created By:	Date Created:
			Complete: This deliverable is duplicative of Clean and Plentiful Water 1.G.h.1.				SUE KIERNAN	10/30/2008
G. Prevent and abate non-point source pollution	i. Submit Annual Report	1. Report - 2006-2007	09/30/2008	Complete	PANCIERA	KIERNAN		
			Progress:				Created By:	Date Created:
			On Track: On Track				ERNIE PANCIERA	02/08/2008
			On Track: On Track				ERNIE PANCIERA	04/11/2008
			Change to deliverable on 07/14/2008: clarification of timeframe of report (Approved by ALICIA GOOD)				ALICIA GOOD	07/14/2008
			On Track: On track for submission July 31, 2008				ERNIE PANCIERA	07/31/2008
Complete: Report complete and submitted to EPA.				SUE KIERNAN	10/30/2008			



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff				
G. Prevent and abate non-point source pollution	i. Submit Annual Report	2008 Annual NPS Report	12/31/2008	On Track	PANCIERA	KIERNAN				
							Progress:		Created By:	Date Created:
							On Track: On Track		ERNIE PANCIERA	07/31/2008
							On Track: On Track		ERNIE PANCIERA	10/31/2008
G. Prevent and abate non-point source pollution	j. Initiate a process to develop or update watershed-based plans, consistent with EPA guidance, building on TMDLs and other watershed planning projects. (Workplan strategy description)	1. Develop a Plan Template and Initiate Compilation of Data	09/30/2008	Complete	PANCIERA	KIERNAN				
							Progress:		Created By:	Date Created:
							On Track: On Track		ERNIE PANCIERA	02/08/2008
							On Track: Have discussed options for completing		ERNIE PANCIERA	04/11/2008
							On Track: Revised targets pending discussion with EPA		ERNIE PANCIERA	07/31/2008
Complete: Complete		ERNIE PANCIERA	10/31/2008							
G. Prevent and abate non-point source pollution	k. Continue education and oversight efforts in support of No Discharge Designation	Ongoing efforts	09/30/2008	Complete	MIGLIORE					
							Progress:		Created By:	Date Created:
							On Track: I will be giving 1hr. seminars at the Providence Boat Show. Topic, "What boater need to know about RI no discharge designation.		JOSEPH MIGLIORE	01/02/2008
							On Track: On track we are sharing a summer intern with the TMDL staff. Our intern is in the process of inspecting marine pumpout facilities throughout the state.		JOSEPH MIGLIORE	06/27/2008
Complete: Efforts completed for the year		ELIZABETH SCOTT	11/07/2008							



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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H. Provide financial assistance for water pollution control and water quality improvement project.	a. Administer Clean Water State Revolving Loan Fund (CWSRF)	1. Certificates of Approval	09/28/2008	Complete	MANNING	
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Progress:	Created By:	Date Created:
On Track: 7 Certificates of Approval issued since 9/30/07	JAY MANNING	02/08/2008
On Track: One Certificate of Approval issued since last update	JAY MANNING	04/02/2008
On Track: 2 Certificates of Approval issued since last update.	JAY MANNING	06/26/2008
Complete: 18 Certificates of Approval issued for federal fiscal year 2008	JAY MANNING	11/12/2008
Complete: 18 Certificates of Approval issued for federal fiscal year 2008	JAY MANNING	11/12/2008
Complete: 18 Certificates of Approval issued for federal fiscal year 2008	JAY MANNING	11/12/2008

H. Provide financial assistance for water pollution control and water quality improvement project.	b. Administer State Bond Fund programs.	1. Granta Agreements	09/28/2008	Complete	MANNING	
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Progress:	Created By:	Date Created:
On Track: 1 BWRf grant agreement signed and 2 agreements drafted since 9/30/07	JAY MANNING	02/08/2008
On Track: 1 BWRf grant agreement signed and 1 draft agreement forwarded to grantee since last update.	JAY MANNING	04/02/2008
On Track: 1 BWRf grant agreement signed and 1 grant agreement closed out since last update.	JAY MANNING	06/26/2008
Complete: 3 BWRf grant agreements signed for federal fiscal year 2008	JAY MANNING	11/12/2008
Complete: 3 BWRf grant agreements signed for federal fiscal year 2008	JAY MANNING	11/12/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
H. Provide financial assistance for water pollution control and water quality improvement project.	c. Pursue new Clean Water 08 Bond Fund	1. Capitol Budget Request	12/31/2007	Complete	GOOD	MANNING		
							<p>Progress:</p> <p>Complete: New Bond request submitted as part of Capitol Budget proposal</p>	<p>Created By: ALICIA GOOD</p> <p>Date Created: 12/24/2007</p>
H. Provide financial assistance for water pollution control and water quality improvement project.	d. Administer RFP and manage distribution of NPS funds for implementation project. Give priority to restoration of impaired waters.	1. New grant awards	12/31/2008	Behind Schedule	PANCIERA	DAKE		
							<p>Progress:</p> <p>On Track: On track</p>	<p>Created By: ERNIE PANCIERA</p> <p>Date Created: 02/08/2008</p>
							<p>Behind Schedule: Due to staffing issues, the annual RFP has been further delayed. Expect to release it at the end of April/early May.</p>	<p>BETSY DAKE 04/10/2008</p>
							<p>On Track: FY07 \$ being allocated to targeted projects. FY08 RFP released 06/08, proposals due 9/5/08. Award new grants by 12/31/08. Good progress being made on outstanding grant agreements from prior years</p>	<p>BETSY DAKE 06/19/2008</p>
							<p>Change to deliverable on 07/14/2008: Changed deliverable text. Changed target date for 08 RFP awards. (Approved by ALICIA GOOD)</p>	<p>ALICIA GOOD 07/14/2008</p>
							<p>On Track: On track</p>	<p>ERNIE PANCIERA 10/31/2008</p>
							<p>Behind Schedule: RFP for FY08 awards complete and proposals to be rated 11/24/08. Anticipate giving list of recommended grants to Director prior to 12/31/08</p>	<p>BETSY DAKE 11/06/2008</p>
							<p>Behind Schedule: Due to staffing issues, the annual RFP has been delayed until spring 2008.</p>	<p>BETSY DAKE 12/28/2007</p>
H. Provide financial assistance for water pollution control and water quality improvement project.	e. Administer Clean Vessel Act grant funding.	1. Grant awards	09/28/2008	Complete	MIGLIORE			
							<p>Progress:</p>	<p>Created By: </p> <p>Date Created: </p>



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: On track just advertised RFP for CVA grant RFP's must be be jan 31 2008 by 4:00 PM.	JOSEPH MIGLIORE	01/02/2008
				On Track: We presently have two grant rounds open and are working on Payment reimbursment for completed projects.	JOSEPH MIGLIORE	06/27/2008
				Complete: Task complete for the year	ELIZABETH SCOTT	11/07/2008
I. Protecting Water resources from Pesticides Contamination	a. Update the Assessment & Identification of Watershed Areas by Pesticide Contamination	1. Monitoring Data	09/30/2008	Behind Schedule	PEPPER	
Progress:					Created By:	Date Created:
Behind Schedule: Will not be completed in FY08 due to staff cuts.					EUGENE PEPPER	09/26/2008
I. Protecting Water resources from Pesticides Contamination	b. Continue to monitor targeted sample sites for specific pesticide	1. Monitoring data	09/30/2008	Complete	PEPPER	
Progress:					Created By:	Date Created:
Complete: Completed					EUGENE PEPPER	09/26/2008
I. Protecting Water resources from Pesticides Contamination	c. Coordinate with other state agencies on monitoring programs (e.g. Health Dept, WRB)	1. Outreach Activities Management Plan	09/30/2008	Complete	PEPPER	
Progress:					Created By:	Date Created:
Complete: Completed for fy08					EUGENE PEPPER	09/26/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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K. Improve protection of aquatic ecosystems through conservation development practices	a. Assist Westerly, Coventry, Scituate, Foster and Gloucester to prepare and implement conservation development ordinances	1. draft ordinances	12/31/2008	On Track	MILLAR	
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Progress:	Created By:	Date Created:
On Track: Gloucester adopted conservation development in 11-07. Other communities still on track	SCOTT MILLAR	01/03/2008
On Track: Gloucester has adopted the ordinance. The other communities have preliminary drafts complete	SCOTT MILLAR	03/28/2008
On Track: Gloucester has adopted CD, Foster plans to meet with Town Council by September and Westerly is making good progress. Other towns have a draft ordinance they need to review	SCOTT MILLAR	06/24/2008
On Track: This is an on-going project. Draft ordinances have been completed in the 5 towns. Also provided assistance to Warren and West Greenwich.	ELICE GASBARRO	10/07/2008
On Track: Gloucester adopted - others pending.	ELICE GASBARRO	10/07/2008
On Track: The draft ordinances and community assistance by DEM has been completed. However, this is an ongoing task as communities seek further guidance on conservation development	SCOTT MILLAR	11/06/2008

K. Improve protection of aquatic ecosystems through conservation development practices	b. Scituate Reservoir Green space Project - identify and map the entire small unmapped streams and wetlands - determine % impervious cover.	1. reports and maps	06/30/2008	Complete	MILLAR	
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Progress:	Created By:	Date Created:
On Track: Maps for each community have been prepared. A draft management plan is pending	SCOTT MILLAR	01/03/2008
On Track: Draft management plan has been completed. A final public meeting to review project results is pending	SCOTT MILLAR	03/28/2008
Complete: Final project report completed and public meeting held on May 29, 2008	SCOTT MILLAR	06/24/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
K. Improve protection of aquatic ecosystems through conservation development practices	c. Training course for local officials and the development community to help guide growth away from surface waters and wetlands. Assit and deliver training to interested communities	1. 6 conservation development training courses	09/30/2008	Complete	MILLAR			
						Progress:	Created By:	Date Created:
						On Track: One workshop was held 11-07 and two more are pending for 1 -3-08 and 1-17-08	SCOTT MILLAR	01/03/2008
						Complete: Conducted workshops on 1-3, 1-17, 2-7, 2-28, 3-5, and 3-5. However, will continue to offer CD training to meet demand	SCOTT MILLAR	03/28/2008
K. Improve protection of aquatic ecosystems through conservation development practices	d. Train communities and developers regarding DEM Urban Design Manual	1. 2 training sessions	12/31/2008	Complete	MILLAR			
						Progress:	Created By:	Date Created:
						On Track: One training session was held on 12-11-07 and one more is being scheduled for winter 08.	SCOTT MILLAR	01/03/2008
						Complete: Final of two training sessions given in February. Will continue to offer training to meet demand	SCOTT MILLAR	03/28/2008
K. Improve protection of aquatic ecosystems through conservation development practices	e. Coordinate the development of a conservation easement guidance document and training course	1. Guidance document and Training Course	12/31/2008	On Track	MILLAR			
						Progress:	Created By:	Date Created:
						On Track: A preliminary draft has been completed for the easement guidance but more work is needed before review and comments by the advisory group	SCOTT MILLAR	01/03/2008
						Behind Schedule: The consultant hired for project needed to be replaced due to failure to complete tasks. Another consultant was hired in March and project is now moving forward.	SCOTT MILLAR	03/28/2008
						On Track: New consultant is working on a preliminary draft	SCOTT MILLAR	06/24/2008
Behind Schedule: Delayed - consultant is behind schedule in drafting guidance. Met with consultant to get project moving.	ELICE GASBARRO	10/07/2008						



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: A draft guidance was completed at the end of October. A advisory committee meeting to review and coment on draft scheduled for 11-24-08. Manual should be completed by 1-09		SCOTT MILLAR	11/06/2008
			On Track: A draft guidance was completed at the end of October. A advisory committee meeting to review and coment on draft scheduled for 11-24-08. Manual should be completed by 1-09		SCOTT MILLAR	11/06/2008
K. Improve protection of aquatic ecosystems through conservation development practices	f. Identify and map all potential constraints for future development in 3 communities. Train communities how to use maps to avoid impacts to water quality and wetlands from future growth	1. Community constraints map and training	12/31/2009	Complete	MILLAR	
				Progress:		Created By: Date Created:
				On Track: Iniated some preliminary maps for Little Compton. Getting feedback from community offiicals on the maps.	SCOTT MILLAR	01/03/2008
				On Track: Draft maps completed for one community. A workshop to explain project is pending. Per esults of pilot town other community maps will be developed	SCOTT MILLAR	03/28/2008
				On Track: Maps prepared for Little Compton. Training scheduled for August 2008	SCOTT MILLAR	06/24/2008
				On Track: Map and training completed for Little Compton. Reassignment will preclude further work on this project.	ELICE GASBARRO	10/07/2008
				Complete: Project was completed for Little Compton, but re-assignment will prevent further work on project. Project complete	SCOTT MILLAR	11/06/2008
K. Improve protection of aquatic ecosystems through conservation development practices	g. Develop training course on land use techniques communities can adopt to protect water quality and wetlands	1. Training course and training conducted	06/30/2008	Complete	MILLAR	
				Progress:		Created By: Date Created:
				On Track: Developed a powerpoint presentation and offered training via the Watershed Stewardship Class and Hunt River Watershed Council 11-07. Will do more training as time and demand allows	SCOTT MILLAR	01/03/2008
				Complete: Completed a powerpoint presentation and gave a training 11-07	SCOTT MILLAR	01/03/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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K. Improve protection of aquatic ecosystems through conservation development practices	h. Develop an impervious cover watershed based zoning for Scituate Reservoir Watershed	1. basis for watershed zoning	12/31/2008	Complete	MILLAR	
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Progress:	Created By:	Date Created:
On Track: A preliminary draft is pending winter 08	SCOTT MILLAR	01/03/2008
On Track: Draft for impervious cover basis for watershed zoning complete. Workshop with communiites pending	SCOTT MILLAR	03/28/2008
On Track: basis for impervious cover watershed zoning established via Scituate reservoir watershed project which is now complete. Next step is to meet with watershed towns to further explain concept.	SCOTT MILLAR	06/24/2008
Complete: Impervious cover maps research to justify zoning and report formal report completed. Basis for watershed zoning established.	ELICE GASBARRO	10/07/2008

K. Improve protection of aquatic ecosystems through conservation development practices	i. Incorporate conservation development design process into site design procedures for low impact development.	1. LID site design process	07/01/2008	Complete	MILLAR	
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Progress:	Created By:	Date Created:
On Track: A contract was awarded to consultants to update stormwater manual 1-08. Process of integrating into manual will start winter 08	SCOTT MILLAR	01/03/2008
On Track: Developed an annotated outline for the update of the stormwater manual. Met twice with the consultants to discuss how to integrate LID into community planning process. Development of a checklist pendi	SCOTT MILLAR	03/28/2008
On Track: Edited and re-wrote a draft process prepared by consultants. Needs further work and review by internal and external stakeholders	SCOTT MILLAR	06/24/2008
Complete: LID process was revised to incorporate conservation development design process.	ELICE GASBARRO	10/07/2008

L. Develop Policy and Guidance	a. Coordinate with CRMC on Clean Marina program and permitting of marinas under the MSGP.	1. produce 4 Quarterly Reports, anticipate 4 Clean Marina inspections with CRMC per year	09/30/2008	Complete	GAGNON	
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Progress:	Created By:	Date Created:
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Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: Marinas closed this quarter. CRMC evaluating applications for next quarter.	RONALD GAGNON	02/11/2008
				Complete: Completed 4 clean marina inspections with CRMC.	RONALD GAGNON	09/16/2008
L. Develop Policy and Guidance	b. Draft guidelines for new marinas and marina expansion.	1. Guidance	06/30/2008	Complete	RICHARDSON	
Progress:					Created By:	Date Created:
Behind Schedule: Behind schedule as of 2/8/08					ELICE GASBARRO	02/08/2008
Behind Schedule: have completed Harbor Management Plan guidance - need to still complete Marina Expansion guidance					ALISA RICHARDSON	04/04/2008
Complete: this plan should reflect harbor management plan guidance					ALISA RICHARDSON	08/14/2008
L. Develop Policy and Guidance	c. Finalize a policy for reuse of treated wastewater	1. Wastewater reuse policy	03/31/2008	Behind Schedule	PATENAUDE	
Progress:					Created By:	Date Created:
On Track: Revisions based on earlier in-house comments underway.					BILL PATENAUDE	02/08/2008
Behind Schedule: Draft completed for review with chief, associate director and director. Until then additional modifications and enhancements will be made.					BILL PATENAUDE	04/03/2008
On Track: Revisions based on earlier in-house comments underway.					BILL PATENAUDE	07/01/2008
On Track: Received new comments from Air Resources related to non-contact cooling, etc. Plan to be revised accordingly. DOH input will be sought as well to confirm earlier concerns related to holding times.					BILL PATENAUDE	09/26/2008
Behind Schedule: Draft policy completed. However, we're awaiting federal coordination and input from outside agencies, such as DOH.					BILL PATENAUDE	11/12/2008
L. Develop Policy and Guidance	d. Finalize update to the RI Stormwater Manual.	1. Manual	12/31/2008	Behind Schedule	PANCIERA	BECK
Progress:					Created By:	Date Created:
On Track: On track					ERNIE PANCIERA	02/08/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: On track		ERNIE PANCIERA	04/11/2008
			Change to deliverable on 07/14/2008: Changed target date for Final manual. Draft manual should be available by the current target date. (Approved by ALICIA GOOD)		ALICIA GOOD	07/14/2008
			On Track: On track		ERNIE PANCIERA	07/31/2008
			Behind Schedule: Behind schedule.		ERNIE PANCIERA	10/31/2008

Goal: II. Clean and Plentiful Water	Objective: 2. Prevent groundwater quality impairments
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A. Coordinate with the Department of Health Source Water Assessment Program.	a. Review municipal comprehensive plans and water supplier management plans. Provide technical assistance where possible.	1. Comments to DOA and WRB	09/30/2008	Complete	PANCIERA	MANNING
			Progress:		Created By:	Date Created:
			On Track: On Track		ERNIE PANCIERA	02/08/2008
			On Track: Comments forwarded to Water Resources Board on 1 WSSMP document since 1/1/08.		JAY MANNING	04/02/2008
			On Track: Comments forwarded to WRB on 1 WSSMP since last update.		JAY MANNING	06/26/2008
			Complete: Complete. On-going task.		ERNIE PANCIERA	10/31/2008
B. Ensure new ISDS systems meet standards established to protect public health and the environment.	a. Implement ISDS regulatory program: Review and process permits - anticipate 3,000 per year. New construction - anticipate 1,400 per year. Variance reports -anticipate 300 per year	1. ISDS permits	09/30/2008	Complete	MOORE	
			Progress:		Created By:	Date Created:
			On Track: 626 permit decisions as of 9/30/08		ELICE GASBARRO	01/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: 241 decisions as of 4/11/08		ELICE GASBARRO	04/11/2008
			On Track: 396 permit decisions as of 6/30/08		ELICE GASBARRO	07/24/2008
			Complete: For the 12 months ending 9/30/08 OWR processed: 1950 permits, 600 new construction applications and 100 variance applications.		THOMAS GETZ	11/14/2008
B. Ensure new ISDS systems meet standards established to protect public health and the environment.	b. Revise ISDS regulations	%'fFYgdcbgY'hc' Vta a Ybhl' XcW a Ybh' Vta d'YhYX	10/21/2007	Complete	CHATEAUNEUF	PANCIERA
Progress:					Created By: Date Created:	
Behind Schedule: Draft has been prepared. Need to finalize and post on website					ERNIE PANCIERA	02/08/2008
Behind Schedule: Need to finalize draft.					ERNIE PANCIERA	04/11/2008
Complete: Complete May 1, 2008					ERNIE PANCIERA	07/31/2008
B. Ensure new ISDS systems meet standards established to protect public health and the environment.	b. Revise ISDS regulations	&":]Y'Z]bU''fY[i 'Uh]cbg' k]h' GYWYhJfmcZ GHUHY] C ZZ]W	10/21/2007	Complete	CHATEAUNEUF	PANCIERA
Progress:					Created By: Date Created:	
Complete: Final Rules filed with Secretary of State to be effective January 1, 2008					ERNIE PANCIERA	02/08/2008
B. Ensure new ISDS systems meet standards established to protect public health and the environment.	b. Revise ISDS regulations	' "":]bU''fYj]g]cbg'hc' fY[i 'Uh]cbg'É'VUGYX'cb' di V]W]bdi h	10/21/2007	Complete	CHATEAUNEUF	PANCIERA
Progress:					Created By: Date Created:	
Complete: Rules finalized					ERNIE PANCIERA	02/08/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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B. Ensure new ISDS systems meet standards established to protect public health and the environment.	b. Revise ISDS regulations	4. Public hearing	09/21/2007	Complete	CHATEAUNEUF	PANCIERA
				Complete: Complete	ERNIE PANCIERA	02/08/2008

C. Ensure subsurface discharges are protective of public health and the environment.	a. Implement UIC regulatory program: review and process UIC applications- 100 per year expected.	1. UIC permits	09/30/2008	Complete	SIMPSON	ROY			
							Progress:	Created By:	Date Created:
							On Track: On-Track	TERRY SIMPSON	02/08/2008
							On Track: On-Track	TERRY SIMPSON	02/08/2008
							On Track: On-Track	TERRY SIMPSON	04/03/2008
							On Track: On Track	TERRY SIMPSON	07/31/2008
							On Track: On Track	TERRY SIMPSON	07/31/2008
Complete: Complete. On-going task.	TERRY SIMPSON	10/31/2008							

C. Ensure subsurface discharges are protective of public health and the environment.	b. Review and process UIC closures - 25 closures per year expected.	1. Closures completed	09/30/2008	Complete	SIMPSON	ROY			
							Progress:	Created By:	Date Created:
							On Track: On-Track	TERRY SIMPSON	02/08/2008
							On Track: On-Track	TERRY SIMPSON	04/03/2008
On Track: On Track	TERRY SIMPSON	07/31/2008							



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: Complete. On-going task.		TERRY SIMPSON	10/31/2008
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	1. Preliminary draft of regulations completed (internal)	08/01/2008	Behind Schedule	SIMPSON	
Progress:						Created By: Date Created:
On Track: On-Track						TERRY SIMPSON 02/08/2008
Behind Schedule: Behind Schedule						TERRY SIMPSON 04/10/2008
Change to deliverable on 07/14/2008: Changed deliverable number. Changed target date to 8/01/08. (Approved by ALICIA GOOD)						ALICIA GOOD 07/14/2008
On Track: On Track						TERRY SIMPSON 07/31/2008
Behind Schedule: Behind schedule						TERRY SIMPSON 10/31/2008
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	10. Revised Regulations - Primacy Package	01/08/2009	Behind Schedule	SIMPSON	
Progress:						Created By: Date Created:
On Track: On-Track						TERRY SIMPSON 02/08/2008
On Track: On-Track						TERRY SIMPSON 04/03/2008
Change to deliverable on 07/14/2008: Changed deliverable number. Changed target date to 1/08/09. (Approved by ALICIA GOOD)						ALICIA GOOD 07/14/2008
On Track: On Track						TERRY SIMPSON 07/31/2008
Behind Schedule: Behind schedule						TERRY SIMPSON 10/31/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	2. Internal comment/feedback period completed	09/05/2008	Behind Schedule	SIMPSON			
			Progress:				Created By:	Date Created:
			On Track: On-Track		TERRY SIMPSON	02/08/2008		
			Behind Schedule: Behind Schedule		TERRY SIMPSON	04/10/2008		
			Change to deliverable on 07/14/2008: Changed deliverable number. Changed target date to 9/05/08. (Approved by ALICIA GOOD)				ALICIA GOOD	07/14/2008
			On Track: On Track		TERRY SIMPSON	07/31/2008		
			Behind Schedule: Behind schedule		TERRY SIMPSON	10/31/2008		
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	3. Review by DEM Legal	09/26/2008	Behind Schedule	SIMPSON			
			Progress:				Created By:	Date Created:
			On Track: On-Track		TERRY SIMPSON	02/08/2008		
			Behind Schedule: Behind Schedule		TERRY SIMPSON	04/10/2008		
			Change to deliverable on 07/14/2008: Changed deliverable number. Changed target date to 9/26/08 (Approved by ALICIA GOOD)				ALICIA GOOD	07/14/2008
			On Track: On Track		TERRY SIMPSON	07/31/2008		
			Behind Schedule: Behind schedule		TERRY SIMPSON	10/31/2008		
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	4. Notification to EDC and Governor's Office per "Reg Flex" requirements)	10/17/2008	Behind Schedule	SIMPSON			
			Progress:				Created By:	Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: On-Track		TERRY SIMPSON	02/08/2008
			Behind Schedule: Behind Schedule		TERRY SIMPSON	04/10/2008
			Change to deliverable on 07/14/2008: Changed deliverable number. Changed target date to 10/17/08. (Approved by ALICIA GOOD)		ALICIA GOOD	07/14/2008
			On Track: On Track		TERRY SIMPSON	07/31/2008
			Behind Schedule: Behind schedule		TERRY SIMPSON	10/31/2008
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	5. Public notice	10/31/2008	Behind Schedule	SIMPSON	
Progress:					Created By:	Date Created:
			On Track: On-Track		TERRY SIMPSON	02/08/2008
			Behind Schedule: Behind Schedule		TERRY SIMPSON	04/10/2008
			Change to deliverable on 07/14/2008: Changed deliverable number. Changed target date to 10/31/08. (Approved by ALICIA GOOD)		ALICIA GOOD	07/14/2008
			On Track: On Track		TERRY SIMPSON	07/31/2008
			Behind Schedule: Behind schedule		TERRY SIMPSON	10/31/2008
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	6. Public hearing	12/02/2008	Behind Schedule	SIMPSON	
Progress:					Created By:	Date Created:
			On Track: On-Track		TERRY SIMPSON	02/08/2008
			Behind Schedule: Behind Schedule		TERRY SIMPSON	04/10/2008
			Change to deliverable on 07/14/2008: Changed deliverable number. Changed target date to 12/02/08. (Approved by ALICIA GOOD)		ALICIA GOOD	07/14/2008
			On Track: On Track		TERRY SIMPSON	07/31/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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Behind Schedule: Behind schedule
 TERRY SIMPSON 10/31/2008

C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	+":]bU`fYj]g]cbg`hc` fY[i `Uh]cbg`E`VUGYX`cb` di V`JW]bdi h	12/19/2008	Behind Schedule	SIMPSON	
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Progress:	Created By:	Date Created:
On Track: On-Track	TERRY SIMPSON	02/08/2008
Behind Schedule: Behind Schedule	TERRY SIMPSON	04/10/2008
Change to deliverable on 07/14/2008: Changed deliverable number. Changed target date to 12/19/08. (Approved by ALICIA GOOD)	ALICIA GOOD	07/14/2008
On Track: On Track	TERRY SIMPSON	07/31/2008
Behind Schedule: Behind schedule	TERRY SIMPSON	10/31/2008

C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	, ``fFYgdcbgY`hc` Vta a Ybhgl`XcW a Ybh` Vta d`YHfX	12/19/2008	Behind Schedule	SIMPSON	
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Progress:	Created By:	Date Created:
On Track: On-Track	TERRY SIMPSON	02/08/2008
Behind Schedule: Behind Schedule	TERRY SIMPSON	04/10/2008
Change to deliverable on 07/14/2008: Changed deliverable number. Changed target date to 12/19/08. (Approved by ALICIA GOOD)	ALICIA GOOD	07/14/2008
On Track: On Track	TERRY SIMPSON	07/31/2008
Behind Schedule: Behind schedule	TERRY SIMPSON	10/31/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	9a. Stakeholder input (workshops, etc)	12/19/2008	Behind Schedule	SIMPSON	
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Progress:	Created By:	Date Created:
On Track: On-Track	TERRY SIMPSON	02/08/2008
On Track: On-Track	TERRY SIMPSON	02/08/2008
Behind Schedule: Behind Schedule	TERRY SIMPSON	04/10/2008
Change to deliverable on 07/14/2008: Changed deliverable number. Changed target date to 12/19/08. (Approved by ALICIA GOOD)	ALICIA GOOD	07/14/2008
On Track: On Track	TERRY SIMPSON	07/31/2008
Behind Schedule: Behind schedule	TERRY SIMPSON	10/31/2008

C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	9b. Stakeholder input (workshops, etc)	03/31/2008	Behind Schedule	SIMPSON	
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Progress:	Created By:	Date Created:
On Track: On-Track	TERRY SIMPSON	02/08/2008
Behind Schedule: Behind Schedule	TERRY SIMPSON	04/10/2008
On Track: On Track	TERRY SIMPSON	07/31/2008
Behind Schedule: Behind schedule	TERRY SIMPSON	10/31/2008

C. Ensure subsurface discharges are protective of public health and the environment.	d. Track compliance at 65 approved sites	1. Data review	09/30/2008	Complete	SIMPSON	ROY
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Progress:	Created By:	Date Created:
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Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: On-Track		TERRY SIMPSON	02/08/2008
			On Track: On-Track		TERRY SIMPSON	04/03/2008
			On Track: On Track		TERRY SIMPSON	07/31/2008
			Complete: Complete.		TERRY SIMPSON	10/31/2008

C. Ensure subsurface discharges are protective of public health and the environment.	e. Submit reports on UIC activities to EPA per 7520 form.	1. Semi-annual report	03/31/2008	Complete	SIMPSON	ROY
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Progress:	Created By:	Date Created:
On Track: On-Track	TERRY SIMPSON	02/08/2008
On Track: On-Track	TERRY SIMPSON	04/03/2008
On Track: On Track	TERRY SIMPSON	07/31/2008
Complete: Complete	TERRY SIMPSON	10/31/2008

C. Ensure subsurface discharges are protective of public health and the environment.	f. Submit reports on UIC activities to EPA per 7520 form.	1. Semi-annual report	09/30/2008	Complete	SIMPSON	ROY
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Progress:	Created By:	Date Created:
On Track: On-Track	TERRY SIMPSON	02/08/2008
On Track: On-Track	TERRY SIMPSON	04/03/2008
On Track: On Track	TERRY SIMPSON	07/31/2008
Complete: Complete	TERRY SIMPSON	10/31/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff						
C. Ensure subsurface discharges are protective of public health and the environment.	g. Revise On-site Regulations - Incorporate Cesspool Phase-out Requirements	1. Finalize internal draft	09/05/2008	Behind Schedule	PANCIERA	CHATEAUNEUF						
							Progress:				Created By:	Date Created:
							Behind Schedule: Staffing issues				ERNIE PANCIERA	02/08/2008
							Behind Schedule: Initial draft with issues highlighted completed.				ERNIE PANCIERA	04/11/2008
							Change to deliverable on 07/14/2008: Changed deliverable number. Changed target date to 9/05/08. (Approved by ALICIA GOOD)				ALICIA GOOD	07/14/2008
							On Track: On track				ERNIE PANCIERA	07/31/2008
							Behind Schedule: Behind schedule. New target 12/01/08				ERNIE PANCIERA	10/31/2008
C. Ensure subsurface discharges are protective of public health and the environment.	g. Revise On-site Regulations - Incorporate Cesspool Phase-out Requirements	2. Public Notice for Cesspool Phase Out Rules	11/25/2008	Behind Schedule	PANCIERA	CHATEAUNEUF						
							Progress:				Created By:	Date Created:
							Behind Schedule: Staffing issues				ERNIE PANCIERA	02/08/2008
							Behind Schedule: Behind schedule				ERNIE PANCIERA	04/11/2008
							Change to deliverable on 07/14/2008: Changed deliverable number. Changed target date to 11/25/08. (Approved by ALICIA GOOD)				ALICIA GOOD	07/14/2008
							On Track: On Track				ERNIE PANCIERA	07/31/2008
							Behind Schedule: Behind schedule. New target 03/09/09.				ERNIE PANCIERA	10/31/2008
C. Ensure subsurface discharges are protective of public health and the environment.	g. Revise On-site Regulations - Incorporate Cesspool Phase-out Requirements	3. Public Hearing for Cesspool Phase Out Rules	01/06/2009	Behind Schedule	PANCIERA	CHATEAUNEUF						
							Progress:				Created By:	Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Behind Schedule: Staffing issues		ERNIE PANCIERA	02/08/2008
			Behind Schedule: Behind schedule		ERNIE PANCIERA	04/11/2008
			Change to deliverable on 07/14/2008: Changed target date to 1/06/09. (Approved by ALICIA GOOD)		ALICIA GOOD	07/14/2008
			On Track: On Track		ERNIE PANCIERA	07/31/2008
			Behind Schedule: Behind schedule. New target 04/07/09.		ERNIE PANCIERA	10/31/2008
C. Ensure subsurface discharges are protective of public health and the environment.	g. Revise On-site Regulations - Incorporate Cesspool Phase-out Requirements	4. Cesspool Phase Out Rules in effect	02/12/2009	Behind Schedule	PANCIERA	CHATEAUNEUF
Progress:					Created By:	Date Created:
			Behind Schedule: Staffing issues		ERNIE PANCIERA	02/08/2008
			Behind Schedule: Behind schedule		ERNIE PANCIERA	04/11/2008
			Change to deliverable on 07/14/2008: Changed deliverable number. Changed target date to 2/12/08. (Approved by ALICIA GOOD)		ALICIA GOOD	07/14/2008
			On Track: On Track		ERNIE PANCIERA	07/31/2008
			Behind Schedule: Behind schedule. New target 05/20/09.		ERNIE PANCIERA	10/31/2008
D. Oversee well drilling program	a. Issue annual registration and collect well completion reports.	1. Annual registration	09/30/2008	Complete	WASHINGTON	SORENSEN
Progress:					Created By:	Date Created:
			On Track: Well drillers/pump installers certificates are processed and mailed out. Registered one (1) new company. Web site has been updated. Well completion reports are submitted on a regular basis.		KAREN SORENSEN	03/28/2008
			On Track: All jobs in compliance to date		LINDA WASHINGTON	03/28/2008
			On Track: on track as of 3/28/2008		LINDA WASHINGTON	04/17/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: Well Drillers/pump installers certificates are processed and mailed out for this year. Two (2) new companies have been added. Well Completion reports are submitted on a regular basis.		KAREN SORENSEN	06/19/2008
			On Track: Well completion reports submitted on a regular basis.		KAREN SORENSEN	08/04/2008
			On Track: Well completion reports are coming in on a regular basis. Sent out renewal to well drillers/pump installer waiting for response back.		KAREN SORENSEN	10/31/2008
			Complete: well completion reports are coming in on a regular basis. Sent out renewals to well drillers/pump installers waiting for response back.		KAREN SORENSEN	11/12/2008
			On Track: Well completion reports are coming in on a regular basis. Well Drillers/Pump Installers certificates are being processed.		KAREN SORENSEN	12/31/2007

D. Oversee well drilling program	b. Process Variance Requests (50-100 per year)	1. Variance Decisions	09/30/2008	Complete	PANCIERA	
Progress:					Created By:	Date Created:
On Track: On Track					ERNIE PANCIERA	02/08/2008
On Track: On track					ERNIE PANCIERA	04/11/2008
On Track: On Track; on-going					ERNIE PANCIERA	07/31/2008
Complete: Complete. On-going task.					ERNIE PANCIERA	10/31/2008

Goal: II. Clean and Plentiful Water **Objective: 3. Protect freshwater wetlands**

A. Ensure impacts to Freshwater Wetlands are avoided, minimized otherwise mitigated i.e., no net loss.	a. Review and process freshwater wetland applications 600-700 annually	1. FWW decisions and permits	09/30/2008	Complete	HORBERT	WENCEK
Progress:					Created By:	Date Created:
On Track: On track as 2/8/08					ELICE GASBARRO	02/08/2008
On Track: 92 decisions as of 4/11/08					ELICE GASBARRO	04/11/2008
On Track: On track as of 6-30-08					CHUCK HORBERT	07/08/2008
Complete: Complete for this plan year					CHUCK HORBERT	11/05/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
A. Ensure impacts to Freshwater Wetlands are avoided, minimized otherwise mitigated i.e., no net loss.	b. Review research to enhance science-based decision making per WPDG workplan.	1. Report	06/30/2008	Behind Schedule	KIERNAN	MURPHY
				Progress:		Created By: Date Created:
				On Track: RFP drafted and being submitted for procurement.	SUE KIERNAN	01/03/2008
				Behind Schedule: RFP complete by DEM and pending procurement. Req. number and buyer assigned.	CAROL MURPHY	04/11/2008
				Behind Schedule: Bid process active but not yet complete.	SUE KIERNAN	06/30/2008
				Behind Schedule: Bid reviewed and DEM is now seeking DOA approval to contract with recommended vendor.	SUE KIERNAN	10/30/2008
B. Improve Freshwater Wetland conservation and restoration	a. Research options for improving mitigation	1. Research summary/options analysis	06/30/2008	Behind Schedule	MURPHY	
				Progress:		Created By: Date Created:
				On Track: Staffing to support project has been disrupted.	CAROL MURPHY	04/11/2008
				Behind Schedule: Research aspect completed. Options analysis and reporting not completed. Staff assigned to project lost due to impacts of layoffs.	CAROL MURPHY	07/14/2008
				Behind Schedule: Project not completed due to disruption in contractor support assoc. w/ state layoffs. DEM-OWR assessing options for completion of this phase. Addition of next phase to workplan pending. Changed t o	CAROL MURPHY	11/05/2008
				Behind Schedule: ...continued: changed phase 1 to the default date, 09/30/09.	CAROL MURPHY	11/05/2008
B. Improve Freshwater Wetland conservation and restoration	b. Manage 3 local protection/restoration projects with Tiverton, Middletown and Woon. Council. (Refer to grant work plans)	1. Reports	12/31/2008	Behind Schedule	MURPHY	
				Progress:		Created By: Date Created:
				On Track: One project on track. Field mtgs on other two complete. Next steps re: scopes/ budgets pending municipalities. Two reassigned internally.	CAROL MURPHY	04/11/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Behind Schedule: I meant to indicate the project status as behind schedule rather than on track and neglected to do so with my first 4/11/08 entry.	CAROL MURPHY	04/11/2008
				Behind Schedule: Woon. extended 6 mos. for final report review & billing. Midd. contract under development (\$\$ ends 09/30/09). Tiv. no action (send notice cancelling).	CAROL MURPHY	11/05/2008
B. Improve Freshwater Wetland conservation and restoration	c. Develop a model management plan for aquatic weed control in lakes.	1. Model plan	03/31/2008	Behind Schedule	KIERNAN	
				Progress:	Created By:	Date Created:
				Behind Schedule: DEM has drafted materials intended for the website to meet the intent of this project. Work will continue through the spring.	SUE KIERNAN	02/14/2008
				On Track: Guidance posted on web-site; on -going internal discussion on how to expend funds in possible collaboration with partners (NRCS).	SUE KIERNAN	04/21/2008
				Behind Schedule: Scope of work for project under discussion for re-programming.	SUE KIERNAN	10/30/2008
B. Improve Freshwater Wetland conservation and restoration	d. Develop vernal pool action plan for Queen's watershed based on application of URI model per WPDG workplan.	1. Plan	09/30/2007	Complete	KIERNAN	MURPHY
				Progress:	Created By:	Date Created:
				On Track: Draft plan completed; schedule revised due to timing of hiring.	SUE KIERNAN	02/14/2008
				On Track: Action plan accepted w/ minor revisions. Status of actions will be updated prior to staff end date May 30, 2008. Tracking time period will coincide w/ wetland status and trends report.	CAROL MURPHY	04/11/2008
				Complete: Project and action plan completed.	SUE KIERNAN	06/30/2008
B. Improve Freshwater Wetland conservation and restoration	e. map and verify vernal pools in the Wood-Pawcatuck Watershed	1. Updated Map of Vernal Pools	09/30/2008	Complete	MURPHY	KIERNAN
				Progress:	Created By:	Date Created:
				On Track: QAPP drafted & udner internal review; project proceeding with preparations for field work in the spring (mar-apr). Coordinating with Wood Pawcatuck Watershed Assoc.	SUE KIERNAN	02/14/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: QAPP approved. Protocol developed. DEM and WPWA inspectors trained. Field work underway. Staff end date May 30, 2008.		CAROL MURPHY	04/11/2008
			On Track: Yr 1 field confirmation completed by DEM staff and WPWA volunteers. NEIWPC project staff ended 5/30/08. Year 1 updated map of vernal pools to be completed w/ DEM GIS assistance.		CAROL MURPHY	07/14/2008
			Behind Schedule: Interim map deferred until completion of Yr2 field work, at conclusion of the project. DEM-OWR is exploring options for Yr2 technical & GIS project coordinator. Changed to default, 9/30/09.		CAROL MURPHY	11/05/2008
			Complete: YR1 research/planning, field, & data summ. completed per scopes. An interim updated map completed (based on research phase) and applied. YR 1 = complete. YR2 = next workplan.		CAROL MURPHY	11/14/2008
B. Improve Freshwater Wetland conservation and restoration	f. Survey and research local capacities to enhance wetland protection and compliance.	1. Report	12/31/2008	Behind Schedule	MURPHY	KIERNAN
				Progress:		Created By: Date Created:
				Change to deliverable on 01/04/2008: PPA (Approved by ALICIA GOOD)		ALICIA GOOD 01/04/2008
				On Track: On hold pending negotiation with EPA on overall wetlands workplan in Feb 2008.		SUE KIERNAN 02/14/2008
				On Track: Recommend that this be retained in wetland workplan. Shape survey to fit current needs.		CAROL MURPHY 04/11/2008
				On Track: No action this project in last quarter. (Some input re: local capacity gained via the municipal workshop 5/22.)		CAROL MURPHY 07/14/2008
				Behind Schedule: Entire wetland workplan disrupted in 2008 due to staffing layoffs. Survey conceptually developed. Audience identified. Changed to default date, 9/30/09, in new workplan.		CAROL MURPHY 11/05/2008
C. Develop a wetlands bio-assessment plan (WMAP)	a. Continue implementation of the Wetland Monitoring Program consistent with WPDG workplan	1. Reports and Data	06/30/2008	Complete	KIERNAN	MURPHY
				Progress:		Created By: Date Created:
				On Track: Field application of rapid assessment method occurred at over 50 sites via contract with RINHS.		SUE KIERNAN 02/14/2008
				On Track: Draft reports (year 2 implementation) submitted and under review by DEM.		CAROL MURPHY 04/11/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: DEM year 2 report review complete. Report includes RAM demo @ >50 sites in upper Paw'tuck watershed, as well as RAM development analysis. Prep. for year 3 field work and reporting is underway.		CAROL MURPHY	07/14/2008
			On Track: Yr2 report provided to supervisors for review by 11/5/08. Yr3 QAPP approved. Yr3 field work underway by RINHS at 50+36 sites.		CAROL MURPHY	11/05/2008
			Complete: This workplan project & deliverable is for the year 2 work = complete. The workplan item continues into the next workplan for the year 3 work = ongoing and on track.		CAROL MURPHY	11/14/2008
C. Develop a wetlands bio-assessment plan (WMAP)	b. Continue to participate in the NEBAWWG biomonitoring and assessment initiative	1. participate in meetings	09/30/2008	Complete	MURPHY	
			Progress:	Created By: Date Created:		
			On Track: Annual meeting and training upcoming May 2008. DEM and RINHS will participate.		CAROL MURPHY	04/11/2008
			Complete: DEM & RINHS attended annual NEBAWWG mtg & training in ME in 05/08. DEM previously attended the national mtg in MO in 09/07.		CAROL MURPHY	07/14/2008
C. Develop a wetlands bio-assessment plan (WMAP)	c. Report on Status and Trends	1. Report	04/01/2008	Behind Schedule	MURPHY	
			Progress:	Created By: Date Created:		
			On Track: Program data deadline is today for years 2006-07. Foxpro improvements will facilitate data summary.		CAROL MURPHY	04/11/2008
			Behind Schedule: Loss/gain data for '06 & '07 obtained from Foxpro, from DEM supervisors, and from CRMC. Report pending.		CAROL MURPHY	07/14/2008
			Behind Schedule: Same status as 07/14/08.		CAROL MURPHY	11/13/2008
D. Increase awareness of DEMs role in environmental protection and promote an understanding of how actions affect environmental quality.	a. Implement wetland outreach strategy already developed including development of local training.	1. Materials, 3 workshops and training	09/30/2008	Complete	MURPHY	
			Progress:	Created By: Date Created:		



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: Workshops completed or scheduled. Next w/ municipal officials on 5/22/08. Fact sheets and guidance revised per R/R. Scoop pending final internal review.		CAROL MURPHY	04/11/2008
			On Track: Yr 1 materials, workshops & training complete (some printing held due to fiscal; relying on web). Some other outreach projects are >1 year (NRICD, etc.). Also new projects to be added.		CAROL MURPHY	07/14/2008
			Complete: This aspect of yr 1 outreach complete. "Scoop" printing held. Will "build" in yr 1-2 outreach projects, and new yr 2 outreach projects into w/plan.		CAROL MURPHY	10/02/2008

D. Increase awareness of DEMs role in environmental protection and promote an understanding of how actions affect environmental quality.	b. Publish Wetland BMP Manual and distribute.	1. Manual	03/31/2008	Behind Schedule	MURPHY	
<p>Progress:</p> <p>Behind Schedule: Next steps: Final internal consistency review. RFP for final edits and design assistance.</p> <p>Behind Schedule: Final internal review is underway thru 11/30/08. This review will identify needs for editing and design assistance.</p>						<p>Created By: Date Created:</p> <p>CAROL MURPHY 04/11/2008</p> <p>CAROL MURPHY 11/05/2008</p>

Goal: II. Clean and Plentiful Water Objective: 4. Restore water quality in impaired coastal waters, lakes and rivers.

A. Identify potential pollution sources and corrective actions.	a. Complete 18 prior year TMDL commitments	1. Point Judith Pond (pathogens) (1)	09/30/2008	Complete	CRISTOFORI	
<p>Progress:</p> <p>Behind Schedule: DEM is working on the comment-response document as well as modifying the TMDL document based on responses received during the public comment period.</p> <p>Complete: Revisions made to draft TMDL as per public comments. Final TMDL submitted to EPA on 5/1/08. EPA has approved TMDL as of 6/5/08. Currently sending out notices to communities.</p> <p>Change to deliverable on 06/27/2008: Changed due date to 2008 & not 2007. (Approved by THOMAS GETZ)</p> <p>On Track: A draft TMDL was completed on 11/20/07. The TMDL is now in the public comment period, which ends on 1/11/08. DEM will then prepare a comment-response document and modify the TMDL as needed before submitting it to EP</p>						<p>Created By: Date Created:</p> <p>NICK CRISTOFORI 03/28/2008</p> <p>NICK CRISTOFORI 06/23/2008</p> <p>THOMAS GETZ 06/27/2008</p> <p>NICK CRISTOFORI 12/28/2007</p>



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: A draft TMDL was completed on 11/20/07. The TMDL is now in the public comment period which ends on 1/11/08. DEM will then prepare a comment-response document and modify the TMDL as needed before submitting it to EPA	NICK CRISTOFORI	12/28/2007
A. Identify potential pollution sources and corrective actions.	a. Complete 18 prior year TMDL commitments	2. Belleville Pond (phosphorus) (1)	09/30/2009	Behind Schedule	RIBAS	
Progress:					Created By:	Date Created:
Behind Schedule: Pending ongoing monitoring.					SCOTT RIBAS	02/12/2008
Behind Schedule: Behind schedule due to possible pending sampling.					SCOTT RIBAS	04/02/2008
Behind Schedule: Delay due to unanticipated work on Green Hill Pond nitrogen analysis & related work by program manager.					ELICE GASBARRO	06/26/2008
Change to deliverable on 07/16/2008: Change the target date from 9/30/07 to 9/30/09 (Approved by ALICIA GOOD)					ALICIA GOOD	07/16/2008
Behind Schedule: Delayed for same reasons previously provided					ELIZABETH SCOTT	11/07/2008
A. Identify potential pollution sources and corrective actions.	a. Complete 18 prior year TMDL commitments	3. Buckeye Brook, Lockwood Brook, Warner Brook, Old Mill Creek (pathogens) (4)	12/31/2008	On Track	VIATOR	
Progress:					Created By:	Date Created:
On Track: Draft Pathogen TMDL being finalized prior to full review					SKIP VIATOR	01/03/2008
On Track: Draft Pathogen TMDL being finalized prior to full review					SKIP VIATOR	01/03/2008
On Track: Draft TMDL in review process					SKIP VIATOR	03/28/2008
On Track: Draft Buckeye Brook Pathogen TMDL in the review process					SKIP VIATOR	06/19/2008
Behind Schedule: Delay due to unanticipated work on Green Hill Pond nitrogen analysis & related work by program manager.					ELICE GASBARRO	06/26/2008
Change to deliverable on 07/16/2008: Request to change deliverable date from 9/30/07 to 12/31/08 (Approved by ALICIA GOOD)					ALICIA GOOD	07/16/2008
On Track: Public workshop on draft TMDL held 9/25/08; public comment period has closed. OWR working to respond to comments, finalize document & submit TMDL to EPA for approval					ELIZABETH SCOTT	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Identify potential pollution sources and corrective actions.	a. Complete 18 prior year TMDL commitments	4. Indian Run (copper, lead, zinc) (3)	09/30/2007	Complete	CHANTRELL	SCOTT
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Progress:	Created By:	Date Created:
Behind Schedule: Public Meeting on Draft TMDL held on 11/28/07; public comment period ends on 1/11/08	ELIZABETH SCOTT	01/04/2008
On Track: Public comment period complete. Comments and responses being prepared. Almost complete.	KRISTEN CHANTRELL	01/22/2008
Behind Schedule: Comment period has ended and final revisions are being made prior to being sent to EPA for approval.	KRISTEN CHANTRELL	03/28/2008
Behind Schedule: This TMDL has been through the public comment process. A response to comments document and revisions to the document are completed; awaiting final review by Director on response to SK comments.	ELIZABETH SCOTT	04/09/2008
On Track: Indian Run Brook TMDL has been sent to EPA for final approval on May 6, 2008.	KRISTEN CHANTRELL	05/23/2008
Complete: EPA approved the TMDL on June 2, 2008	ELIZABETH SCOTT	06/18/2008
Complete: EPA approved TMDL on June 2, 2008	ELIZABETH SCOTT	06/18/2008

A. Identify potential pollution sources and corrective actions.	a. Complete 18 prior year TMDL commitments	5. Mt. Hope Bay, Kickemuit River (estuarine portion) (pathogens) (2)	09/30/2009	On Track	ZALEWSKY	
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Progress:	Created By:	Date Created:
On Track: target date is 2009 Target Complete Date. Public meeting scheduled for March-April. Draft TMDL summer-fall 2008.	BRIAN ZALEWSKY	02/08/2008
On Track: 02/08/2008 Update: On Track: target date is 2009 Target Complete Date. Public meeting scheduled for March-April. Draft TMDL summer-fall 2008.	BRIAN ZALEWSKY	04/03/2008
Behind Schedule: Delay due to unanticipated work on Green Hill Pond nitrogen analysis & related work by program manager.	ELICE GASBARRO	06/26/2008
Change to deliverable on 07/16/2008: Request to change deliverable date from 12/31/07 to 9/30/09 (Approved by ALICIA GOOD)	ALICIA GOOD	07/16/2008
On Track: Public meeting held 10/9/08; staff preparing TMDL document	ELIZABETH SCOTT	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Identify potential pollution sources and corrective actions.	a. Complete 18 prior year TMDL commitments	6. Sands Pond (Block Island) (phosphorus/excess algae/taste & odor/turbidity) (1)	09/03/2007	Complete	CHANTRELL	
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Progress:	Created By:	Date Created:
On Track: TMDL going to public review and 30-day comment period. Almost complete.	KRISTEN CHANTRELL	01/22/2008
On Track: Public comment period has ended and final revisions are being made prior to being sent to EPA for approval.	KRISTEN CHANTRELL	03/28/2008
On Track: Sands Pond TMDL was sent to EPA for final approval on April 9, 2008.	KRISTEN CHANTRELL	05/23/2008
Complete: 6/2/08 - EPA approval of TMDL	ELICE GASBARRO	06/24/2008

A. Identify potential pollution sources and corrective actions.	b. Implement remote sensing project and identify illegal discharge to surface water.	1. Reports & maps	03/31/2008	Behind Schedule	CHOPY	
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Progress:	Created By:	Date Created:
Behind Schedule: staff person assigned to project on maternity leave-will reassess project upon her return in May 2008	DAVE CHOPY	02/14/2008
Behind Schedule: staff person assigned to project on maternity leave-will reassess upon her return in May 2008	DAVE CHOPY	04/09/2008
Behind Schedule: reevaluating whether to proceed with this project	DAVE CHOPY	07/21/2008
Behind Schedule: project not completed-reassessed value of project and determined not worth proceeding	DAVE CHOPY	09/24/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Identify potential pollution sources and corrective actions.	c. Complete an additional 19 TMDLs	1. Blackstone River (pathogens, lead, copper, biodiversity impacts) (6), Mill River (Pb) (1), Peters River (Pb, Cu, pathogens) (3), Valley Falls Pond (Pb, pathogens, excess algae/Low DO/phosphorus, biodiversity impacts) (3), Scott Pond (phosphorus/excess algae (09/30/2009	On Track	VIATOR	Progress:	Created By: Date Created:
						On Track: Louis Berger Draft Final Data Report has been reviewed. The report is to be sent out for public review and comment.	SKIP VIATOR 01/03/2008
						On Track: Draft Blackstone TMDL Data Report complete and public meeting held for review on MArch 20, 2008. Comments due by April 7, 2008.	SKIP VIATOR 03/28/2008
						On Track: Blackstone TMDL data report on the field investigations is in the review process. Public meeting for the data report was done on MArch 20, 2008. Response to comments in review process. Commencing	SKIP VIATOR 06/19/2008
						Behind Schedule: Delay due to unanticipated work on Green Hill Pond nitrogen analysis & related work by program manager.	ELICE GASBARRO 06/26/2008
						Change to deliverable on 07/16/2008: Changed the deliverable date from 9/30/08 to 9/30/09 (Approved by ALICIA GOOD)	ALICIA GOOD 07/16/2008
						On Track: Received report from Berger outlining possible approaches to TMDL development first week in October	ELIZABETH SCOTT 11/07/2008

A. Identify potential pollution sources and corrective actions.	c. Complete an additional 19 TMDLs	2. Pawcatuck estuary/Little Narragansett Bay (pathogens & D.O.) (5)	09/30/2008	Behind Schedule	TRAVERS	Progress:	Created By: Date Created:
						On Track: Both projects are moving forward. The monitoring for the bacteria project will continue in the Spring.	HEIDI TRAVERS 01/07/2008
						On Track: Sampling for the bacteria TMDL will resume in April. The QAPP Annual update has been sent to EPA. We are working on determining an approach for the dissolved oxygen project.	HEIDI TRAVERS 03/27/2008
						On Track: Bacteria sampling awaits wet weather event, while approach is needed for dissolved oxygen project.	HEIDI TRAVERS 06/19/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Behind Schedule: Delay due to inability to complete necessary wet weather monitoring.	ELICE GASBARRO	06/26/2008
				Behind Schedule: Awaiting wet weather conditions to conduct surveys	ELIZABETH SCOTT	11/07/2008
A. Identify potential pollution sources and corrective actions.	c. Complete an additional 19 TMDLs	3. Ten Mile (metals & biodiversity), Omega Pond (metals, phosphorus), Turner Reservoir (metals, phosphorus, D.O. & pathogens) & Slater Park Pond (phosphorus & pathogens).	09/30/2010	On Track	ZALEWSKY	
Progress:					Created By:	Date Created:
On Track: Last of eight (8) sampling runs complete as of 08.01.08. On track					BRIAN ZALEWSKY	07/31/2008
On Track: Staff in receipt of all laboratory data; conducting QA/QC on data					ELIZABETH SCOTT	11/07/2008
A. Identify potential pollution sources and corrective actions.	c. Complete an additional 19 TMDLs	4. Buckeye Brook (biodiversity) (1)	09/30/2010	On Track	VIATOR	
Progress:					Created By:	Date Created:
On Track: QAPP Approved. First monitoring event completed 7/21/08					SKIP VIATOR	07/25/2008
On Track: QAPP Approved. First monitoring event completed 7/21/08					SKIP VIATOR	07/25/2008
On Track: Second monitoring event completed; awaiting rainstorm to conduct fall wet weather survey					ELIZABETH SCOTT	11/07/2008
B. Promote and oversee Pollution Abatement projects to implement WQRP/TMDL's	a. Encourage implementation of pollution abatement strategies for watersheds where TMDLs or WQRP have been completed.	1. Proposals by municipalities	09/28/2008	Complete	SCOTT	
Progress:					Created By:	Date Created:
On Track: no further information available at this time					ELIZABETH SCOTT	01/04/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: Have worked with ad hoc Canada Goose Committee, responded to comments by SK, met w/ municipalities & EPA on TMDL implementation re. Greenwich Bay beaches, provided input on Charlestown's BMPs		ELIZABETH SCOTT	04/09/2008
			On Track: Ongoing communication with municipalities and others regarding implementation of TMDL recommendations		ELIZABETH SCOTT	06/18/2008
			Complete: Complete for the year		ELIZABETH SCOTT	11/07/2008
B. Promote and oversee Pollution Abatement projects to implement WQRP/TMDL's	b. Encourage implementation of riparian buffer restoration projects via Riparian Bond Fund.	1. Completed restoration projects	09/28/2008	On Track	CASSIDY	
Progress:						Created By: Date Created:
On Track: 15 grants (\$330K) for riparian restoration issued through Narragansett Bay and Watershed Restoration Bond Fund.						GREG CASSIDY 01/23/2008
On Track: complete: South Royal Mills (Pawtuxet River) scheduled for spring/summer 08 completion. Lincoln, Lace & Braid (Woonasquatucket River), Deerfield Park (Woonasquatucket River)						GREG CASSIDY 04/21/2008
On Track: 15 riparian restoration grants were awarded in 2006 and 2007. 2 projects are complete, 6 are on track, 6 behind schedule, and 1 has been canceled. 8 additional projects applied for funding in 2008.						GREG CASSIDY 11/14/2008
B. Promote and oversee Pollution Abatement projects to implement WQRP/TMDL's	c. Blackstone Watershed Integrated Water Resource Management Project - will fund upgrade of wastewater and stormwater treatment in Chepachet Village to help solve an existing water quality problem and prevent future impacts to natural resources by encoura	1. Design and construct integrated stormwater/wastewater solution	06/30/2009	On Track	MILLAR	
Progress:						Created By: Date Created:
On Track: Have had several meeting with Gloucester advisory group for this project. Consultant will be selected for project by 2-08						SCOTT MILLAR 01/03/2008
On Track: Consultant for the project has been selected and two monthly meetings have been held. Community meeting to discuss options scheduled for April.						SCOTT MILLAR 03/28/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: Held two public meetings in April and May to get feedback from community		SCOTT MILLAR	06/24/2008
			On Track: No costline extension requested pending EPA approval. Reassignment will preclude further work on project.		ELICE GASBARRO	10/07/2008
			On Track: A no-cost time extension was approved by EPA in late october. Further work on this project will be done by John Zwarg and Ernie Panciera due to my re-assignment		SCOTT MILLAR	11/06/2008
B. Promote and oversee Pollution Abatement projects to implement WQRP/TMDL's	d. Work with EPA contractor to determine approach to identify stressor(s) causing biodiversity impairments and pilot on the Blackstone River.	1. Reports	11/30/2007	Complete	SCOTT	ZALEWSKY
				Progress:		Created By: Date Created:
				Behind Schedule: Awaiting final report from EPA contractor	ELIZABETH SCOTT	01/04/2008
				On Track: Have gotten report from EPA contractor-are in the review process.	BRIAN ZALEWSKY	04/03/2008
				Complete: EPA's Contractor, Great Lakes Environmental Center, has delivered a final data report to RIDEM. OWR will determine the utility of the approach in developing the biodiversity TMDL	ELIZABETH SCOTT	06/18/2008
				Complete: EPA's Contractor, Great Lakes Environmental Center, has delivered a final data report to RIDEM. OWR will determine the utility of the approach in developing the biodiversity TMDL	ELIZABETH SCOTT	06/18/2008
B. Promote and oversee Pollution Abatement projects to implement WQRP/TMDL's	e. Conduct assessment of Buckeye Brook to identify causes of biodiversity impairment.	1. Study report	09/30/2008	Behind Schedule	SCOTT	VIATOR
				Progress:		Created By: Date Created:
				Behind Schedule: Awaiting for legal issues to be resolved between DEM and RIAC.	SKIP VIATOR	01/03/2008
				On Track: QAPP for sampling plan is being finalized to start summer season sampling.	SKIP VIATOR	03/28/2008
				On Track: QAPP for sampling plan is being finalized to start summer season sampling.	SKIP VIATOR	03/28/2008
				Behind Schedule: Biodiversity related field investigations of Buckeye Brook will begin July 2008 and will continue through winter/early spring 2009.	ELIZABETH SCOTT	06/18/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: Biodiversity QAPP approved. First monitoring event completed 7/21/08	SKIP VIATOR	07/25/2008
				Behind Schedule: See related project on Buckeye Brook Biodiversity TMDL development	ELIZABETH SCOTT	11/07/2008
B. Promote and oversee Pollution Abatement projects to implement WQRP/TMDL's	f. Continue coordination with the RIDOT on design and construction of stormwater retrofit BMPs on state highways draining to Narragansett Bay and to implement TMDL recommendations - giving priority to outfalls discharging to the Woonasquatucket River,GB.	1. Construction plans	09/30/2008	Behind Schedule	SCOTT	
				Progress:	Created By:	Date Created:
				Behind Schedule: Recent quarterly meeting not held - due to lack of funding; little to no progress by RIDOT contractor expected	ELIZABETH SCOTT	01/04/2008
				Behind Schedule: No recent meeting with RIDOT due to lack of funding and thus no progress by RIDOT consultants	ELIZABETH SCOTT	04/09/2008
				Behind Schedule: No recent meetings with RIDOT due to lack of funding and thus no progress by RIDOT consultants	ELIZABETH SCOTT	06/18/2008
B. Promote and oversee Pollution Abatement projects to implement WQRP/TMDL's	g. In priority waterbodies (L,Y,W measure) leverage existing tools to concentrate implementation efforts	1. Completed implementation actions	09/30/2008	Complete	SCOTT	
				Progress:	Created By:	Date Created:
				On Track: no information available at this time	ELIZABETH SCOTT	01/04/2008
				On Track: Ongoing work w/ Narragansett and Charlestown on implementation of Narrow River and Ninigret Pond TMDL recommendations. Gilbert Stuart Stream de-listed as of 2008 303(d) list. No action on Stafford Pd	ELIZABETH SCOTT	04/09/2008
				On Track: OWR continues to work with Narragansett and Charlestown on implementation of Narrow River and Ninigret Pond TMDL recommendations.	ELIZABETH SCOTT	06/18/2008
				Complete: Task to leverage existing tools to concentrate implementation efforts complete for the year	ELIZABETH SCOTT	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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C. Oversee follow-up monitoring to evaluate success of pollution abatement activities as TMDL implementation activities are completed	a. Evaluate improvements associated with TMDL implementation activities	1. Data	09/30/2008	Complete	SCOTT	
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Progress:	Created By:	Date Created:
On Track: no information available at this time	ELIZABETH SCOTT	01/04/2008
On Track: Not aware of any areas of significant TMDL implementation warranting tracking of improvements at current time.	ELIZABETH SCOTT	04/09/2008
On Track: ongoing	ELIZABETH SCOTT	06/18/2008
Complete: Tasks completed for the year	ELIZABETH SCOTT	11/07/2008

E. Assist with pollution abatement projects at licensed beaches.	a. Assist Health and other DEM programs in implementing pollution abatement projects at state licensed beaches as described in the Beach strategy. Beaches targeted for action include: Scarborough, Cominicut and First Beach	1. Implementation projects	09/28/2008	Complete	SCOTT	CHOPY
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Progress:	Created By:	Date Created:
On Track: no information available at this time	ELIZABETH SCOTT	01/04/2008
On Track: Attended EPA scheduled mtg on Warwick Beaches including Conimicut beach and plan to attend upcoming mtg on Scarborough. Not aware of other activities requiring OWR involvement at this time.	ELIZABETH SCOTT	04/09/2008
On Track: OWR attended separate meetings and/or conference calls with HEALTH and other agencies to discuss status of efforts on Scarborough Beach and Greenwich Bay beaches including Conimicut Beach	ELIZABETH SCOTT	06/18/2008
On Track: Working with town of Narragansett to assess illicit discharges to storm drains; working with town of Middletown to develop scope of work to assess non-human bacteria sources in drainage system	DAVE CHOPY	09/24/2008
Complete: Activities completed for the year	ELIZABETH SCOTT	11/12/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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F. Implement Phase I CSO Control Program. Targeted reductions: annual biological oxygen demand (BOD) and Total Suspended Solids (TSS) loadings by 30%; fecal coliform by 40% to reduce the days Conditional Areas A and B are closed to shellfishing by 50%.	a. Oversee implementation activities: Monitor construction progress of 2 projects. Monitor start-	1. Semi-annual progress reports. Final inspection report.	04/30/2009	Complete	ZEMAN	Progress:	Created By: Date Created:
						On Track: NBC CSO Contract 6 Main Spine Tunnel is complete and Contract 14, OF 067 and Tunnel Pump Station is currently in progress and is on schedule to be completed in October 2008.	ART ZEMAN 03/28/2008
						On Track: on track	ART ZEMAN 09/15/2008
						Complete: complete	ART ZEMAN 11/07/2008
						On Track: On track	ART ZEMAN 12/27/2007

Goal: II. Clean and Plentiful Water	Objective: 5. Monitor and assess the state's watersheds/waterbodies consistent with the RI Water Monitoring Strategy
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A. Update surface and groundwater classifications, standards and criteria as necessary.	b. Work toward developing nutrient criteria for lakes and rivers in accordance with the Nutrient Development & Adoption Plan.	1. Consultants Report for Rivers	12/31/2007	Complete	CAREY	KIERNAN	Progress:	Created By: Date Created:
							On Track: ORNL submitted draft final report for nutrient criteria development in rivers. Due to limited funds, this may be the final report.	CONNIE CAREY 01/03/2008
							Complete: Due to limited funds this was the final report.	CONNIE CAREY 04/02/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Update surface and groundwater classifications, standards and criteria as necessary.	b. Work toward developing nutrient criteria for lakes and rivers in accordance with the Nutrient Development & Adoption Plan.	2. New nutrient criteria	12/31/2011	On Track	CAREY	KIERNAN
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Progress:	Created By:	Date Created:
On Track: EPA and DEM are reviewing draft final report for initial development of nutrient criteria in rivers. Funds for initiation of work toward development of nutrient criteria in lakes have been secured.	CONNIE CAREY	01/03/2008
On Track: DEM has completed review of final report and is working on next steps toward development of nutrient criteria in rivers and lakes.	CONNIE CAREY	04/02/2008
On Track: DEM is continuing to work on next steps toward development of nutrient criteria in lakes and rivers.	CONNIE CAREY	06/30/2008
On Track: DEM is continuing to work on next steps toward development of nutrient criteria in lakes and rivers.	CONNIE CAREY	09/25/2008
On Track: Development of nutrient criteria is a multi-year process. Limited work on steps toward developing nutrient criteria in rivers and lakes were taken in FY2008.	SUE KIERNAN	10/30/2008

A. Update surface and groundwater classifications, standards and criteria as necessary.	c. Update groundwater classification map and wellhead protection area map.	1. Updated map	12/31/2008	On Track	PANCIERA	PETERS
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Progress:	Created By:	Date Created:
On Track: On Track	ERNIE PANCIERA	02/08/2008
Behind Schedule: Map complete. Must amend rules to adopt map. Internal review of minor language changes in April. Public notice in May.	ERNIE PANCIERA	04/11/2008
Change to deliverable on 07/31/2008: date change (Approved by ALICIA GOOD)	ALICIA GOOD	07/31/2008
Behind Schedule: Behind schedule. Recent requests for groundwater reclassifications to be addressed	ERNIE PANCIERA	07/31/2008
On Track: On track	ERNIE PANCIERA	10/31/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
A. Update surface and groundwater classifications, standards and criteria as necessary.	d. Create cold water/warm water fisheries map.	1. Internal map	07/31/2008	Complete	CAREY	RICHARDSON		
							<p>Progress: Created By: Date Created:</p> <p>Complete: Internal map has been completed. Accompanying information for adoption into WQ Regs is being reviewed by Fish & Wildlife. CONNIE CAREY 01/03/2008</p>	
A. Update surface and groundwater classifications, standards and criteria as necessary.	e. Update standards to protect cold water/warm water fisheries.	1. Updated regs.	12/31/2008	On Track	CAREY	RICHARDSON		
							<p>Progress: Created By: Date Created:</p> <p>On Track: Coldwater/warm water fishery designation info has been incorporated into draft Appendix A of WQ Regs. Fish & Wildlife staff are reviewing. Upon their approval we will go to Public Notice. CONNIE CAREY 01/03/2008</p>	
							<p>On Track: F&W staff have recently finalized their review and are to meet with OWR staff in early April. CONNIE CAREY 04/02/2008</p>	
							<p>On Track: OWR staff met with F&W staff and completed proposed changes. Other proposed amendments to Regs are currently being developed. When all proposed amendments are finalized the Regs will go out to Notice. CONNIE CAREY 06/25/2008</p>	
							<p>On Track: Proposed amendments to the Regs have been provided to EPA. Public Notice of the amendments to go out in October with Hearing to follow. CONNIE CAREY 09/25/2008</p>	
A. Update surface and groundwater classifications, standards and criteria as necessary.	f. Initiate evaluation of numerical biological criteria for streams and possibly lakes/ponds as resources allow. (see separate scope of work.)	1. Consultant's report with preliminary data analysis	06/30/2008	Complete	CAREY	KIERNAN		
							<p>Progress: Created By: Date Created:</p> <p>On Track: Contract developed with NEIWPC and ESS Group to conduct various data analyses of macroinvertebrate data for rivers and streams. First meeting held 12/07. SUE KIERNAN 01/03/2008</p> <p>On Track: Received contractors draft report in early March 2008. DEM staff are reviewing the draft report. CONNIE CAREY 04/02/2008</p>	



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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Complete: Staff reviewed draft report, submitted comments and received final report from contractor. Staff will now use results of the report in evaluation of numerical biological criteria for rivers/streams.
 CONNIE CAREY
 06/30/2008

B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	a. Conduct baseline monitoring activities in marine waters; fixed-site network, DO surveys.	1. Expansion of network by one site (2008) and seasonal monitoring dataset	06/30/2009	On Track	KIERNAN	TRAVERS
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Progress:	Created By:	Date Created:
On Track: Fixed site buoy stations removed for winter season. Data processing of 2007 network dataset continuing.	SUE KIERNAN	01/03/2008
On Track: Processing of 2007 dataset nearing completion; equipment ordered to support 2008 season; deployment of fixed-stations planned with DEM-F&W. Additional station to be added in Greenwich Bay for 2008.	SUE KIERNAN	04/21/2008
On Track: Processing of 2007 dataset nearing completion; equipment ordered to support 2008 season; deployment of fixed-stations planned with DEM-F&W. Additional station to be added in Greenwich Bay for 2008.	SUE KIERNAN	04/21/2008
On Track: Fixed-site network successfully deployed for 2008 season. New station added in Greenwich Bay.	SUE KIERNAN	06/30/2008
Change to deliverable on 07/14/2008: Update for 2008 (Approved by ALICIA GOOD)	ALICIA GOOD	07/14/2008
On Track: On track.	SUE KIERNAN	10/07/2008
On Track: Buoy stations will be removed for the season in mid-November. Monitoring is on-going at certain other locations.	SUE KIERNAN	10/30/2008

B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	a. Conduct baseline monitoring activities in marine waters; fixed-site network, DO surveys.	Assist in planning workshop related to on-going research in Narragansett Bay with the CHRP Project	10/31/2008	Complete	KIERNAN	DEACUTIS
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Progress:	Created By:	Date Created:
Complete: Workshop was conducted on 10/6/08 at the URI Coastal Institute.	SUE KIERNAN	10/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	b. Sample 17 shellfish growing areas - 2000 samples from 300 stations per year.	1. Monitoring data, on-going	01/31/2008	Complete	MIGLIORE	SPEAKER
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Progress:	Created By:	Date Created:
Behind Schedule: Two more monitoring runs needed to complete 2007 SGAM sampling requirement, held up due to weather conditions. Will complete when weather cooperates.	JON SPEAKER	01/02/2008
Complete: completed	JON SPEAKER	01/18/2008

B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	c. Conduct Shoreline Surveys	1. 9 annual surveys 6 triennial surveys 1 12yr survey	12/31/2008	On Track	MIGLIORE	HANNUS
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Progress:	Created By:	Date Created:
On Track: shoreline surveys are on track	JOSEPH MIGLIORE	01/02/2008
On Track: on track	JOSEPH MIGLIORE	06/27/2008
On Track: On Track	CINDY HANNUS	10/29/2008

B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	d. Conduct fish tissue monitoring-pilot project in freshwaters.	1. Monitoring data for 2007	12/31/2008	Behind Schedule	KIERNAN	
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Progress:	Created By:	Date Created:
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Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: Field work completed in summer/fall of 2007. Tissue samples will be analyzed by EPA lab.	SUE KIERNAN		01/03/2008
			On Track: DEM waiting for sample results from EPA. Planning initiated for 2008 season.	SUE KIERNAN		04/21/2008
			On Track: Field work done in collaboration with DEM-F&W started in June 2008 with sampling on the Pawcatuck River.	SUE KIERNAN		06/30/2008
			Change to deliverable on 07/30/2008: deliverable modified to reflect the annual effort (Approved by ALICIA GOOD)	ALICIA GOOD		07/30/2008
			On Track: Awaiting data from EPA.	SUE KIERNAN		10/07/2008
			Behind Schedule: Awaiting data from EPA.	SUE KIERNAN		10/30/2008
			Behind Schedule: Field work to collect fish for project completed. Analysis of fish tissue is being provided by EPA laboratories as technical assistance to RIDEM. Samples are frozen pending analysis.	SUE KIERNAN		10/30/2008

B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.

e. Baseline monitoring of rivers and streams: complete Wood river demonstration project of rotating basin approach;

1. Fieldwork and laboratory analysis of samples completed.

12/31/2007	Complete	KIERNAN	CAREY
Progress:			
Behind Schedule: Draft report undergoing revisions.	SUE KIERNAN		01/03/2008
On Track: OWR is still in process of making final revisions to report.	SUE KIERNAN		04/21/2008
Behind Schedule: Draft report undergoing revisions.	SUE KIERNAN		06/30/2008
Change to deliverable on 07/14/2008: Clarification. (Approved by ALICIA GOOD)	ALICIA GOOD		07/14/2008
Behind Schedule: Final report revisions still pending.	SUE KIERNAN		10/07/2008
Complete: Completed	SUE KIERNAN		10/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	e. Baseline monitoring of rivers and streams: complete Wood river demonstration project of rotating basin approach;	Data analysis and report.	09/30/2008	Behind Schedule	KIERNAN	
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Progress:	Created By:	Date Created:
Behind Schedule: Final report still pending; further revisions planned.	SUE KIERNAN	10/07/2008
Behind Schedule: Draft report pending finalization.	SUE KIERNAN	10/07/2008
Behind Schedule: Final revisions to the report being developed. Delays in the this work are attributable to limitations on number of staff available in the ambient monitoring program and competing workload.	SUE KIERNAN	10/30/2008

B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	f. Sampling in Pawcatuck River basin.	1. Monitoring data & report	06/30/2008	Behind Schedule	KIERNAN	CAREY
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Progress:	Created By:	Date Created:
On Track: Data received from URI- CEE.	SUE KIERNAN	01/03/2008
On Track: QA/QC of data undertaken, next step is to draft report.	SUE KIERNAN	04/21/2008
Behind Schedule: Drafting of report not yet initiated due to competing workload demands.	SUE KIERNAN	06/30/2008
Behind Schedule: Staffing and delivery of data	ELICE GASBARRO	11/13/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.

g. Sampling in Big River and adjacent Basins

1. Monitoring data & report

06/30/2008

Behind Schedule

KIERNAN

Progress:	Created By:	Date Created:
On Track: Fall field sampling completed by DEM staff and contractor (ESS). Water chemistry samples being analyzed by DOH.	SUE KIERNAN	01/03/2008
On Track: Sampling cycle completed by URI & ESS. Awaiting results from URI.	SUE KIERNAN	01/03/2008
On Track: DEM-OWR waiting for data from URI.	SUE KIERNAN	04/21/2008
Behind Schedule: Data provided to DEM in June 2008; report writing will be delayed somewhat as a result.	SUE KIERNAN	06/30/2008
On Track: Drafting of final report behind schedule due to staff limitations.	SUE KIERNAN	10/07/2008
Behind Schedule: Drafting of final data report is delayed by limited staffing resources. Report expected to be issued in FY2009.	SUE KIERNAN	10/30/2008

B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.

h. Sampling in Pawtuxet

1. Samples & laboratory data

12/31/2008

On Track

KIERNAN

Progress:	Created By:	Date Created:
On Track: Fall initial sampling round completed by DEM staff & ESS. Water chemistry samples being analyzed by DOH.	SUE KIERNAN	01/03/2008
On Track: Sampling planned for May and to continue through summer.	SUE KIERNAN	04/21/2008
Change to deliverable on 07/30/2008: I am splitting the field work from the report writing so we can track the two deliverables separately.. This deliverable is modified to be just the sampling/lab work. (Approved by ALICIA GOOD)	ALICIA GOOD	07/30/2008
On Track: Awaiting lab results.	SUE KIERNAN	10/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: Sampling work completed; awaiting final laboratory analyses from DOH. Work expected to be completed by end of calendar year (2008).	SUE KIERNAN	10/30/2008
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	h. Sampling in Pawtuxet	Data Report	12/31/2008	On Track	KIERNAN	CAREY
				Progress:	Created By:	Date Created:
				On Track: No action to date; awaiting data.	SUE KIERNAN	10/07/2008
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	i. Partner with URI watershed watch and support volunteer monitoring of lakes.	1. Monitoring data (Seasonal)	09/30/2008	Complete	KIERNAN	CAREY
				Progress:	Created By:	Date Created:
				Complete: Data corrected and received and being used in water quality assessments for 2008 Integrated Report.	CONNIE CAREY	01/03/2008
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	j. Seek \$ to support enhancement of monitoring program. Coordinate future updates with the RIEMC, CT and EPA.	1. Additional funding	09/30/2008	Complete	KIERNAN	
				Progress:	Created By:	Date Created:
				On Track: DEM-OWR is working with both EPA, NOAA, and CT on funding for monitoring.	SUE KIERNAN	01/03/2008
				On Track: New septage fee regulations promulgated and effective for 4/1/08.	SUE KIERNAN	04/21/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: DEM will continue working with EPA, NOAA and CT on funding.	SUE KIERNAN	06/30/2008
				On Track: DEM received additional Bay Window funding and continues to coordinate with CT and others on funding opportunities.	SUE KIERNAN	10/07/2008
				Complete: Complete for FY008. Coordination on funding issues related to monitoring is an on-going task.	SUE KIERNAN	10/30/2008

B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	k. Participate in Bay Window and NCA programs and regional initiative as resources allow.	1. Reports and Monitoring data	09/30/2008	Complete	KIERNAN	DEACUTIS
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Progress:	Created By:	Date Created:
On Track: Bay Window program continuing; meeting on NCA program scheduled for 1/11/08.	SUE KIERNAN	01/03/2008
On Track: Bay Window funding renewed for FY08; application being prepared 4/08.	SUE KIERNAN	04/21/2008
On Track: Application for 08 funds filed and in process. New grant funds expected in later summer.	SUE KIERNAN	06/30/2008
On Track: Project continuing. FY08 funds received.	SUE KIERNAN	10/07/2008
Complete: Work for FY2008 completed. Bay Window progress reports are available for the Fixed Site Monitoring Network Project. Bay Window monitoring is an on-going activity.	SUE KIERNAN	10/30/2008

B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	l. Report outcomes of monitoring activities related to 106 supplemental monitoring fund (FY 05/06)	1. Report	09/30/2008	Complete	KIERNAN	
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Progress:	Created By:	Date Created:
On Track: Guidance on funding delayed by EPA. Report is actively being drafted.	SUE KIERNAN	01/03/2008
On Track: Report submitted 4/11/08.	SUE KIERNAN	04/21/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: This task now complete.		SUE KIERNAN	04/21/2008
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	m. Prepare workplan for 106 supplemental monitoring funds (2008) in response to EPA guidance	1. Workplan	06/01/2008	Complete	KIERNAN	
				Progress:		Created By: Date Created:
				On Track: Guidance on use of funds delayed by EPA. Workplan being prepared currently for submittal to EPA.	SUE KIERNAN	01/03/2008
				Complete: Submitted 4/11/08 to EPA. DEM electing not to participate in national surveys.	SUE KIERNAN	04/21/2008
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	n. Promulgate regulations on septage fees.	1. New fee Rules	02/01/2008	Complete	KIERNAN	PATENAUE
				Progress:		Created By: Date Created:
				On Track: Draft rules being promulgated. Public hearing is 1/10/08.	SUE KIERNAN	01/03/2008
				Complete: Rules promulgated, filed with sec. of state and in effect as of 4/1/08.	BILL PATENAUE	04/03/2008
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	o. Update Monitoring Strategy for Current Program Status	1. Updated Strategy	06/30/2008	Behind Schedule	KIERNAN	
				Progress:		Created By: Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: No activity.		SUE KIERNAN	01/03/2008
			On Track: Description of key strategies updated; drafting of changes to monitoring strategy - not yet initiated.		SUE KIERNAN	04/21/2008
			On Track: Drafting of changes to the monitoring strategy not yet initiated.		SUE KIERNAN	06/30/2008
			Behind Schedule: Work will need to be coordinated with RIEMC.		SUE KIERNAN	06/30/2008
			On Track: Schedule for this deliverable revised to 9/30/09.		SUE KIERNAN	10/07/2008
			Behind Schedule: Work postponed to FFY2009. New deliverable date is 9/30/09.		SUE KIERNAN	10/30/2008

B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	p. Revise the User Fee Program	1. revised regulations and monitoring process	07/01/2008	Complete	LIBERTI	KIERNAN
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Progress:	Created By:	Date Created:
Behind Schedule: currently behind schedule may be able to complete on-time	ANGELO LIBERTI	04/14/2008
Behind Schedule: Meetings held to discuss strategy for making changes to program.	SUE KIERNAN	06/30/2008
Behind Schedule: Program can't be revised without a line item in the budget. Have been advised that a line item will not be approved.	ANGELO LIBERTI	09/11/2008
Complete: Evaluation Completed. Legislation establishing budget item is required.	ANGELO LIBERTI	09/24/2008

C. Assess Water Quality Conditions	a. Conduct Assessments of Water Quality Conditions	1. Assessment Worksheets	04/01/2008	Complete	CAREY	
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Progress:	Created By:	Date Created:
On Track: Assessments of water quality conditions for the 2008 Integrated Report are nearing completion.	CONNIE CAREY	01/03/2008
Complete: Completed assessments of water quality conditions for the 2008 cycle and submitted information to EPA on April 1, 2008.	CONNIE CAREY	04/02/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
C. Assess Water Quality Conditions	b. Complete Technical Assistance Project & Enhance Use of Biological Data (fish,macroinvertebrates) Consistent with 104b3 Work Plans	1. Reports and Data Analysis	06/30/2008	Complete	KIERNAN	
				Progress:		Created By: Date Created:
				On Track: In September, biological monitoring program underwent an external expert review. Report pending.	SUE KIERNAN	01/03/2008
				On Track: Consultant's report reviewed; final report pending. Initial data analyses completed.	SUE KIERNAN	04/21/2008
				Complete: Final report accepted	SUE KIERNAN	10/07/2008
C. Assess Water Quality Conditions	c. Administer Bay Closures as Necessary	1. Publicized Closures	09/30/2008	On Track	MIGLIORE	SPEAKER
				Progress:		Created By: Date Created:
				On Track: On going up to date	JOSEPH MIGLIORE	01/02/2008
				On Track: annual classification map completed as of may 26 2008 other monitoring efforts are ongoing.	JOSEPH MIGLIORE	06/27/2008
				On Track: 9/15/08 Update: On Track	JON SPEAKER	09/15/2008
				On Track: on going closures is on track	JON SPEAKER	11/10/2008
D. Report water quality status and trends	a. Continue implementation and maintenance of network node to support data sharing via NEIEN	1. Operating Node	09/30/2008	Complete	MERRILL	
				Progress:		Created By: Date Created:
				On Track: Final test of functionality in progress.	DEB MERRILL	02/08/2008
				On Track: Functionality tested, contractor debugging.	DEB MERRILL	04/03/2008
				On Track: Contractor installed production software, testing complete.	DEB MERRILL	06/30/2008
				On Track: Continue maintenance of NODE. Create reports for users.	DEB MERRILL	09/17/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: Network Node functional and in being maintained		DEB MERRILL	11/12/2008
D. Report water quality status and trends	b. Implement and maintain SWIMS water quality database and encourage electronic submittal of data.	1. Migration of Data Complete and Initiate Acceptance of New Data	12/30/2008	On Track	CAREY	
			Progress:	Created By: Date Created:		
			On Track: Final draft version of SWIMS database is undergoing DEM staff review. Migration of data from WQUAL to SWIMS is anticipated to begin next quarter. Initial acceptance of new data will follow.	CONNIE CAREY	01/03/2008	
			On Track: Final draft version of SWIMS still under review by DEM staff with modifications being completed by contractor. Migration of data from WQUAL to SWIMS anticipated to begin this quarter.	CONNIE CAREY	04/02/2008	
			On Track: Final version of SWIMS to be accepted from contractor at end of this quarter. Migration of data from WQUAL to SWIMS to begin next quarter.	CONNIE CAREY	06/26/2008	
			On Track: Final version of SWIMS accepted from contractor. Staff are making final corrections to database. Migration of data to follow.	CONNIE CAREY	09/25/2008	
D. Report water quality status and trends	c. Prepare annual shellfish survey report	1. Report	05/30/2008	Complete	SPEAKER	HANNUS
			Progress:	Created By: Date Created:		
			On Track: On schedule to begin review in January	JON SPEAKER	01/02/2008	
			Complete: completed and pending review	JON SPEAKER	03/31/2008	
D. Report water quality status and trends	d. Complete water quality assessment entry into ADB and develop integrated report	1. ADB & Integrated Report	04/01/2008	Complete	CAREY	
			Progress:	Created By: Date Created:		
			On Track: Entry of water quality assessments into ADB is nearing completion. Initiation of development of Integrated Report to start soon.	CONNIE CAREY	01/03/2008	
			Complete: Submitted final 2008 ADB, 303(d) List and Integrated Report and Integrated Lists to EPA for their review on April 1, 2008.	CONNIE CAREY	04/02/2008	



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
D. Report water quality status and trends	e. Report on the progress for watershed measures L+Y	1. Progress Report	09/29/2008	Behind Schedule	SCOTT			
						Progress:	Created By:	Date Created:
						On Track: on track	ELIZABETH SCOTT	01/04/2008
						On Track: This task is in the future.	ELIZABETH SCOTT	04/09/2008
			Behind Schedule: Progress report not explicitly provided	ELIZABETH SCOTT	11/07/2008			
D. Report water quality status and trends	f. Develop watershed improvement targets (measure W) for federal fiscal yr 09.	1. Watershed targets	02/29/2008	Complete	SCOTT			
						Progress:	Created By:	Date Created:
						On Track: on track	ELIZABETH SCOTT	01/04/2008
						Behind Schedule: This task has not been completed	ELIZABETH SCOTT	04/09/2008
			Complete: Revised targets provided to EPA	ELIZABETH SCOTT	11/07/2008			
D. Report water quality status and trends	g. Report on progress for watershed measure W	1. Progress Report	09/28/2008	Behind Schedule	SCOTT			
						Progress:	Created By:	Date Created:
						On Track: no further information at this time	ELIZABETH SCOTT	01/04/2008
						On Track: This task is in the future.	ELIZABETH SCOTT	04/09/2008
			Behind Schedule: Progress report not explicitly provided	ELIZABETH SCOTT	11/07/2008			
			Behind Schedule: Progress report not explicitly provided	ELIZABETH SCOTT	11/07/2008			



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
D. Report water quality status and trends	h. Exchange data with WQX periodically	1. Uploads of Data Accomplished	12/30/2008	On Track	CAREY	
				Progress:		Created By: Date Created:
				On Track: SWIMS database is still under review. After data is migrated into SWIMS, periodic data exchange with WQX will begin.	CONNIE CAREY	01/03/2008
				On Track: SWIMS database still under review and revision. After data is migrated into SWIMS, periodic data exchange with WQX will begin.	CONNIE CAREY	04/02/2008
				On Track: SWIMS database to be finalized end of this quarter. After data is migrated into SWIMS, periodic data exchange with WQX will begin.	CONNIE CAREY	06/26/2008
				Change to deliverable on 07/14/2008: I am requesting to change the deliverable target date from 9/30/08 to 12/30/08. (Approved by ALICIA GOOD)	ALICIA GOOD	07/14/2008
				On Track: After final corrections to SWIMS are made and data is migrated from WQUAL to SWIMS, periodic data exchange with WQX will begin.	CONNIE CAREY	09/25/2008
D. Report water quality status and trends	i. Develop watershed restoration targets (measure L+Y) for federal fiscal year 09.	1. Watershed targets	02/29/2008	Complete	SCOTT	
				Progress:		Created By: Date Created:
				On Track: on track	ELIZABETH SCOTT	01/04/2008
				Behind Schedule: This task has not been completed	ELIZABETH SCOTT	04/09/2008
				Complete: Provided revised targets to EPA	ELIZABETH SCOTT	11/07/2008
E. Assess the use of pesticides on water quality	a. review DOH public well sampling data for pesticide detections	1. Report	09/30/2008	Complete	PEPPER	
				Progress:		Created By: Date Created:
				On Track: Work in progress. Will not be completed in FY08.	EUGENE PEPPER	09/26/2008
				Complete: Review Completed	EUGENE PEPPER	11/13/2008
				Complete: Review Completed	EUGENE PEPPER	11/13/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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Goal: II. Clean and Plentiful Water	Objective: 6. Assist with the proper development and management of water withdrawals
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A. Coordinate with the WRB and Stakeholders to better define streamflow needs.	a. Develop a framework for water withdrawal guidelines/standards.	1. Water Withdrawal Guidelines	09/28/2008	Complete	RICHARDSON	SCOTT
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Progress:	Created By:	Date Created:
On Track: Powerpoint Presentation of water withdrawal guidelines/standards has been prepared; awaiting scheduling of meetings with stakeholders	ELIZABETH SCOTT	01/04/2008
Complete: Completed	ELICE GASBARRO	02/08/2008

A. Coordinate with the WRB and Stakeholders to better define streamflow needs.	b. Participate in development/review of water withdrawal legislation.	1. Comments on proposed statutes Attend meetings	07/01/2008	Complete	SCOTT	RICHARDSON
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Progress:	Created By:	Date Created:
On Track: No action on development of water withdrawal legislation to date and no meetings scheduled as of yet	ELIZABETH SCOTT	01/04/2008
On Track: Have worked with Dtr Good and others to prepare comments on various legislative proposals which were subsequently submitted to Bob Ballou	ELIZABETH SCOTT	04/09/2008
Complete: OWR has reviewed and submitted comments on various water withdrawal related legislative bills introduced during the 2008 legislative session	ELIZABETH SCOTT	06/18/2008
Complete: OWR has reviewed and submitted comments on various water withdrawal related legislative bills introduced during the 2008 legislative session	ELIZABETH SCOTT	06/18/2008

B. Coordinate with other agencies & stakeholders water resources affecting Agricultural establishments in drought situations	a. When necessary work with other stakeholders on coordinating protocols & polices to address drought conditions.	1. Coordinating protocols & polices to address drought conditions.	09/28/2007	Complete	AYARS	
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Progress:	Created By:	Date Created:
Complete: As per Gene Pepper 10/6/08.	THOMAS GETZ	10/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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Goal: III. Healthy Communities and Ecosystems	Objective: 1. Investigate and clean up contaminated sites
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A. Assess and Clean Up Brownfields Sites	a. Conduct Targeted Brownfield Assessments	1. 25 Non-profit Organizations contacted for TBA work	09/30/2008	Complete	DESTEFANO	
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Progress:	Created By:	Date Created:
On Track: On track	MATT DESTEFANO	02/07/2008
Complete: Completed	MATT DESTEFANO	02/08/2008

A. Assess and Clean Up Brownfields Sites	a. Conduct Targeted Brownfield Assessments	2. 39 municipalities contacted for TBA work	09/30/2008	Complete	DESTEFANO	
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Progress:	Created By:	Date Created:
On Track: On track	MATT DESTEFANO	02/07/2008
Complete: Completed	MATT DESTEFANO	02/08/2008

A. Assess and Clean Up Brownfields Sites	a. Conduct Targeted Brownfield Assessments	3. 4 Phase I's	09/30/2008	Complete	DESTEFANO	GIANFRANCESCO
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Progress:	Created By:	Date Created:
On Track: On track	MATT DESTEFANO	02/07/2008
On Track: on track	CYNTHIA GIANFRANCESCO	05/06/2008
Complete: All 4 completed as of June 13, 2008.	MATT DESTEFANO	06/19/2008

A. Assess and Clean Up Brownfields Sites	a. Conduct Targeted Brownfield Assessments	4. 4 QAPP's	09/30/2008	Complete	DESTEFANO	GIANFRANCESCO
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Progress:	Created By:	Date Created:
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Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: On track		MATT DESTEFANO	02/07/2008
			On Track: on track		CYNTHIA GIANFRANCE SCO	05/06/2008
			On Track: 3 out of 4 completed.		MATT DESTEFANO	06/19/2008
			Complete: Complete		MATT DESTEFANO	09/15/2008
A. Assess and Clean Up Brownfields Sites	a. Conduct Targeted Brownfield Assessments	5. 6 TBA Reports	09/30/2008	Behind Schedule	DESTEFANO	GIANFRANCESCO
Progress:					Created By:	Date Created:
			On Track: 1 of 6		MATT DESTEFANO	02/07/2008
			On Track: 1/6 completed		MATT DESTEFANO	02/08/2008
			On Track: On Track 2/6.		MATT DESTEFANO	06/19/2008
			Behind Schedule: Only completed 4/6 due to project delays and discovery of unknown conditions that elongated the schedule.		MATT DESTEFANO	09/15/2008
A. Assess and Clean Up Brownfields Sites	b. Negotiate Settlement Agreements and Covenants Not to Sue (SACNTS)	1. 2 Remedial Agreements	09/30/2008	Behind Schedule	OWENS	
Progress:					Created By:	Date Created:
			On Track: Q1: None Received. Waiting for decision on which Remedial agreement will be the boilerplate. Many telephone calls received.		KELLY OWENS	02/08/2008
			Behind Schedule: 10/6/06 - No Remedial Agreements were finalized during the last fiscal year because the final boilerplate has not been agreed upon between Legal and the Director's office.		KELLY OWENS	10/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Assess and Clean Up Brownfields Sites	c. Review projects that are utilizing BCRLF for compliance with NCP requirements, as well as site remediation rules	1. 3-5 applications expected to be reviewed for projects utilizing the BCRLF	09/30/2008	Complete	DESTEFANO	WILKES
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Progress:	Created By:	Date Created:
On Track: Q1: None received yet. Woonsocket is in the process of applying for Petroleum Funding.	SARAH DESTEFANO	02/18/2008
Complete: Q2: Received 3 submittals: Westfield Lofts, Pine Street, and Woonsocket Middle Schools. Q3: The Steelyard was received. Q4: Woonsocket Middle School has been remediating using petroleum BCRLF. Q4:	SARAH DESTEFANO	10/14/2008

A. Assess and Clean Up Brownfields Sites	d. Review EPA Lead TBAs	1. 1 reviews completed of EPA TBAs	09/30/2008	Complete	DESTEFANO	OWENS
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Progress:	Created By:	Date Created:
On Track: None Received	KELLY OWENS	02/08/2008
On Track: 10/06/2008 Update: On Track: 10/6/08 - No TBAs received from EPA for review during last fisacal year. One TBA is in progress for Building F at Rau Fasteners in Providence.	KELLY OWENS	10/06/2008
Complete: No TBAs received from EPA during the fiscal year.	SARAH DESTEFANO	11/07/2008

A. Assess and Clean Up Brownfields Sites	d. Review EPA Lead TBAs	2. 1TBAs received from EPA	09/30/2008	Complete	DESTEFANO	OWENS
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Progress:	Created By:	Date Created:
On Track: None Received	KELLY OWENS	02/08/2008
On Track: 10/6/08 - No TBAs received from EPA for review during last fisacal year. One is in progress for Building F at Rau Fasteners in Providence.	KELLY OWENS	10/06/2008
Complete: No TBAs received from EPA during the fiscal year.	SARAH DESTEFANO	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff					
A. Assess and Clean Up Brownfields Sites	e. Review Sirs submitted from EDC Assessment Program	1. 1 EDC SIRs Approved	09/30/2008	Complete	DESTEFANO	WILKES					
							Progress:				
							On Track: Q1: No SIRs submitted this quarter, therefor none approved.				
							Change to deliverable on 06/27/2008: Changed from 9/07 to 9/08. (Approved by THOMAS GETZ)				
					SARAH DESTEFANO	02/19/2008					
					THOMAS GETZ	06/27/2008					
					SARAH DESTEFANO	10/10/2008					
					Complete: Q2: 1 SIR approved; Q3: 1 SIR approved; Q4: 0 SIRs approved						
A. Assess and Clean Up Brownfields Sites	e. Review Sirs submitted from EDC Assessment Program	2. 1 EDC SIRs Received	09/30/2008	Complete	DESTEFANO	WILKES					
							Progress:				
							On Track: Q1: No SIRs submitted by EDC this quarter.				
							Change to deliverable on 07/25/2008: Changed from 9/07 to 9/08. (Approved by TERRY GRAY)				
					SARAH DESTEFANO	02/19/2008					
					TERRY GRAY	07/25/2008					
					SARAH DESTEFANO	10/10/2008					
					Complete: Q2 : 3 SIRs submitted by EDC this quarter Q3 : 0 SIRs received; Q4: 0 SIRs received.						
A. Assess and Clean Up Brownfields Sites	f. Letters of Support where other parties apply to EPA	1. 5 Letters of Support	01/15/2008	Complete	OWENS						
							Progress:				
					KELLY OWENS	02/12/2008					
					Complete: 10 Letters of Support						



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Assess and Clean Up Brownfields Sites	g. Track the economic and environmental benefits of Brownfield clean ups	1. Develop new mechanism to obtain econ. data(below) formerly obtained thru the SACNTS process March 06 Economic Indicator Tracking report, to include Total assessed Value (\$\$), Taxes assessed \$\$, # of new or retained jobs, Estimated annual income tax	06/30/2008	Behind Schedule	STONE	
				Progress:		Created By: Date Created:
				Behind Schedule: Work has yet to begin on this particular project. Need to follow up with Owens and Langlois re process and suggested starting point.		ELIZABETH STONE 04/02/2008

B. Investigate and Clean Up Sites Under State Remediation Program	a. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites in the State Clean up Program	1. 10% increase in active sites over 12 months (# of new notifications/previous 12 months/current active sites)	09/30/2008	Complete	OWENS	
				Progress:		Created By: Date Created:
				On Track: q1: 6.4%		KELLY OWENS 02/18/2008
				Complete: Q2: 6.3% ; Q3: 6.2% ; Q4: 5% ;		KELLY OWENS 10/10/2008
				The number of new sites entering the program has decreased as the economy has down turned.		



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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B. Investigate and Clean Up Sites Under State Remediation Program	a. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites in the State Clean up Program	2. 40 SIR's approved (RDLs issued)	09/30/2008	Complete	OWENS		
						Progress:	Created By: Date Created:
						On Track: Q1: 7	KELLY OWENS 02/08/2008
				Complete: Q2: 13 ; Q3: 7 ; Q4: 11 ; Total: 38 SIR's approved during last fiscal year.	KELLY OWENS	10/06/2008	

B. Investigate and Clean Up Sites Under State Remediation Program	a. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites in the State Clean up Program	3. 40 SIR's deficient (comment letters issued)	09/30/2008	Complete	OWENS		
						Progress:	Created By: Date Created:
						On Track: Q1: 9 comment letters issued	KELLY OWENS 02/18/2008
				Complete: Q2: 10 comment letters issued ; Q3: 10 comment letters issued ; Q4: 1 comment letter issued ; Total for Fiscal Year: 30 SIR's deficient (comment letters issued)	KELLY OWENS	10/06/2008	

B. Investigate and Clean Up Sites Under State Remediation Program	a. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites in the State Clean up Program	4. 50 Sir's received	09/30/2008	Complete	OWENS		
						Progress:	Created By: Date Created:
						On Track: Q1: 5	KELLY OWENS 02/08/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: Q2: 14; Q3: 11; Q4: 3; Total: 33		KELLY OWENS	10/06/2008
B. Investigate and Clean Up Sites Under State Remediation Program	a. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites in the State Clean up Program	5. 65% of active sites in the investigation phase	09/30/2008	Complete	OWENS	
			Progress:	Created By: Date Created:		
			On Track: Q1: 60%	KELLY OWENS	02/18/2008	
			Complete: Q2: 65% ; Q3: 64% ; Q4: 63% ;	KELLY OWENS	10/10/2008	
			Complete: Q2: 35% ; Q3: 36% ; Q4: 37%;	KELLY OWENS	10/10/2008	
B. Investigate and Clean Up Sites Under State Remediation Program	a. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites in the State Clean up Program	6. 70 new notifications received- Tracking: # of LOR's issued, # of VPLs issued, # of NJL's issued	09/30/2008	Complete	OWENS	
			Progress:	Created By: Date Created:		
			On Track: Q1: LORs = 14; VPLs = 2; NJLs = 0	KELLY OWENS	02/08/2008	
			On Track: Q1: 14	KELLY OWENS	02/08/2008	
			On Track: Q1: 14	KELLY OWENS	02/08/2008	
			Complete: Q2: LORs=7 ; VPLS = 1 ; NJLs =0 ; Q3: LORs=12 ; VPLs = 0 ; NJLs = 0; Q4: LORs=9 ; VPLs = 0 ; NJLs = 0 Totals: LORs =42 ; VPLs = 3; NJLs = 0.	KELLY OWENS	10/06/2008	



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff	
B. Investigate and Clean Up Sites Under State Remediation Program	a. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites in the State Clean up Program	7. SIR Review time (initial comments). Goal to reply to SIR submittals within 75 days	09/30/2008	Complete	OWENS		
						Progress:	Created By: Date Created:
						On Track: Q1: 49 days	KELLY OWENS 02/18/2008
		Complete: Q2: 45 days to initial comments ; Q3: 43 days to initial comments ; Q4: 28 days to initial comments - only one out of three sites have been reviewed-all 3 received in September.		KELLY OWENS 10/06/2008			
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	1. 15 NFA's issued	09/30/2008	Behind Schedule	OWENS		
						Progress:	Created By: Date Created:
						On Track: Q1: 3 NFAs	KELLY OWENS 02/08/2008
		Behind Schedule: Q2: 2 ; Q3: 0 ; Q4: 2 ;		KELLY OWENS 10/10/2008			
		7 NFAs issued for last fiscal year. LOCs indicate that a more complete SI was performed.					
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	2. 175 sites w/ELUR's	09/30/2008	Complete	OWENS		
						Progress:	Created By: Date Created:
						On Track: Q1: 234 sites with ELURs	KELLY OWENS 02/18/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: Q2:247 sites with ELURs; Q3: 250 sites with ELURs ; Q4: 262 sites with ELURs ;		KELLY OWENS	10/10/2008
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	3. 2 sites in long term monitoring	09/30/2008	Complete	OWENS	
			Progress:	Created By: Date Created:		
			On Track: Q1: 18	KELLY OWENS	02/18/2008	
			Complete: Q1: 1 site added to long term monitoring. The first entry was caused by confusion of what was being reported. Q2: 2 sites added to long term monitoring; Q3: 0; Q4: 0; There are 19 total sites.	KELLY OWENS	10/10/2008	
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	4. 20 LOC's Issued	09/30/2008	Complete	OWENS	
			Progress:	Created By: Date Created:		
			On Track: Q1: 9 LOCs	KELLY OWENS	02/08/2008	
			Complete: Q2: 6 LOCs; Q3: 6 LOCs ; Q4: 4 LOCs ; 25 LOCs issued during the last fiscal year.	KELLY OWENS	10/10/2008	
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	5. 3 ILOC's Issued	09/30/2008	Complete	OWENS	
			Progress:	Created By: Date Created:		
			On Track: Q1: 0 ILOCs	KELLY OWENS	02/08/2008	



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: Q1: Mistake in 2/8/08 update: 1 ILOC was issued in the first quarter; Q2: 2 ILOCs ; Q3: 0 ; Q4: 0 ; 3 ILOCs issued during last fiscal year.		KELLY OWENS	10/10/2008
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	6. 30 RAWP Comment letters issued	09/30/2008	Behind Schedule	OWENS	
			Progress:	Created By: Date Created:		
			On Track: Q1: 3	KELLY OWENS	02/18/2008	
			Behind Schedule: Q1: 4 - Mistake in 2/18/08 update; Q2: 9 ; Q3: 7 ; Q4: 6 ;	KELLY OWENS	10/10/2008	
			26 RAWP comment letters issued last fiscal year.			
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	7. 35 RAWP's approved	09/30/2008	Complete	OWENS	
			Progress:	Created By: Date Created:		
			On Track: Q1: 6	KELLY OWENS	02/18/2008	
			Complete: Q2: 12 ; Q3: 8 ; Q4: 11; 37 RAWPS approved during last fiscal year.	KELLY OWENS	10/10/2008	
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	8. 35% of active sites in remedial phase (# active sites/RDLs/# of active sites)	09/30/2008	Complete	OWENS	
			Progress:	Created By: Date Created:		



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: Q1: 40%		KELLY OWENS	02/18/2008
			Complete: Q2: 35% ; Q3: 36% ; Q4: 37% ;		KELLY OWENS	10/10/2008
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	9. 40 RAWP's received	09/30/2008	Complete	OWENS	
			Progress:	Created By: Date Created:		
			On Track: Q1: 9	KELLY OWENS	02/08/2008	
			Complete: Q2: 11 ; Q3: 8 ; Q4: 10; Total: 38 RAWPs Received during fiscal year.	KELLY OWENS	10/06/2008	
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	9a. 45% of known (State) sites that are in compliance w/applicable standards (# of inactive/total #of sites)	09/30/2008	Complete	OWENS	
			Progress:	Created By: Date Created:		
			On Track: Q1: 44.5%	KELLY OWENS	02/18/2008	
			Complete: At end of fiscal year, 47% of known (State) sites are in compliance with the applicable standards.	KELLY OWENS	11/07/2008	
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	9b. RAWP review time (to initial comments), goal to reply to RAWP within 75 days	09/30/2008	Complete	OWENS	
			Progress:	Created By: Date Created:		
			On Track: Q1: 39 days	KELLY OWENS	02/18/2008	



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: Q2: 31 days ; Q3: 51 days ; Q4: 34 days ;		KELLY OWENS	10/10/2008
All RAWPs on average were responded to in less than 75 days						
B. Investigate and Clean Up Sites Under State Remediation Program	c. Oversee and manage high profile site remediation sites	1. 2 high profile site remediation sites managed	09/30/2008	Complete	OWENS	
Progress:					Created By:	Date Created:
On Track: Q1: Kettlepoint, Gorham, Bay Street ongoing					KELLY OWENS	02/18/2008
Complete: Q2: Kettlepoint, Gorham , Bay Street ongoing; Q3: Kettlepoint, Gorham, Bay Street ongoing ; Q4: Gorham, Bay street ongoing;					KELLY OWENS	10/10/2008
B. Investigate and Clean Up Sites Under State Remediation Program	d. Complete internal draft of regulation change for Arsenic and other potential changes, as needed.	1. Complete internal draft of Site Remediation Regulations	02/28/2008	Behind Schedule	OWENS	
Progress:					Created By:	Date Created:
Behind Schedule: Arsenic legislative commission is still debating Arsenic changes					KELLY OWENS	02/18/2008
Behind Schedule: Behind schedule: Arsenic legislative commission is still debating Arsenic changes that will go into the Regulations.					KELLY OWENS	10/10/2008
B. Investigate and Clean Up Sites Under State Remediation Program	e. Promulgate ammended Site Remediation Regulations.	1. Promulgate ammended Site Remediation Regulations.	07/01/2008	Behind Schedule	OWENS	
Progress:					Created By:	Date Created:
On Track: Q1: On track					KELLY OWENS	02/18/2008
Behind Schedule: Regulations have not been ammended yet pending the completion of the Arsenic commission conclusion. Changes to the Arsenic only section are still being discussed.					KELLY OWENS	10/10/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
B. Investigate and Clean Up Sites Under State Remediation Program	f. Legal review of Site Remediation Regulation updates including, but not limited to Arsenic section changes.	1. OLS Review of revised Site Remediation Regulations	05/01/2008	No Update	FAIRWEATHER	
						<p>Progress: Created By: Date Created:</p> <p>No progress update has been made for this deliverable</p>
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	1. 10 SIR's rec'd.	09/30/2008	Complete	GILLEN	
						<p>Progress: Created By: Date Created:</p> <p>On Track: 1 SIR received this qtr. KEVIN GILLEN 02/08/2008</p>
						<p>On Track: 5 SIR's received Jan, Feb, Mar 2008 KEVIN GILLEN 04/24/2008</p>
						<p>Complete: 12 SIR's received this past year. KEVIN GILLEN 10/17/2008</p>
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	2. 10 SIR's reviewed since 7/1/07	09/30/2008	Complete	GILLEN	
						<p>Progress: Created By: Date Created:</p> <p>On Track: 6 SIR's reviewed since 7-1-07. KEVIN GILLEN 02/08/2008</p>
						<p>Complete: 12 SIR's reviewed since 7-1-07 KEVIN GILLEN 10/20/2008</p>
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	3. 10 SIR's reviewed.	09/30/2008	Complete	GILLEN	
						<p>Progress: Created By: Date Created:</p> <p>On Track: 1 SIR reviewed this qtr. KEVIN GILLEN 02/08/2008</p>
						<p>On Track: 5 SIR's reviewed Jan, Feb, Mar 2008 KEVIN GILLEN 04/24/2008</p>



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: 12 SIR's reviewed this past year.		KEVIN GILLEN	10/20/2008
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	4. 1332 Federal LUST sites	09/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
On Track: 1313 Total Federal LUST sites.					KEVIN GILLEN	02/07/2008
On Track: 1316 total Federal LUST sites.					KEVIN GILLEN	04/24/2008
On Track: 1317 total Federal LUST sites					KEVIN GILLEN	08/04/2008
Complete: 1318 Total Federal LUST sites.					KEVIN GILLEN	10/16/2008
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	5. 18% of non-federal active LUST sites	09/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
On Track: 18% of Non Federal LUST sites are Active.					KEVIN GILLEN	02/07/2008
On Track: As of 6-30-08, 18% of the Non-Federal LUST sites are Active.					KEVIN GILLEN	08/04/2008
Complete: We had 18.8% of the non-federal LUST active on 9-30-08.					KEVIN GILLEN	10/16/2008
Complete: We had 18.8% of the non-federal LUST active on 9-30-08.					KEVIN GILLEN	10/16/2008
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	6. 20 New Federal LUST sites	09/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
On Track: 1 new LUST site this qtr.					KEVIN GILLEN	02/08/2008
On Track: 7 new Lust sites Jan, Feb, Mar 2008					KEVIN GILLEN	04/24/2008
Complete: 10 New Federal LUST sites this past year.					KEVIN GILLEN	10/27/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	7. 20% of Federal LUST sites active	09/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: 20% of Federal LUST sites are active.	KEVIN GILLEN	02/07/2008
						On Track: 20 % of Federal LUST sites are Active.	KEVIN GILLEN	04/24/2008
						On Track: As of 6-30-08, 20% of Federal LUST sites are Active	KEVIN GILLEN	08/04/2008
Complete: 20% of Federal LUST sites are active on 9-30-08.	KEVIN GILLEN	10/16/2008						
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	8. 25 Federal LUST sites closed	09/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: 5 LUST sites closed this qtr.	KEVIN GILLEN	02/08/2008
						On Track: 2 LUST sites closed Jan, Feb, Mar 2008	KEVIN GILLEN	04/24/2008
						Complete: 26 Federal LUST sites closed this past year.	KEVIN GILLEN	10/27/2008
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	9. 25 new non-federal LUST sites.	09/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: 4 new non-federal LUST sites this qtr	KEVIN GILLEN	02/08/2008
						On Track: correction ! there were 2 new non-federal LUST sites this qtr.	KEVIN GILLEN	02/08/2008
						On Track: 2 new non-federal LUST sites Jan, Feb, Mar 2008	KEVIN GILLEN	04/24/2008
Complete: The were 10 New non-federal LUST sites this past year.	KEVIN GILLEN	10/27/2008						



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	9a. 275 active Federal LUST sites	09/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: 268 Active Federal LUST sites.	KEVIN GILLEN	02/07/2008
						On Track: 270 Active Federal LUST Sites as of April 1, 2008.	KEVIN GILLEN	04/24/2008
						On Track: As of 6-30-08 we have 269 Active federal LUST Sites.	KEVIN GILLEN	08/04/2008
Complete: 262 Active Federal LUST sites as of 9-30-08.	KEVIN GILLEN	10/16/2008						
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	9b. 518 of non-federal LUST sites	09/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: 503 Total Non Federal LUST sites.	KEVIN GILLEN	02/07/2008
						On Track: As of 6-30-08 we have 504 Non-Federal LUST sites	KEVIN GILLEN	08/04/2008
						Complete: 504 Non-Federal LUST sites on 9-30-08	KEVIN GILLEN	10/16/2008
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	9c. 80 active non-federal LUST sites	09/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: 94 Active Non Federal LUST sites.	KEVIN GILLEN	02/07/2008
						On Track: As of 6-30-08, we have 95 active Non-Federal LUST sites.	KEVIN GILLEN	08/04/2008
						Complete: We had 95 Active non-federal LUST sites on 9-30-08.	KEVIN GILLEN	10/16/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
C. Investigate and Clean Up Releases from Leaking Tanks	b. Pro-active field work conducted by FIRST Team	1. 2 Non-federal UST cases completed.	07/01/2008	Behind Schedule	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: No sites completed this quarter.	KEVIN GILLEN	02/07/2008
						On Track: no sites completed Jan, Feb, Mar 2008	KEVIN GILLEN	04/24/2008
						Behind Schedule: No non-UST sites were completed this year due to Budget problems.	KEVIN GILLEN	09/22/2008
C. Investigate and Clean Up Releases from Leaking Tanks	b. Pro-active field work conducted by FIRST Team	2. 2 Non-federal UST cases started/investigated.	07/01/2008	Behind Schedule	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: no sites were started this quarter.	KEVIN GILLEN	02/07/2008
						On Track: no new sites were started Jan, Feb, Mar 2008	KEVIN GILLEN	04/24/2008
						On Track: As of 6-30-08, No new sites started.	KEVIN GILLEN	08/04/2008
Behind Schedule: No new sites were started this year due to Budget problems.	KEVIN GILLEN	09/22/2008						
C. Investigate and Clean Up Releases from Leaking Tanks	b. Pro-active field work conducted by FIRST Team	3. 4 Federal UST cases completed.	07/01/2008	Behind Schedule	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: waiting for approval to spend \$ (+/- \$100,000.00) on 4 sites.	KEVIN GILLEN	02/07/2008
						On Track: no sites were completed Jan, Feb, Mar 2008	KEVIN GILLEN	04/24/2008
						Behind Schedule: No UST sites were completed this year due to Budget problems.	KEVIN GILLEN	09/22/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
C. Investigate and Clean Up Releases from Leaking Tanks	b. Pro-active field work conducted by FIRST Team	4. 4 Federal UST cases started/investigated.	07/01/2008	Behind Schedule	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: no sites were started during this quarter.	KEVIN GILLEN	02/07/2008
						On Track: no new sites were started Jan, Feb, Mar 2008	KEVIN GILLEN	04/24/2008
						On Track: As Of 6-30-08, No new sites started.	KEVIN GILLEN	08/04/2008
Behind Schedule: No new sites were started this year due to Budget problems.	KEVIN GILLEN	09/22/2008						
C. Investigate and Clean Up Releases from Leaking Tanks	b. Pro-active field work conducted by FIRST Team	5. Evaluation Report for the work conducted by the team.	09/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: we continue to evaluate work completed by field team.	KEVIN GILLEN	02/07/2008
						On Track: There was no work to be evaluated Jan, Feb, Mar 2008	KEVIN GILLEN	04/24/2008
Complete: Due to Budget issues there were no sites worked on so an evaluation report was not generated.	KEVIN GILLEN	09/22/2008						
C. Investigate and Clean Up Releases from Leaking Tanks	c. Expand the Remediation System to Summer Street at the Pascoag site	1. Review Bid Proposal and choose a Consultant	01/01/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: Bids were reviewed and determined to be too costly. We have redefined project and met with consultants to get additional information.	KEVIN GILLEN	02/07/2008
						On Track: Received bids, reviewed bids, in the process of making recommendation.	KEVIN GILLEN	04/08/2008
Complete: Beta was chosen on 6-30-08 to conduct remediation in area 4A. (next to the river)	KEVIN GILLEN	08/04/2008						



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
C. Investigate and Clean Up Releases from Leaking Tanks	c. Expand the Remediation System to Summer Street at the Pascoag site	2. Review Consultant's Remediation Bids	01/01/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						Complete: All bids were reviewed by 1/1/2008.	KEVIN GILLEN	02/07/2008
C. Investigate and Clean Up Releases from Leaking Tanks	d. Oversee the clean-up of releases from leaking UST's	1. (6) CAP's approved since 7-1-07.	09/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: 2 CAP's Approved since 7-1-07.	KEVIN GILLEN	02/08/2008
						On Track: 3 CAP's Approved since 7-1-07	KEVIN GILLEN	04/24/2008
	Complete: 9 CAP's approved since 7-1-07.	KEVIN GILLEN	10/20/2008					
C. Investigate and Clean Up Releases from Leaking Tanks	d. Oversee the clean-up of releases from leaking UST's	2. (6) CAP's rec'd since 7/1/2007.	09/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: 2 CAP's recieved since 7-1-07.	KEVIN GILLEN	02/08/2008
						On Track: 3 CAP's received since 7-1-07	KEVIN GILLEN	04/24/2008
	Complete: 9 CAP's received since 7-1-07.	KEVIN GILLEN	10/20/2008					
C. Investigate and Clean Up Releases from Leaking Tanks	d. Oversee the clean-up of releases from leaking UST's	3. 0 clean-ups initiated (State lead w/TF \$)	09/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: 0 clean-ups initiated with TF \$.	KEVIN GILLEN	02/08/2008
						Complete: 0 clean-ups initiated with TF money this past year.	KEVIN GILLEN	10/27/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff				
C. Investigate and Clean Up Releases from Leaking Tanks	d. Oversee the clean-up of releases from leaking UST's	4. 20 clean-ups initiated (RP lead and/or State lead w/State \$	09/30/2008	Complete	GILLEN					
						Progress:				
						On Track: 1 clean-up initiated this qtr.	KEVIN GILLEN	02/08/2008		
						Complete: 10 Federal LUST sites initiated clean-ups this past year.	KEVIN GILLEN	10/27/2008		
C. Investigate and Clean Up Releases from Leaking Tanks	d. Oversee the clean-up of releases from leaking UST's	5. 25 clean-ups completed (RP lead and/or State lead w/State \$\$)	09/30/2008	Complete	GILLEN					
						Progress:				
						On Track: 5 clean-ups completed this qtr.	KEVIN GILLEN	02/08/2008		
						Complete: 26 Sites clean-ups have been completed this past year.	KEVIN GILLEN	10/20/2008		
C. Investigate and Clean Up Releases from Leaking Tanks	d. Oversee the clean-up of releases from leaking UST's	6. 6 CAP's approved.	09/30/2008	Complete	GILLEN					
						Progress:				
						On Track: 1 CAP approved this qtr.	KEVIN GILLEN	02/08/2008		
						On Track: 1 CAP approved Jan, Feb, Mar 2008	KEVIN GILLEN	04/24/2008		
C. Investigate and Clean Up Releases from Leaking Tanks	d. Oversee the clean-up of releases from leaking UST's	7. 6 CAP's rec'd.	09/30/2008	Complete	GILLEN					
						Progress:				
						On Track: 1 CAP received this qtr.	KEVIN GILLEN	02/08/2008		
						On Track: 1 CAP received Jan, Feb, Mar 2008	KEVIN GILLEN	04/24/2008		



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: 6 CAP's received this past year.		KEVIN GILLEN	10/20/2008
C. Investigate and Clean Up Releases from Leaking Tanks	e. Oversee the completion and closure of LUST sites	1. 1080 Federal LUST sites closed	09/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
On Track: 1045 Federal sites closed.					KEVIN GILLEN	02/07/2008
On Track: As of 6-30-08, we have 1048 federal LUST Sites closed.					KEVIN GILLEN	08/04/2008
Complete: As of September 30, 2008 we have closed 1056 Federal LUST sites.					KEVIN GILLEN	10/27/2008
C. Investigate and Clean Up Releases from Leaking Tanks	e. Oversee the completion and closure of LUST sites	2. 22 Non-federal LUST sites closed.	09/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
On Track: 4 non-federal sites closed this qtr.					KEVIN GILLEN	02/08/2008
Complete: We have closed 7 non-federal LUST sites this past year.					KEVIN GILLEN	10/27/2008
C. Investigate and Clean Up Releases from Leaking Tanks	e. Oversee the completion and closure of LUST sites	3. 25 of Federal LUST sites closed.	09/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
On Track: 5 Federal LUST sites closed this qtr.					KEVIN GILLEN	02/08/2008
Complete: 26 Federal LUST sites closed this past year.					KEVIN GILLEN	10/20/2008
C. Investigate and Clean Up Releases from Leaking Tanks	e. Oversee the completion and closure of LUST sites	4. 385 Non-federal LUST sites closed	09/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
On Track: 409 Non Federal LUST sites closed.					KEVIN GILLEN	02/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: As of 6-30-08, we have 409 Non Federal LUST sites closed.	KEVIN GILLEN	08/04/2008
				Complete: As of September 30, 2008 we have closed 409 non-federal LUST sites.	KEVIN GILLEN	10/27/2008
				Complete: 18 non-federal LUST sites closed the past 2 years.	KEVIN GILLEN	10/27/2008
C. Investigate and Clean Up Releases from Leaking Tanks	e. Oversee the completion and closure of LUST sites	5. 44 Non-federal LUST sites closed since 7-1-05	09/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
				On Track: 6 non-federal sites closed since 7-1-07	KEVIN GILLEN	02/08/2008
				Complete: 18 non-federal LUST sites closed the past 2 years.	KEVIN GILLEN	10/27/2008
C. Investigate and Clean Up Releases from Leaking Tanks	e. Oversee the completion and closure of LUST sites	6. 50 Federal LUST sites closed since 7-1-05	09/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
				On Track: 9 Federal sites Closed since 7-1-07.	KEVIN GILLEN	02/08/2008
				Complete: 51 Federal LUST sites closed the past 2 years.	KEVIN GILLEN	10/27/2008
D. Work to construction/complete or de-listing on NPL site operable units	a. 21 operable units	1. 1 remedial investigation	09/30/2008	Complete	DESTEFANO	
Progress:					Created By:	Date Created:
				On Track: On track	MATT DESTEFANO	02/07/2008
				On Track: On track	MATT DESTEFANO	06/19/2008
				Complete: Complete.	MATT DESTEFANO	09/15/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff					
D. Work to construction/complete or de-listing on NPL site operable units	b. 13 complete and/or 2 in OWM	1. 1 5-year review	06/30/2008	Complete	DESTEFANO						
						Progress:					Created By: Date Created:
						On Track: On track					MATT DESTEFANO 02/07/2008
						On Track: On track					MATT DESTEFANO 06/19/2008
						Change to deliverable on 06/27/2008: Changed from 6/07 to 6/08. (Approved by THOMAS GETZ)					THOMAS GETZ 06/27/2008
						Complete: Completed.					MATT DESTEFANO 09/15/2008
D. Work to construction/complete or de-listing on NPL site operable units	b. 13 complete and/or 2 in OWM	2. 1 ESD	09/30/2008	Complete	DESTEFANO						
						Progress:					Created By: Date Created:
						On Track: On track					MATT DESTEFANO 02/07/2008
						On Track: On track					MATT DESTEFANO 06/19/2008
						Complete: Completed.					MATT DESTEFANO 09/15/2008
D. Work to construction/complete or de-listing on NPL site operable units	b. 13 complete and/or 2 in OWM	3. 1 feasibility study and 1 focussed feasibility study	06/30/2008	Behind Schedule	DESTEFANO						
						Progress:					Created By: Date Created:
						On Track: On track					MATT DESTEFANO 02/07/2008
						On Track: On track					MATT DESTEFANO 06/19/2008
						Behind Schedule: Deliverables delayed because the Responsible Parties agreed to take over the clean-up and were granted an extension by USEPA.					MATT DESTEFANO 09/15/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
D. Work to construction/complete or de-listing on NPL site operable units	b. 13 complete and/or 2 in OWM	4. 1 ROD Amendment	09/30/2008	Behind Schedule	DESTEFANO			
						Progress:	Created By:	Date Created:
						On Track: On track	MATT DESTEFANO	02/07/2008
						On Track: On track	MATT DESTEFANO	06/19/2008
	Behind Schedule: Delayed due to schedule extension granted by USEPA to PRPs.	MATT DESTEFANO	09/15/2008					
E. Return DOD sites back to beneficial Re-use	a. 97 EBS sites	1. 2 construction complete	09/30/2008	Complete	DESTEFANO			
						Progress:	Created By:	Date Created:
						On Track: On track	MATT DESTEFANO	02/07/2008
						On Track: On track	MATT DESTEFANO	06/19/2008
	Complete: Complete.	MATT DESTEFANO	09/15/2008					
E. Return DOD sites back to beneficial Re-use	b. 34 NCBC/NETC	1. 1 remedial investigation	09/30/2008	Behind Schedule	DESTEFANO			
						Progress:	Created By:	Date Created:
						On Track: On track	MATT DESTEFANO	02/07/2008
						On Track: on track	MATT DESTEFANO	06/19/2008
	Behind Schedule: Due to military funding issues, this is not completed yet.	MATT DESTEFANO	09/15/2008					
E. Return DOD sites back to beneficial Re-use	c. 85 Fuds - 3 Army 1 Air Force	1. 1 Army site	09/30/2008	Complete	DESTEFANO			
						Progress:	Created By:	Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: On track		MATT DESTEFANO	02/07/2008
			On Track: on track		MATT DESTEFANO	06/19/2008
			Complete: Complete.		MATT DESTEFANO	09/15/2008
F. Move Pre-remedial sites to listing, low priority archives, or State-lead code	a. 174 active sites	1. 1 site re-assessments	06/30/2008	Complete	DESTEFANO	GIANFRANCESCO
Progress:					Created By:	Date Created:
			On Track: On track		MATT DESTEFANO	02/07/2008
			On Track: on track		CYNTHIA GIANFRANCE SCO	05/06/2008
			Complete: New Shoreham Town Landfill		MATT DESTEFANO	06/19/2008
F. Move Pre-remedial sites to listing, low priority archives, or State-lead code	b. 150 archived	1. 2 archived	09/30/2008	Complete	DESTEFANO	GIANFRANCESCO
Progress:					Created By:	Date Created:
			On Track: On track		MATT DESTEFANO	02/07/2008
			On Track: on track		CYNTHIA GIANFRANCE SCO	05/06/2008
			On Track: We've requested Archive Status on 4 sites, On Track		MATT DESTEFANO	06/19/2008
			Complete: Completed.		MATT DESTEFANO	09/15/2008
G. Complete Remedial Action at Rose Hill Landfill Superfund site	a. Install multi-layer cap on landfill	1. 1 Construction complete	09/30/2008	Complete	DESTEFANO	
Progress:					Created By:	Date Created:
			On Track: On track		MATT DESTEFANO	02/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: On track		MATT DESTEFANO	06/19/2008
			Complete: Complete.		MATT DESTEFANO	09/15/2008
G. Complete Remedial Action at Rose Hill Landfill Superfund site	a. Install multi-layer cap on landfill	2. 1 RA Report	09/30/2008	Complete	DESTEFANO	
Progress:					Created By:	Date Created:
Complete: Complete					MATT DESTEFANO	02/07/2008
H. Complete remedial action at URI/WK Landfill	1. Negotiate consent agreement with impacted parties.	1. Complete negotiation on consent agreement and map out next steps of the project.	09/30/2008	Behind Schedule	DESTEFANO	
Progress:					Created By:	Date Created:
On Track: On track					MATT DESTEFANO	02/07/2008
On Track: On track					MATT DESTEFANO	06/19/2008
Behind Schedule: Unknown site conditions warranted additional investigation and remediation thus elongating the schedule.					MATT DESTEFANO	09/15/2008
I. Evaluate and Remediate Closed Landfills	a. Assess and evaluate potential impacts of closed or abandoned landfills. The program encompasses approximately 100 landfills of which 49 are municipally owned sites	1. Number of landfills participating in landfill closure program (Goal - 35)	06/30/2008	Complete	DENNEN	GRANDCHAMP
Progress:					Created By:	Date Created:
On Track: 32 In program at this time.					MARK DENNEN	01/09/2008
On Track: 32 Landfills in Program					MARK DENNEN	09/05/2008
Complete: 32 in program at this time.					MARK DENNEN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
I. Evaluate and Remediate Closed Landfills	b. Encourage owners of landfills to volunteer under the landfill closure program and work towards archiving the site from CERCLIS	1. Number of Landfills on CERCLIS participating in program (Goal - 32)	06/30/2008	Complete	GRANDCHAMP	
				Progress:		Created By: Date Created:
				Complete: 32 Landfills in LCP Program		LAURIE GRANDCHAMP 11/10/2008
I. Evaluate and Remediate Closed Landfills	c. Continue to conduct inspections of closed or abandoned landfills not participating in the LCP	1. Number of inspections (Goal - 6)	09/30/2008	Complete	DENNEN	GRANDCHAMP
				Progress:		Created By: Date Created:
				On Track: 1 inspection done in 1st qtr of 2008 at Cumberland Landfill		MARK DENNEN 02/12/2008
				On Track: 3 Inspections done in 2nd quarter of 2008 (2 E.Greenwich, 1 truck away)		MARK DENNEN 09/05/2008
				On Track: 2 inspections done for year.		MARK DENNEN 11/07/2008
				Complete: 4 inspections done for fiscal year.		MARK DENNEN 11/07/2008
I. Evaluate and Remediate Closed Landfills	d. Oversee the completion of Remedial Designs and the final closure of closed or abandoned landfills.	1. Number of landfills in the remedial action phase (i.e., participating landfills with SIR complete RDL. (Goal 5 RDL's)	09/30/2008	Complete	DENNEN	GRANDCHAMP
				Progress:		Created By: Date Created:
				On Track: 6 RDL's Issued including Brisol LF.		MARK DENNEN 02/12/2008
				On Track: WEst Greenwich RDL Issued 3/5/2008		MARK DENNEN 09/05/2008
				Complete: 6 RDL Issue for year		MARK DENNEN 11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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I. Evaluate and Remediate Closed Landfills	e. Oversee post-closure monitoring activities at closed landfills	1. Number of landfills with completed remedies in long-term monitoring (Goal - 5)	09/30/2008	Complete	DENNEN	GRANDCHAMP
				Progress:		Created By: Date Created:
				On Track: 2 landfills (bristol and charlestown) in long term monitoring phase	MARK DENNEN	02/12/2008
				Complete: On Track: 2 landfills (bristol and charlestown) in long term monitoring phase	MARK DENNEN	11/07/2008

Goal: III. Healthy Communities and Ecosystems	Objective: 2. Ensure proper management of wastes by encouraging elimination of waste and reducing their toxic constituents, facilitating appropriate and safe recycling and reuse and ensuring proper handling and disposal
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A. Encourage Pollution Prevention	a. Apply for grants and foundation support	1. Apply for one federal grant with URI	09/30/2008	Complete	ENANDER	
				Progress:		Created By: Date Created:
				Complete: EPA State Innovation Grant applied for with NBC and received July 2008	RONALD GAGNON	11/06/2008

A. Encourage Pollution Prevention	b. Recommend pollution prevention for complying with APC Reg. 22, "Air Toxics"	1. Pollution prevention emphasized in letters to sources	09/30/2008	Complete	FRIEDMAN	
				Progress:		Created By: Date Created:
				Complete: complete	GINA FRIEDMAN	11/07/2008

A. Encourage Pollution Prevention	c. Allow additional time to implement pollution prevent measures	1. compliance dates in provisional ATOPs	09/30/2008	Complete	FRIEDMAN	
				Progress:		Created By: Date Created:
				Complete: complete	GINA FRIEDMAN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
A. Encourage Pollution Prevention	d. Provide measurement tool for P2 projects	1. 6 OTCA staff use NEWMOA P2 tracking software	09/30/2008	Behind Schedule	ENANDER	
				Progress:	Created By:	Date Created:
				Behind Schedule: NEWMOA tracking software is being revised and is not yet available.	RONALD GAGNON	09/16/2008
A. Encourage Pollution Prevention	f. Speak at conferences and workshops	1. Speak at 4 conferences/workshops	09/30/2008	Complete	ENANDER	
				Progress:	Created By:	Date Created:
				Complete: Last conference presentation at EPA meeting in Renno Nevada on September 8, 2008.	RONALD GAGNON	11/06/2008
A. Encourage Pollution Prevention	g. Implement Green cleaning initiative	1. Conduct one outreach activity per year.	09/30/2010	Complete	MIGLIORE	
				Progress:	Created By:	Date Created:
				On Track: working on website tech transfer information	BEVERLY MIGLIORE	04/17/2008
				On Track: continue to develop website for tech transfer	BEVERLY MIGLIORE	06/23/2008
				On Track: ATTENDED CLEANING FOR HEALTH IN SCHOOLS TRAIN THE TRAINER COURSE WROTE REPORT TO GOVERNOR ON LAWN CARE AND PESTICIDE USE IN RI SCHOOLS	BEVERLY MIGLIORE	06/24/2008
				Complete: provided resource info on website for Chemical Hygiene Officers in Schools	BEVERLY MIGLIORE	10/30/2008
A. Encourage Pollution Prevention	h. Participate in the EPA Performance Track Program	1. 1 new company per year enters Performance Track	09/30/2008	Complete	MIGLIORE	
				Progress:	Created By:	Date Created:
				On Track: Navy renewal	BEVERLY MIGLIORE	04/17/2008
				Complete: navy renewal completed	BEVERLY MIGLIORE	06/23/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
A. Encourage Pollution Prevention	i. Promote on-site visits and workshops	1. 8 on-site technical assistance visits conducted by URI	09/30/2008	Complete	ENANDER	
				Progress:		Created By: Date Created:
				Complete: 8 on-site visits conducted by URI P2 Program.		RONALD GAGNON 11/06/2008
B. Ensure wastes are managed in accordance with current standards	a. Analyze hazardous waste management through the biennial report system (BRS) and evaluate types and quantities of hazardous waste generated in RI	1. Change in hazardous waste generator per State reporting period 2005 vs 2007	03/31/2008	Complete	DENNEN	GRANDCHAMP
				Progress:		Created By: Date Created:
				On Track: reports being received.		MARK DENNEN 02/12/2008
				Complete: 22% reduction in generation. Much of this is believed to be due to a significant downturn in the local economy.		MARK DENNEN 11/06/2008
B. Ensure wastes are managed in accordance with current standards	a. Analyze hazardous waste management through the biennial report system (BRS) and evaluate types and quantities of hazardous waste generated in RI	2. Data summary and analysis compiled within 90 days of final report from EPA	03/31/2008	Complete	DENNEN	GRANDCHAMP
				Progress:		Created By: Date Created:
				On Track: reports being received.		MARK DENNEN 02/12/2008
				Complete: DATA was reviewed based on EPA's initial processing. RIDEM submitted revised report on 9/15/2008 to USEPA.		MARK DENNEN 11/06/2008
B. Ensure wastes are managed in accordance with current standards	b. Attend RCRA Training	1. RCRA Information National Conference (BRS)	12/31/2007	Complete	DENNEN	GRANDCHAMP
				Progress:		Created By: Date Created:
				On Track: Conference not held yet		MARK DENNEN 02/12/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Complete: Training was attended at EPA region I, national training not offered.	MARK DENNEN	11/06/2008
B. Ensure wastes are managed in accordance with current standards	c. Evaluate and process approximately 2500 permit applications per year for hazardous, medical and septage waste transporters	1. 13 transporter company permits issued	09/30/2008	Complete	DENNEN	GRANDCHAMP
Progress:					Created By:	Date Created:
On Track: Permit apps on track, new apps gone out.					MARK DENNEN	02/12/2008
Complete: 89 companies were permitted to accept hazardous waste in the period.					MARK DENNEN	11/06/2008
B. Ensure wastes are managed in accordance with current standards	c. Evaluate and process approximately 2500 permit applications per year for hazardous, medical and septage waste transporters	2. 300 vehicle permits issued	09/30/2008	Complete	DENNEN	GRANDCHAMP
Progress:					Created By:	Date Created:
On Track: Permit applications on track					MARK DENNEN	02/12/2008
Complete: 2565 vehicle permits were issued in the current fiscal year.					MARK DENNEN	11/06/2008
B. Ensure wastes are managed in accordance with current standards	d. Petroleum-Contaminated Soil Processing Facilities	1. Expect 0 facility renewal	09/30/2008	Complete	RUSSELL	GRANDCHAMP
Progress:					Created By:	Date Created:
On Track: No renewals received or expected for last quarter.					DAN RUSSELL	01/09/2008
On Track: No renewals received or expected for this quarter.					DAN RUSSELL	04/21/2008
On Track: No renewals received or expected for this quarter.					DAN RUSSELL	07/02/2008
On Track: No renewals received or expected for this quarter.					DAN RUSSELL	10/10/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: complete		DAN RUSSELL	11/07/2008
B. Ensure wastes are managed in accordance with current standards	e. Receive medical waste facility applications	1. Applications received/under review (1 expected) Applicatons approved/denied (1 expected)	09/30/2008	Complete	LI	GRANDCHAMP
			Progress:	Created By: Date Created:		
			On Track: No application received	YAN LI	02/12/2008	
			On Track: No application received	YAN LI	10/31/2008	
			Complete: done	YAN LI	11/07/2008	
B. Ensure wastes are managed in accordance with current standards	f. Solid Waste License/Registrations Applications to be reviewed. (New/Renewal)	1. Total number of Licensed/Register Facilities (by type)	09/30/2008	Complete	RUSSELL	GRANDCHAMP
			Progress:	Created By: Date Created:		
			On Track: 43 total facilities as of 01/09/08; 2 landfills; 2 c&d facilities; 24 transfer stations; 14 composting facilities; 1 petroleum soil facility.	DAN RUSSELL	01/09/2008	
			On Track: On Track: 45 total facilities as of 03/31/08; 2 landfills; 25 transfer stations; 3 c&d facilities; 14 composting facilities and 1 petroleum soil facility.	DAN RUSSELL	04/21/2008	
			On Track: 46 total facilities as of 06/30/08: 2 landfills; 25 transfer stations; 3 c&d facilities; 15 composting facilities and 1 petroleum soil facility.	DAN RUSSELL	07/02/2008	
			On Track: 46 Total facilities as of 10/10/08: 2 landfills; 25 transfer stations; 3 c\$d facilities; 15 composting facilities and 1 petroleum soil facility.	DAN RUSSELL	10/10/2008	
			Complete: Complete	DAN RUSSELL	11/07/2008	
B. Ensure wastes are managed in accordance with current standards	h. Northland TSDF Permit Renewal to be Reviewed	1. OWM will review and comment on application after it is filed with DEM.	09/30/2008	Complete	LI	DENNEN
			Progress:	Created By: Date Created:		
			On Track: Review comments went out on 12/26/2007	YAN LI	02/12/2008	



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: Review comments went out on 07/10/2008. Notice of Intent to Renew the Permit 9/22/2008	YAN LI	10/31/2008
				Complete: Review comments went out on 07/10/2008. Notice of Intent to Renew the Permit 9/22/2008	MARK DENNEN	11/07/2008
B. Ensure wastes are managed in accordance with current standards	i. Solid Waste License/Registrations Applications to be reviewed. (New/Renewal)	1. 1 Landfill New Under Review	09/30/2008	Complete	RUSSELL	GRANDCHAMP
				Progress:	Created By:	Date Created:
				On Track: No applications received this quarter. 1 new landfill (Central Phase 6) under review. None approved.	DAN RUSSELL	01/09/2008
				On Track: NO applications received this quarter. 1 new landfill (Central Phase 6) under review. None approved.	DAN RUSSELL	04/21/2008
				On Track: No applications received this quarter. 1 new landfill(Central Phase 6) under review. None approved.	DAN RUSSELL	07/02/2008
				On Track: No applications received this quarter. 1 new landfill (Central Phase 6) under review. None approved.	DAN RUSSELL	10/22/2008
				Complete: complete	DAN RUSSELL	11/07/2008
B. Ensure wastes are managed in accordance with current standards	j. TSDF permit modifications as required	1. 3 TSDF permit modifications received	09/30/2008	Complete	LI	GRANDCHAMP
				Progress:	Created By:	Date Created:
				On Track: 4 permit modifications received	YAN LI	02/12/2008
				On Track: 2 permit modifications received	YAN LI	10/31/2008
				Complete: 6 permit modifications	YAN LI	11/07/2008
B. Ensure wastes are managed in accordance with current standards	k. Variances for Medical Waste transporters	1. Variances Received (2 Expected)	09/30/2008	Complete	DENNEN	GRANDCHAMP
				Progress:	Created By:	Date Created:
				On Track: 1 request received.	MARK DENNEN	02/12/2008
				Complete: 1 request reviewed and approved.	MARK DENNEN	11/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff				
B. Ensure wastes are managed in accordance with current standards	l. Evaluate 72-hour hazardous waste storage and/or transfer station applications. (4 expected annually)	1. 72-hour transfer station applications received and under review (4 expected) 72-hour transfer station applications approved/denied (4 expected)	09/30/2009	Complete	LI	GRANDCHAMP				
							Progress:		Created By:	Date Created:
							On Track: Stericycle submitted application		YAN LI	02/12/2008
							On Track: National Grid submitted 8 applications		YAN LI	10/31/2008
Complete: 10 applications received		YAN LI	11/07/2008							
B. Ensure wastes are managed in accordance with current standards	m. Review of alternative medical waste treatment technologies	1. Applications rec'd and under review (2 Expected)	09/30/2008	Complete	GRANDCHAMP	LI				
							Progress:		Created By:	Date Created:
							On Track: No application received.		YAN LI	02/12/2008
							Change to deliverable on 06/27/2008: Changed from 9/07 to 9/08. (Approved by THOMAS GETZ)		THOMAS GETZ	06/27/2008
On Track: no application received		YAN LI	10/31/2008							
Complete: done		YAN LI	11/07/2008							
B. Ensure wastes are managed in accordance with current standards	n. Solid Waste License/Registrations Applications to be reviewed. (New/Renewal)	1. Expect 6 Transfer Station renewals and 1 new	09/30/2008	Complete	RUSSELL	GRANDCHAMP				
							Progress:		Created By:	Date Created:
							On Track: No applications received this quarter. 1 new application and 2 renewals under review. None issued.		DAN RUSSELL	01/09/2008
							On Track: 2 renewal applications received this quarter. 1 new application under review and 4 renewals under review. 1 new issued, and 2 renewals issued.		DAN RUSSELL	04/21/2008
On Track: 1 renewal application received this quarter. 5 renewal applications under review. 3 renewals issued. Correction: last quarter the 2 renewals were not issued.		DAN RUSSELL	07/02/2008							



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: No applications received this quarter. 2 renewal applications under review. 1 renewal issued.	DAN RUSSELL	10/22/2008
				Complete: complete	DAN RUSSELL	11/07/2008
B. Ensure wastes are managed in accordance with current standards	o. Evaluate emergency permit request	1. Emergency permit applications received/under review (6 expected) Emergency permit applications approved/denied (6 expected)	09/30/2008	Complete	LI	GRANDCHAMP
				Progress:	Created By:	Date Created:
				On Track: Univar	YAN LI	02/12/2008
				On Track: no application received	YAN LI	10/31/2008
				Complete: all emergency permit application reviewed	YAN LI	11/07/2008
B. Ensure wastes are managed in accordance with current standards	p. Solid Waste License/Registrations Applications to be reviewed.	1. Expect 2 Construction and Demolition Debris Processing Facilities applications	09/30/2008	Complete	RUSSELL	GRANDCHAMP
				Progress:	Created By:	Date Created:
				On Track: 1 renewal application received this quarter. 1 new and 1 renewal application under review. None issued.	DAN RUSSELL	01/09/2008
				On Track: No applications received this quarter. 1 new and 1 renewal application under review. 1 renewal issued (PV/TransLoad), and 1 new (PTO)Supreme Court denied.	DAN RUSSELL	04/21/2008
				On Track: No applications received this quarter. None being reviewed. None issued or denied.	DAN RUSSELL	07/02/2008
				On Track: No applications received this quarter. None being reviewed. None issued or denied.	DAN RUSSELL	10/22/2008
				Complete: complete	DAN RUSSELL	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff				
B. Ensure wastes are managed in accordance with current standards	q. Evaluate variances for permitted hazardous waste operations	1. Variances received/reviewed (3 expected) Variances approved/denied (3 expected)	09/30/2008	Complete	LI	GRANDCHAMP				
							Progress:		Created By: Date Created:	
							On Track: Nationalgrid	YAN LI	02/12/2008	
							On Track: no application received	YAN LI	10/31/2008	
							On Track: done	YAN LI	11/07/2008	
Complete: done	YAN LI	11/07/2008								
B. Ensure wastes are managed in accordance with current standards	r. Solid Waste License/Registrations Applications to be reviewed.	1. Expect 13 Composting Facilities renewals	09/30/2008	Complete	RUSSELL	GRANDCHAMP				
							Progress:		Created By: Date Created:	
							On Track: 11 renewal applications received this quarter. 1 new application reviewed and 13 renewal applications under review. 1 new license issued.	DAN RUSSELL	01/09/2008	
							On Track: 1 new application and 1 renewal application received this quarter. 1 new application and 13 renewal applications under review. 10 renewals issued.	DAN RUSSELL	04/21/2008	
							On Track: 1 new application received. No renewals received. 1 new and 3 renewals under review. 1 new issued and 1 renewal issued.	DAN RUSSELL	07/02/2008	
							On Track: 1 new application received. No renewals received. 2 new and 2 renewals under review. None issued or denied.	DAN RUSSELL	10/22/2008	
Complete: complete	DAN RUSSELL	11/07/2008								
B. Ensure wastes are managed in accordance with current standards	s. Track hazardous waste shipments through the manifest system to ensure proper disposal of hazardous waste	1. Percentage of manifests that are logged available for multi-office use within 30 days of receipt. (Goal: 100%) (Approximately 90,000 manifests received annually)	09/30/2008	Complete	DENNEN	GRANDCHAMP				
							Progress:		Created By: Date Created:	



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Behind Schedule: Currently processing 2nd quarter of 2007	MARK DENNEN	02/12/2008
				On Track: All manifests for 2nd quarter of 2008 and before are processed	MARK DENNEN	11/06/2008
				Complete: All manifest data for second quarter of 2008 is entered	MARK DENNEN	11/06/2008
B. Ensure wastes are managed in accordance with current standards	t. Track HW fee collections	1. \$890,000 fees collected	09/30/2008	Complete	GRANDCHAMP	DENNEN
Progress:					Created By:	Date Created:
				On Track: Fee collection done for 2007 fiscal year.	MARK DENNEN	02/12/2008
				Change to deliverable on 06/27/2008: Changed from 9/07 to 9/08. (Approved by THOMAS GETZ)	THOMAS GETZ	06/27/2008
				Complete: 623,638 in fees collected for fiscal year. Shortfall believed to be due to slow economy.	MARK DENNEN	11/06/2008
B. Ensure wastes are managed in accordance with current standards	t. Track HW fee collections	2. Completion of annual HW Fee Report	09/30/2008	Complete	DENNEN	GRANDCHAMP
Progress:					Created By:	Date Created:
				On Track: Annual fee report completed.	MARK DENNEN	02/12/2008
				Complete: Report complete	MARK DENNEN	11/06/2008
C. Identify and remove toxics from consumer products	a. Participate in IMERC	1. Produce 4 quarterly reports on IMERC activities.	09/30/2008	Complete	MIGLIORE	
Progress:					Created By:	Date Created:
				On Track: bimonthly reviews of notification forms, ongoing reviews of exemption requests	BEVERLY MIGLIORE	04/17/2008
				On Track: Continue to review triennial and new notification forms bimonthly and ongoing review of exemption requests.	BEVERLY MIGLIORE	06/23/2008
				Complete: collected and responded to 2007 update submitted by companies	BEVERLY MIGLIORE	10/30/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff	
C. Identify and remove toxics from consumer products	b. Participate in technology transfer to promote chemically-safe schools	1. Report to the Bureau the Status of the Technology Transfer effort	09/30/2008	Complete	MIGLIORE		
				Progress:		Created By:	Date Created:
				On Track: monthly meetings with RICSSC group, training workshop for teachers held in March 2008	BEVERLY MIGLIORE	04/17/2008	
				On Track: Continue to meet monthly with RICSSC group, plans developing for workshops to be held during next school year.	BEVERLY MIGLIORE	06/23/2008	
				On Track: Group received EPA recognition award for their efforts. EPA also selected RICSSC to make a training video to showcase RICSSC efforts to promote Safe Labs.	BEVERLY MIGLIORE	06/23/2008	
Complete: beginning to implement green cleaning program in schools	BEVERLY MIGLIORE	10/30/2008					
C. Identify and remove toxics from consumer products	c. Participate in Toxics in Packages Clearing House	1. Produce 4 quarterly reports on TPCH activities	09/30/2008	Complete	MIGLIORE		
				Progress:		Created By:	Date Created:
				On Track: monthly TPCH conference calls and associated preparation	BEVERLY MIGLIORE	04/17/2008	
				On Track: monthly TPCH conference calls and associated preparation	BEVERLY MIGLIORE	06/23/2008	
				Complete: year end report available	BEVERLY MIGLIORE	10/30/2008	
C. Identify and remove toxics from consumer products	d. Review and comment on developed rules in context of OWM responsibilities.	1. Review and comment on developed rules when forwarded to by OTCA.	09/30/2008	Complete	DENNEN	GRANDCHAMP	
				Progress:		Created By:	Date Created:
				On Track: OTCA has not forwarded the draft rules.	LAURIE GRANDCHAMP	02/20/2008	
				Complete: Mercury rules were amended in July of 2007.	MARK DENNEN	11/07/2008	
				Behind Schedule: regs still under development in owm	MARK DENNEN	11/07/2008	
Complete: Mercury rules were amended in July of 2007.	MARK DENNEN	11/07/2008					



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
C. Identify and remove toxics from consumer products	e. Promote lamp recycling take back program with distributors	1. 2006 Report	09/30/2006	Complete	MIGLIORE			
						Progress:	Created By:	Date Created:
						Behind Schedule: funding for disposal sought, project on hold	BEVERLY MIGLIORE	04/17/2008
						On Track: met with National Grid on possible pilot project. EPA has offered RI some funing for a project. In development.	BEVERLY MIGLIORE	06/23/2008
Complete: RIDEM will partner with National Grid and Rockys Hardware for CFL collection	BEVERLY MIGLIORE	10/30/2008						
C. Identify and remove toxics from consumer products	e. Promote lamp recycling take back program with distributors	2. 2007 Report	09/30/2008	Complete	MIGLIORE			
						Progress:	Created By:	Date Created:
						Behind Schedule: funding for disposal sought, project on hold	BEVERLY MIGLIORE	04/17/2008
						On Track: Will be included in potential pilot project with National Grid,EPA and Recyclers.	BEVERLY MIGLIORE	06/23/2008
Complete: RIDEM will partner with National Grid and Rockys Hardware for CFL collection	BEVERLY MIGLIORE	10/30/2008						
C. Identify and remove toxics from consumer products	f. Update legislation to renew exemptions	1. Revised legislation proposed through DEM process	09/30/2008	Complete	MIGLIORE			
						Progress:	Created By:	Date Created:
						On Track: submitted revised legislation and briefing for consideration this session	BEVERLY MIGLIORE	04/17/2008
						On Track: revised legislation for update and briefed legislative contact.Under consideration for this session of the General Assembly.	BEVERLY MIGLIORE	06/23/2008
Complete: updated and submitted for consideration	BEVERLY MIGLIORE	10/30/2008						



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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C. Identify and remove toxics from consumer products	g. Conduct final investigation of suspected non-notifiers after referral from OTCA and informal enforcement actions.	1. 8 Inspections	09/30/2008	Complete	GRANDCHAMP	DENNEN
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Progress:	Created By:	Date Created:
On Track: No referrals received from OTCA.	LAURIE GRANDCHAMP	02/20/2008
Complete: No referrals received, no inspection done.	MARK DENNEN	11/07/2008

C. Identify and remove toxics from consumer products	h. Increase Thermostat collection rate	1. 2006 Report	09/30/2006	Behind Schedule	MIGLIORE	
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Progress:	Created By:	Date Created:
Behind Schedule: disposal funding necessary	BEVERLY MIGLIORE	04/17/2008
Behind Schedule: Collected as part of thermometer collections, no specific funds available for just thermostat disposal.	BEVERLY MIGLIORE	06/23/2008
Behind Schedule: no funds available	BEVERLY MIGLIORE	10/30/2008
Behind Schedule: no funds available	BEVERLY MIGLIORE	10/30/2008

C. Identify and remove toxics from consumer products	h. Increase Thermostat collection rate	2. 2007 Report	09/30/2008	Behind Schedule	MIGLIORE	
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Progress:	Created By:	Date Created:
Behind Schedule: disposal funding necessary	BEVERLY MIGLIORE	04/17/2008
Behind Schedule: disposal funding necessary.	BEVERLY MIGLIORE	06/23/2008
Behind Schedule: no funds available	BEVERLY MIGLIORE	10/30/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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C. Identify and remove toxics from consumer products	i. Conduct Final Investigation of suspected mercury containing novelty items after referral from OTCA and informal enforcement actions.	1. 4 Inspections	09/30/2008	Complete	GRANDCHAMP	DENNEN
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Progress:	Created By:	Date Created:
On Track: No referrals received from OTCA.	LAURIE GRANDCHAMP	02/20/2008
On Track: No referrals received from OTCA.	LAURIE GRANDCHAMP	02/20/2008
Complete: no referrals from OTCA	MARK DENNEN	11/07/2008

C. Identify and remove toxics from consumer products	j. Conduct Final Investigation of suspected Healthcare non-notifiers, relative to mercury formulation, after referral from OTCA and informal enforcement actions.	1. 4 Inspections	09/30/2008	Complete	GRANDCHAMP	DENNEN
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Progress:	Created By:	Date Created:
On Track: No referrals have been made, no action needed.	MARK DENNEN	04/21/2008
Complete: No referrals have been made, no action needed.	MARK DENNEN	11/07/2008

C. Identify and remove toxics from consumer products	k. Conduct Final Investigation of suspected labeling problems after referral from OTCA and informal enforcement actions	1. 4 Inspections	09/30/2008	Complete	GRANDCHAMP	DENNEN
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Progress:	Created By:	Date Created:
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Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: No referrals received from OTCA.		LAURIE GRANDCHAMP	02/20/2008
			Complete: No referrals received from OTCA		MARK DENNEN	11/07/2008
C. Identify and remove toxics from consumer products	I. Participate in development of potential MOU between manufacturers and RIRRC on Collection Program	1. MOU	09/30/2008	Complete	GRANDCHAMP	DENNEN
Progress:					Created By:	Date Created:
Complete: OWM will be developing a certification program in the coming year.					MARK DENNEN	10/30/2008
C. Identify and remove toxics from consumer products	m. Consider defining mercury-added products as hazardous wastes	1. Complete Evaluation	09/30/2008	Complete	GRANDCHAMP	DENNEN
Progress:					Created By:	Date Created:
Complete: Mercury added products will be added as a state only waste if not handled as universal waste.					MARK DENNEN	04/21/2008
C. Identify and remove toxics from consumer products	n. Review Collection Plans	1. # of Collection Plans reviewed	09/30/2008	Complete	GRANDCHAMP	DENNEN
Progress:					Created By:	Date Created:
Complete: Collection plans not submitted.					MARK DENNEN	10/30/2008
C. Identify and remove toxics from consumer products	o. Conduct Final Investigation of suspected companies that are required to have collection plans but do not and informal enforcement actions	1. # of investigations	09/30/2008	Complete	GRANDCHAMP	DENNEN
Progress:					Created By:	Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: Program will focus on different strategies to reduce toxics in products.		MARK DENNEN	10/30/2008
C. Identify and remove toxics from consumer products	p. Consider adding mercury added products to mandatory recyclable list in the recycling regulations	1. Complete Evaluation	09/30/2008	Complete	GRANDCHAMP	DENNEN
				Progress:		
				On Track: Will add ewaste and flourescent bulbs and thermostats to csw regs. Will add other mercury wastes to haz waste regulations.	MARK DENNEN	04/21/2008
				Complete: Will add ewaste and flourescent bulbs and thermostats to csw regs. Will add other mercury wastes to haz waste regulations.	MARK DENNEN	11/07/2008
C. Identify and remove toxics from consumer products	q. Conduct final investigation of suspected mercury containing products above phase out limits still being offered in RI, after referral from OTCA and issue Informal Enforcement actions	1. # of investigations	09/30/2008	Complete	GRANDCHAMP	DENNEN
				Progress:		
				On Track: No referrals, therefore no action needed.	MARK DENNEN	04/21/2008
				Complete: No referrals, therefore no action needed.	MARK DENNEN	11/07/2008
C. Identify and remove toxics from consumer products	r. Promote mercury collection programs with DOH	1. Implement one collection program every 2 years	09/30/2010	Complete	MIGLIORE	
				Progress:		
				On Track: one collection held first quarter	BEVERLY MIGLIORE	04/17/2008
				On Track: One collection in April, one in May 2008.	BEVERLY MIGLIORE	06/23/2008
				Complete: fall collection completed	BEVERLY MIGLIORE	10/30/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
C. Identify and remove toxics from consumer products	s. Develop and implement education and outreach plan to industry on universal waste rules	1. Organize 1 workshop on Universal Waste	09/30/2008	Complete	GRANDCHAMP	DENNEN
				Progress:		Created By: Date Created:
				Complete: Workshops will be conducted following legal review.		MARK DENNEN 10/30/2008
C. Identify and remove toxics from consumer products	t. Review and oversee collection and consolidation system proposed by manufacturers for auto switches	1. Provide Status Report on Manufacturer's Collection and Consolidation System	09/30/2008	Complete	GRANDCHAMP	DENNEN
				Progress:		Created By: Date Created:
				Complete: Manufacturer systems will be addressed next year when legislation is effective.		MARK DENNEN 10/30/2008
C. Identify and remove toxics from consumer products	u. Lead transition to bounty program if necessary	1. Provide recommendations to the Bureau on the need to transition to the Bounty program	09/30/2008	Complete	GRANDCHAMP	DENNEN
				Progress:		Created By: Date Created:
				On Track: Bounty program is not part of current strategy.		MARK DENNEN 10/30/2008
				Complete: No referrals have been made, no action needed.		MARK DENNEN 11/07/2008
D. Improve Regulations Governing Management of Waste Materials	a. Maintain RCRA Program Authorization from EPA with Revised Regulations. Evaluate and revise HW Regulations to update TSDF requirements	1. Draft regulations ready for public distribution	07/31/2007	Behind Schedule	GRANDCHAMP	DENNEN
				Progress:		Created By: Date Created:
				Behind Schedule: awaiting legal review to proceed		MARK DENNEN 02/12/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Behind Schedule: awaiting legal review to proceed	MARK DENNEN	11/07/2008
D. Improve Regulations Governing Management of Waste Materials	a. Maintain RCRA Program Authorization from EPA with Revised Regulations. Evaluate and revise HW Regulations to update TSDF requirements	2. Initial submittal of draft package for EPA review	10/31/2007	Behind Schedule	GRANDCHAMP	DENNEN
Progress:					Created By:	Date Created:
Behind Schedule: awaiting legal review					MARK DENNEN	02/12/2008
Behind Schedule: Awaiting legal review.					MARK DENNEN	11/07/2008
D. Improve Regulations Governing Management of Waste Materials	a. Maintain RCRA Program Authorization from EPA with Revised Regulations. Evaluate and revise HW Regulations to update TSDF requirements	3. Promulgation of HW Regulations including TSDF and manifest Requirments	03/31/2008	Behind Schedule	GRANDCHAMP	DENNEN
Progress:					Created By:	Date Created:
Behind Schedule: Awaiting legal review.					MARK DENNEN	01/29/2008
Behind Schedule: Awaiting legal review.					MARK DENNEN	11/07/2008
D. Improve Regulations Governing Management of Waste Materials	a. Maintain RCRA Program Authorization from EPA with Revised Regulations. Evaluate and revise HW Regulations to update TSDF requirements	("Di V]Wbch]V' f]lbVi XYg' bch]Z]Vh]cb' hc' 987 'UbX'; c] Yfbcf] C Z]W' dYf [FY[: 'YI I' fYei]fYa Ybrgt'	02/28/2008	Behind Schedule	GRANDCHAMP	DENNEN
Progress:					Created By:	Date Created:
Behind Schedule: awaiting legal review to proceed.					MARK DENNEN	02/12/2008
Behind Schedule: awaiting legal review to proceed					MARK DENNEN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff						
D. Improve Regulations Governing Management of Waste Materials	a. Maintain RCRA Program Authorization from EPA with Revised Regulations. Evaluate and revise HW Regulations to update TSDF requirements	5. Review by DEM Legal	10/31/2007	Behind Schedule	GRANDCHAMP	DENNEN						
							Progress:				Created By:	Date Created:
							Behind Schedule: awaiting legal review to proceed				MARK DENNEN	02/12/2008
							Behind Schedule: awaiting legal review to proceed				MARK DENNEN	11/07/2008
D. Improve Regulations Governing Management of Waste Materials	b. Revise Medical Regulations to address interstate commerce concerns of transporter issues	1. Draft regulations ready for public distribution	03/30/2007	Behind Schedule	GRANDCHAMP	DENNEN						
							Progress:				Created By:	Date Created:
							Behind Schedule: Draft plan still awaiting approval to remove fee from Management				MARK DENNEN	02/14/2008
D. Improve Regulations Governing Management of Waste Materials	b. Revise Medical Regulations to address interstate commerce concerns of transporter issues	2. Preliminary draft of regulations completed (internal)	12/31/2007	Behind Schedule	GRANDCHAMP	DENNEN						
							Progress:				Created By:	Date Created:
							On Track: Draft plan still awaiting approval to remove fee from Management				MARK DENNEN	01/09/2008
							Behind Schedule: A decision on the fee was made in November of 2008 and the regulations will reflect the decision to have the Department do the registration.				MARK DENNEN	11/06/2008
D. Improve Regulations Governing Management of Waste Materials	b. Revise Medical Regulations to address interstate commerce concerns of transporter issues	3. Promulgation of MW Regulations	07/31/2008	Behind Schedule	GRANDCHAMP	DENNEN						
							Progress:				Created By:	Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Behind Schedule: Draft plan still awaiting approval to remove fee from Management	MARK DENNEN	02/14/2008
D. Improve Regulations Governing Management of Waste Materials	b. Revise Medical Regulations to address interstate commerce concerns of transporter issues		04/30/2008	Behind Schedule	GRANDCHAMP	DENNEN
				Progress:	Created By:	Date Created:
				Behind Schedule: Draft plan still awaiting approval to remove fee from Management	MARK DENNEN	02/14/2008
D. Improve Regulations Governing Management of Waste Materials	b. Revise Medical Regulations to address interstate commerce concerns of transporter issues	5. Review by DEM Legal	01/31/2008	Behind Schedule	GRANDCHAMP	DENNEN
				Progress:	Created By:	Date Created:
				Behind Schedule: Draft plan still awaiting approval to remove fee from Management	MARK DENNEN	02/14/2008
E. Monitor the quantities and types of solid waste managed, disposed of and recycled in Rhode Island	a. Compile annual survey report for solid waste management facilities	1. Data compiled, analyzed and Solid Waste Report Posted on DEM Webpage	09/30/2008	Behind Schedule	RUSSELL	BOVA
				Progress:	Created By:	Date Created:
				On Track: Solid Waste Surveys for year ending 12/31/07 have been sent out to all facilities. Previous year's data has been posted on DEM website.	DAN RUSSELL	04/21/2008
				On Track: Solid waste surveys received from facilities are being reviewed.	DAN RUSSELL	07/03/2008
				On Track: Solid waste surveys received from facilities are being reviewed.	DAN RUSSELL	10/22/2008
				Behind Schedule: Behind schedule on posting; should be completed by 12/31/08 and 12/31 for subsequent years.	DAN RUSSELL	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
F. Promote sustainable management of electronic wastes	a. Adopt regulations banning generators and commercial haulers from delivering for landfill disposal all electronics, waste tires; and all materials designated as recyclable.	1. Revise Regulations	09/30/2008	Behind Schedule	GRANDCHAMP	DENNEN
				Progress:	Created By:	Date Created:
				On Track: Drafting new regulations to ban disposal of many of these items.	MARK DENNEN	04/21/2008
				Behind Schedule: Regulations still in draft stage	MARK DENNEN	11/07/2008
F. Promote sustainable management of electronic wastes	a. Adopt regulations banning generators and commercial haulers from delivering for landfill disposal all electronics, waste tires; and all materials designated as recyclable.	2. Review by DEM Legal	09/30/2008	Behind Schedule	GRANDCHAMP	DENNEN
				Progress:	Created By:	Date Created:
				Behind Schedule: Awaiting review by DEM/Legal	MARK DENNEN	10/30/2008
F. Promote sustainable management of electronic wastes	a. Adopt regulations banning generators and commercial haulers from delivering for landfill disposal all electronics, waste tires; and all materials designated as recyclable.	' "Di V`j]WbchjWV` f]bWi XYg`bch]Z]W]h]cb`hc` 987`UbX` : cj Yfbcf]d` C Z]W` dYf`IFY[: `YI I` fYei]fYa Ybhgk`	09/30/2008	Behind Schedule	GRANDCHAMP	DENNEN
				Progress:	Created By:	Date Created:
				Behind Schedule: Awaiting review by DEM/ Legal	MARK DENNEN	10/30/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
F. Promote sustainable management of electronic wastes	a. Adopt regulations banning generators and commercial haulers from delivering for landfill disposal all electronics, waste tires; and all materials designated as recyclable.	4. Promulgation of Regulations	09/30/2008	Behind Schedule	GRANDCHAMP	DENNEN
				Progress:	Created By: Date Created:	
				Behind Schedule: Awaiting review by DEM/Legal	MARK DENNEN	10/30/2008
F. Promote sustainable management of electronic wastes	b. Develop a regulatory model for the management of electronic wastes	1. Develop preliminary program model for management of e-waste	10/15/2007	Complete	STONE	
				Progress:	Created By: Date Created:	
				Complete: completed per discussions with T. Gray - to design a program that works within RI's existing e-waste collection framework involving RIRRC. Manuf would help foot the costs for RIRRC/DEM expenses/staff	ELIZABETH STONE	04/02/2008
G. Promote the Recycling of Commercially Generated Waste	a. Initiate rule-making to eliminate the commercial recycling reporting and regulatory system that is set forth in the existing Rules & Regulations for Reduction & Recycling of Commercial & Non-Municipal Solid Waste, dated Sept. 1996	1. Revise Regulations	09/30/2008	Behind Schedule	GRANDCHAMP	DENNEN
				Progress:	Created By: Date Created:	
				On Track: Internal draft of Commercial Solid Waste Regulations under Review in OWM.	MARK DENNEN	01/29/2008
				Behind Schedule: Internal draft of Commercial Solid Waste Regulations being developed in OWM.	MARK DENNEN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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G. Promote the Recycling of Commercially Generated Waste	a. Initiate rule-making to eliminate the commercial recycling reporting and regulatory system that is set forth in the existing Rules & Regulations for Reduction & Recycling of Commercial & Non-Municipal Solid Waste, dated Sept. 1996	2. Review by DEM Legal	09/30/2008	Behind Schedule	GRANDCHAMP	DENNEN
Progress:					Created By: Date Created:	
On Track: Reprioritization of effort away from promulgation of new rules.					MARK DENNEN	02/12/2008
Behind Schedule: Draft of regs are under development. Awaiting completion of the draft.					MARK DENNEN	11/07/2008

G. Promote the Recycling of Commercially Generated Waste	a. Initiate rule-making to eliminate the commercial recycling reporting and regulatory system that is set forth in the existing Rules & Regulations for Reduction & Recycling of Commercial & Non-Municipal Solid Waste, dated Sept. 1996		09/30/2008	Behind Schedule	GRANDCHAMP	DENNEN
Progress:					Created By: Date Created:	
On Track: Reprioritization of effort away from promulgation of new rules.					MARK DENNEN	02/12/2008
Behind Schedule: Draft of regs are under development. Awaiting completion of the draft.					MARK DENNEN	11/07/2008
Behind Schedule: Draft of regs are under development. Awaiting completion of the draft.					MARK DENNEN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff					
G. Promote the Recycling of Commercially Generated Waste	a. Initiate rule-making to eliminate the commercial recycling reporting and regulatory system that is set forth in the existing Rules & Regulations for Reduction & Recycling of Commercial & Non-Municipal Solid Waste, dated Sept. 1996	4. Promulgation of Regulations	09/30/2008	Behind Schedule	GRANDCHAMP	DENNEN					
							Progress:				
							On Track: Reprioritization of effort away from promulgation of new rules.	MARK DENNEN	02/12/2008		
Behind Schedule: Draft of regs are under development. Awaiting completion of the draft.					MARK DENNEN	11/07/2008					
G. Promote the Recycling of Commercially Generated Waste	b. Initiate rule-making to rescind the regulation prohibiting the landfilling of loads of CSW containing 20% or more recyclables	1. Revise Regulations	09/30/2008	Behind Schedule	GRANDCHAMP	DENNEN					
							Progress:				
							On Track: Reprioritization of effort away from promulgation of new rules.	MARK DENNEN	02/12/2008		
Behind Schedule: Considering keeping 20% CSW rule in current draft.					MARK DENNEN	11/07/2008					
G. Promote the Recycling of Commercially Generated Waste	b. Initiate rule-making to rescind the regulation prohibiting the landfilling of loads of CSW containing 20% or more recyclables	2. Review by DEM Legal	09/30/2008	Behind Schedule	GRANDCHAMP	DENNEN					
							Progress:				
							On Track: Reprioritization of effort away from promulgation of new rules.	MARK DENNEN	02/12/2008		
Behind Schedule: Considering keeping 20% CSW rule in current draft.					MARK DENNEN	11/07/2008					



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
G. Promote the Recycling of Commercially Generated Waste	b. Initiate rule-making to rescind the regulation prohibiting the landfilling of loads of CSW containing 20% or more recyclables	4. Promulgation of Regulations	09/30/2008	Behind Schedule	GRANDCHAMP	DENNEN		
				Progress:			Created By:	Date Created:
				On Track: Reprioritization of effort away from promulgation of new rules.	MARK DENNEN	02/12/2008		
Behind Schedule: Considering keeping 20% CSW rule in current draft.				MARK DENNEN	11/07/2008			
G. Promote the Recycling of Commercially Generated Waste	b. Initiate rule-making to rescind the regulation prohibiting the landfilling of loads of CSW containing 20% or more recyclables	1. Stakeholder input (workshops, etc)	09/30/2008	Complete	GRANDCHAMP	DENNEN		
				Progress:			Created By:	Date Created:
				On Track: Reprioritization of effort away from promulgation of new rules.	MARK DENNEN	02/12/2008		
Complete: Reprioritization of effort away from promulgation of new rules.				MARK DENNEN	11/07/2008			



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff				
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	2. Internal comment/feedback period completed	09/30/2008	Complete	GRANDCHAMP	DENNEN				
							Progress:		Created By:	Date Created:
							On Track: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	02/12/2008
							Complete: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	11/07/2008
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	3. Preliminary draft of regulations completed (internal)	09/30/2008	Complete	GRANDCHAMP	DENNEN				
							Progress:		Created By:	Date Created:
							On Track: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	02/12/2008
							Complete: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	11/07/2008
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	4. Review by DEM Legal	09/30/2008	Complete	GRANDCHAMP	DENNEN				
							Progress:		Created By:	Date Created:
							On Track: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	02/12/2008
							Complete: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	5. Revise Regulations	09/30/2008	Complete	GRANDCHAMP	DENNEN				
							Progress:		Created By:	Date Created:
							On Track: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	02/12/2008
							Complete: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	11/07/2008

G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	6. Draft regulations ready for public distribution	09/30/2008	Complete	GRANDCHAMP	DENNEN				
							Progress:		Created By:	Date Created:
							On Track: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	02/12/2008
							Complete: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	11/07/2008

G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	+''Di V`j]Wbch]W` f]lbWl XYg`bch]Z]Vh]cb`hc` 987`UbX` : cj Yfbcf]g` CZ]W`dYf`fFY[: `YI` fYei]fYa Yb]gt`	09/30/2008	Complete	GRANDCHAMP	DENNEN				
							Progress:		Created By:	Date Created:
							On Track: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	02/12/2008
							Complete: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff				
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	8. Public hearing	09/30/2008	Complete	GRANDCHAMP	DENNEN				
							Progress:		Created By:	Date Created:
							On Track: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	02/12/2008
							Complete: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	11/07/2008
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	- "íFYgdcbgY hc' Vta a Ybhl' XcW a Ybh Vta d'YhYX	09/30/2008	Complete	GRANDCHAMP	DENNEN				
							Progress:		Created By:	Date Created:
							On Track: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	02/12/2008
							Complete: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	11/07/2008
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	- U":]bU' fYj]g]cbg'hc' fY[i 'Uh]cbg'É' VUgYX'cb' di V]W]bdi h	09/30/2008	Complete	GRANDCHAMP	DENNEN				
							Progress:		Created By:	Date Created:
							On Track: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	02/12/2008
							Complete: Reprioritization of effort away from promulgation of new rules.		MARK DENNEN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff						
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	- V":]Y ZbU" fY[i 'Uh]cbg'k]h' GYWYHUfmcZ GhUHj'Qj' C ZQW	09/30/2008	Complete	GRANDCHAMP	DENNEN						
							Progress:				Created By:	Date Created:
							On Track: Reprioritization of effort away from promulgation of new rules.	MARK DENNEN	02/12/2008			
Complete: Reprioritization of effort away from promulgation of new rules.				MARK DENNEN	11/07/2008							
G. Promote the Recycling of Commercially Generated Waste	f. Undertake a new approach to the Regulation of recycling by commercial, industrial and institutional generators	1. Develop a Commercial Recycling Self Audit Survey to be completed by 100 largest companies in RI	06/30/2008	Complete	GRANDCHAMP	DENNEN						
							Progress:				Created By:	Date Created:
							Complete: Development of self audit form complete.	MARK DENNEN	01/09/2008			
G. Promote the Recycling of Commercially Generated Waste	j. Develop information sheets/guidance, including sheets on office operations and food service operations;	1. Develop guidance/info sheet on one additional industry sector	05/31/2008	Complete	DENNEN	GRANDCHAMP						
							Progress:				Created By:	Date Created:
							On Track: Guidance has been developed in draft form for several waste streams.	MARK DENNEN	01/29/2008			
Complete: Program is focusing on audits, literature already available from other agencies was judged to be adequate for the purpose.				MARK DENNEN	11/07/2008							



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff					
G. Promote the Recycling of Commercially Generated Waste	j. Develop information sheets/guidance, including sheets on office operations and food service operations;	2. Develop guidance/info sheet on one industry sector	02/28/2008	Complete	DENNEN	GRANDCHAMP					
							Progress:				
							On Track: On Track: Guidance has been developed in draft form for several waste streams.	MARK DENNEN	01/29/2008		
							Complete: Available information was judged to be adequate, draft will be finalized if necessary	MARK DENNEN	11/07/2008		
G. Promote the Recycling of Commercially Generated Waste	j. Develop information sheets/guidance, including sheets on office operations and food service operations;	3. Finalize guidance/fact sheet on waste audits	11/30/2007	Complete	DENNEN	GRANDCHAMP					
							Progress:				
							On Track: Letter and instructions for waste audit have gone out.	MARK DENNEN	01/29/2008		
							Complete: Available information was judged to be adequate, draft will be finalized if necessary	MARK DENNEN	11/07/2008		
G. Promote the Recycling of Commercially Generated Waste	I. Hold workshops to solicit input from generators and haulers	1. 2 Public Workshops held	12/31/2007	Complete	GRANDCHAMP	DENNEN					
							Progress:				
							On Track: Re-prioritization away from promulgation of new rules toward survey.	MARK DENNEN	02/12/2008		
							Complete: Re-prioritization away from promulgation of new survey tools.	MARK DENNEN	11/07/2008		



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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G. Promote the Recycling of Commercially Generated Waste	m. Evaluate applications for alternative uses of solid waste in accordance with the OWM Policy Memo, "Guidelines on Beneficial Use Determinations (BUDs) for Source Segregated Solid Wastes"	1. 2 applications rec'd /reviewed applications approved/denied	06/30/2008	Complete	RUSSELL	BOVA
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Progress:	Created By:	Date Created:
On Track: No new BUD applications received this quarter and none being reviewed.	DAN RUSSELL	01/09/2008
On Track: No new BUD applications received this quarter and none being reviewed.	DAN RUSSELL	04/21/2008
On Track: One new BUD application received this quarter, three being reviewed. (Correction: Two received last quarter.)	DAN RUSSELL	07/02/2008
On Track: No new BUD applications received. Two are being reviewed. One issued 4/4/08.	DAN RUSSELL	10/22/2008
Complete: Complete	DAN RUSSELL	11/07/2008

G. Promote the Recycling of Commercially Generated Waste	n. Evaluate the potential effectiveness and feasibility of registering companies who accept and manage recyclables from commercial entities	1. Evaluation report with options/recommendations	12/31/2007	Complete	GRANDCHAMP	DENNEN
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Progress:	Created By:	Date Created:
Complete: Non-mandatory reporting in progress.	MARK DENNEN	02/12/2008

G. Promote the Recycling of Commercially Generated Waste	o. Review current statutes and Regulations to ensure consistency with new approaches	1. Proposed statutory changes (if applicable)	06/30/2008	Complete	GRANDCHAMP	DENNEN
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Progress:	Created By:	Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: DEM will not be proposing statutory changes in this legislative session.		MARK DENNEN	02/12/2008
G. Promote the Recycling of Commercially Generated Waste	q. Monitor and participate in overall NERC operations/activities	1. Monitor NERC activities and discuss quarterly	09/30/2008	Complete	STONE	GRAY
				Progress:	Created By:	Date Created:
				On Track: Ongoing.	ELIZABETH STONE	04/02/2008
				On Track: Continue to participate in NERC activities, especially SEC. Writing updates for NERC newsletter and hope to attend Fall 2008 NERC conference.	ELIZABETH STONE	09/15/2008
				Complete: Ongoing - will continue into 2009.	ELIZABETH STONE	11/12/2008
G. Promote the Recycling of Commercially Generated Waste	q. Monitor and participate in overall NERC operations/activities	2. Pay NERC dues- get established as participant	11/15/2007	Complete	GRAY	
				Progress:	Created By:	Date Created:
				Complete: NERC Dues paid October 2007	TERRY GRAY	06/10/2008
G. Promote the Recycling of Commercially Generated Waste	r. Participate in NERC-sponsored activities	1. Participate in NERC-sponsored activities/meetings	09/30/2008	Complete	MIGLIORE	
				Progress:	Created By:	Date Created:
				On Track: participate in NERC web conferences	BEVERLY MIGLIORE	04/17/2008
				On Track: participate in NERC teleconferences	BEVERLY MIGLIORE	06/23/2008
				Complete: participated in NREC teleconferences	BEVERLY MIGLIORE	10/30/2008
				Complete: participated in NREC teleconferences	BEVERLY MIGLIORE	10/30/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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Goal: III. Healthy Communities and Ecosystems	Objective: 3. Ensure proper operation of underground storage tanks
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A. Maintain a UST Facility database for all active sites.	a. Continually update UST facility information submitted by owners/operators.	1. Database updates	09/30/2008	Complete	GILLEN	
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Progress:	Created By:	Date Created:
On Track: We continue to update database weekly.	KEVIN GILLEN	02/07/2008
On Track: Continue to update database weekly.	KEVIN GILLEN	04/24/2008
On Track: Continue to update database weekly.	KEVIN GILLEN	08/05/2008
Complete: Continue to update database weekly.	KEVIN GILLEN	10/16/2008

A. Maintain a UST Facility database for all active sites.	b. Maintain a registration program for active UST facilities.	1. % of facilities that have paid registration fees. (target 100%)	06/30/2008	Complete	GILLEN	
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Progress:	Created By:	Date Created:
On Track: 87% have paid registration fees.	KEVIN GILLEN	02/07/2008
On Track: 89% of the facilities have paid there registration fees.	KEVIN GILLEN	04/23/2008
On Track: We just issued 2009 invoices(1055 facilities) and payment is due Sept 4, 2008.	KEVIN GILLEN	08/05/2008
Complete: 79% of the facilities have paid there registration fees. Late fees going out soon.	KEVIN GILLEN	10/20/2008

A. Maintain a UST Facility database for all active sites.	b. Maintain a registration program for active UST facilities.	2. Number of facilities that have paid fees.	06/30/2008	Complete	GILLEN	
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Progress:	Created By:	Date Created:
On Track: 922 facilities have paid fees.	KEVIN GILLEN	02/07/2008
On Track: 945 facilities have paid fees to date.	KEVIN GILLEN	04/23/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: 831 facilities have paid registration fees.		KEVIN GILLEN	10/20/2008
A. Maintain a UST Facility database for all active sites.	b. Maintain a registration program for active UST facilities.	3. Number of facilities that owe registration fees. (target 0)	06/30/2008	Complete	GILLEN	
			Progress:	Created By: Date Created:		
			On Track: 137 facilities have not paid registration fees.	KEVIN GILLEN	02/07/2008	
			On Track: 114 facilities have Not paid fees to date.	KEVIN GILLEN	04/23/2008	
			Complete: 224 out of 1055 facilities owe fees. Late fee invoices will be going out soon.	KEVIN GILLEN	10/20/2008	
A. Maintain a UST Facility database for all active sites.	b. Maintain a registration program for active UST facilities.	4. Report the number of facilities invoiced. (1059 facilities in 2007)	06/30/2008	Complete	GILLEN	
			Progress:	Created By: Date Created:		
			On Track: 1059 facilities owe registration fees.	KEVIN GILLEN	02/07/2008	
			Complete: 1059 facilities were sent invoices for tanks in use.	KEVIN GILLEN	04/23/2008	
B. License tank and/or pipe tightness testers and testing companies	a. License tank and/or pipe tightness testers and testing companies	1. # of companies licensed	09/30/2008	Complete	GILLEN	
			Progress:	Created By: Date Created:		
			On Track: 18 licensed companies.	KEVIN GILLEN	02/08/2008	
			On Track: 18 companies are licensed to test tanks	KEVIN GILLEN	04/24/2008	
			On Track: As of 6-30-08, we have 19 licensed testing companies.	KEVIN GILLEN	08/04/2008	
			Complete: 19 licensed tightness testing companies.	KEVIN GILLEN	10/20/2008	



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
B. License tank and/or pipe tightness testers and testing companies	a. License tank and/or pipe tightness testers and testing companies	2. # of licensed tanks	09/30/2008	Complete	GILLEN	
				Progress:		Created By: Date Created:
				On Track: 63 licensed tank testers	KEVIN GILLEN	02/08/2008
				On Track: As of 6-30-08 we have 69 licensed tank testers.	KEVIN GILLEN	08/04/2008
				Complete: 69 licensed tank tightness testers.	KEVIN GILLEN	10/20/2008
B. License tank and/or pipe tightness testers and testing companies	a. License tank and/or pipe tightness testers and testing companies	3. # of test methods approved	09/30/2008	Complete	GILLEN	
				Progress:		Created By: Date Created:
				On Track: 20 approved test methods.	KEVIN GILLEN	02/08/2008
				On Track: 20 Approved test methods	KEVIN GILLEN	04/24/2008
				On Track: As of 6-30-08, we have approved 20 testing methods.	KEVIN GILLEN	08/04/2008
				Complete: 20 approved tightness testing methods.	KEVIN GILLEN	10/20/2008
C. Review and approve tank closure applications	a. Review and approve tank closure applications	1. # of closure applications rec'd	09/30/2008	Complete	GILLEN	
				Progress:		Created By: Date Created:
				On Track: 33 closure applications received.	KEVIN GILLEN	02/08/2008
				On Track: 20 closure apps received.	KEVIN GILLEN	04/24/2008
				On Track: 33 closure applications this qtr. (April,May,June 08)	KEVIN GILLEN	08/05/2008
				Complete: 117 closure applications received this past year.	KEVIN GILLEN	10/20/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
C. Review and approve tank closure applications	a. Review and approve tank closure applications	2. # of closure applications reviewed	09/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: 33 closure applications reviewed.	KEVIN GILLEN	02/08/2008
						On Track: 20 closure applications reviewed Jan, Feb, Mar 2008	KEVIN GILLEN	04/24/2008
						On Track: 33 applications reviewed Apr, May, Jun 3 2008.	KEVIN GILLEN	08/05/2008
Complete: 117 applications reviewed this paast year.	KEVIN GILLEN	10/20/2008						
C. Review and approve tank closure applications	a. Review and approve tank closure applications	3. # of closure assessments reviewed	09/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: 15 closure assessments reviewed.	KEVIN GILLEN	02/08/2008
						On Track: 7 Closure assessments reviewed Jan, Feb, Mar 2008	KEVIN GILLEN	04/24/2008
						Complete: 32 closure assessments reviewed this past year.	KEVIN GILLEN	10/20/2008
C. Review and approve tank closure applications	a. Review and approve tank closure applications	4. # of closures attended	09/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: 25 closures attended.	KEVIN GILLEN	02/08/2008
						On Track: 26 closures attended Jan, Feb, Mar 2008	KEVIN GILLEN	04/24/2008
						Complete: 101 UST closures were attended this past year.	KEVIN GILLEN	10/20/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
D. Track and enforce against facilities that have abandoned UST's	a. Track and enforce against facilities that have abandoned UST's	1. 3 enforcement referrals to OC&I	09/30/2008	Complete	GILLEN	
				Progress:		Created By: Date Created:
				On Track: 0 facilities were referred to OC&I this qtr.		KEVIN GILLEN 02/08/2008
				Complete: No facilities were referred to OC&I for abandoned tanks this past year.		KEVIN GILLEN 10/20/2008
D. Track and enforce against facilities that have abandoned UST's	a. Track and enforce against facilities that have abandoned UST's	2. 6 abandoned facilities resolved	09/30/2008	Complete	GILLEN	
				Progress:		Created By: Date Created:
				On Track: 3 facilities had abandoned tank issues resolved this qtr.		KEVIN GILLEN 02/08/2008
				On Track: 2 abandoned ust facilities resolved Jan, Feb, Mar 2008		KEVIN GILLEN 04/24/2008
				Complete: 9 facilities have resolves abandoned tank issues this past year.		KEVIN GILLEN 10/20/2008
D. Track and enforce against facilities that have abandoned UST's	a. Track and enforce against facilities that have abandoned UST's	3. 6 abandoned facilities w/informal enforcement actions	09/30/2008	Complete	GILLEN	
				Progress:		Created By: Date Created:
				On Track: 3 informal actions this qtr.		KEVIN GILLEN 02/08/2008
				On Track: 0 informal actions Jan, Feb, Mar 2008		KEVIN GILLEN 04/24/2008
				Complete: 6 facilities with informal actions for abandoned tanks this past year.		KEVIN GILLEN 10/20/2008
D. Track and enforce against facilities that have abandoned UST's	a. Track and enforce against facilities that have abandoned UST's	4. 6 abandoned tank facilities	09/30/2008	Complete	GILLEN	
				Progress:		Created By: Date Created:
				On Track: 2 new abandoned tank facilities this qtr.		KEVIN GILLEN 02/08/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: 6 new abandoned tank facilities this past year.		KEVIN GILLEN	10/20/2008
E. Ensure compliance of new tank installations	a. Ensure compliance of new tank installations	1. 20 new tank installations rec'd	09/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
On Track: 2 new tank installations received.					KEVIN GILLEN	02/08/2008
On Track: 1 new tank installation received Jan, Feb, Mar 2008					KEVIN GILLEN	04/24/2008
Complete: 7 new tank installations and 11 new piping installations received this past year.					KEVIN GILLEN	10/20/2008
E. Ensure compliance of new tank installations	a. Ensure compliance of new tank installations	2. 20 new tank installations reviewed	09/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
On Track: 4 new installations reviewed this qtr.					KEVIN GILLEN	02/08/2008
On Track: 1 new installation reviewed Jan, Feb, Mar 2008					KEVIN GILLEN	04/24/2008
Complete: 7 new tank installations, and 10 new piping installations reviewed this past year.					KEVIN GILLEN	10/20/2008
F. Conduct compliance reviews for reimbursement	a. Conduct compliance reviews for reimbursement	1. 7 compliance determinations conducted	09/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
On Track: no compliance determinations needed this qtr.					KEVIN GILLEN	02/08/2008
Complete: 3 new ust Fund applications, so 3 compliance determinations conducted this past year.					KEVIN GILLEN	10/20/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
G. Reevaluate the UST Program goals based on the requirements of the Federal Energy Bill	a. Evaluate and prepare the Work Plan for changes that need to be implemented in the program	1. Draft report	09/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: task is ongoing.	KEVIN GILLEN	02/08/2008
						Complete: Working on Operator Training requirement.	KEVIN GILLEN	10/16/2008
G. Reevaluate the UST Program goals based on the requirements of the Federal Energy Bill	b. Modify UST regulations to incorporate Energy Act requirements.	1. Create a owner/operator training requirement to comply with federal requirement.	06/01/2009	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: Working with other New England States on creating training requirement.	KEVIN GILLEN	02/07/2008
						Complete: We are on track for this year. The UST regulations need to be modified by August 2009.	KEVIN GILLEN	10/16/2008
H. Process Fund reimbursement Applications	a. Conduct claim reviews on a quarterly basis and issue disbursements	1. Issue reimbursement checks quarterly	03/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: completed for the 12-8-07 disbursements.	KEVIN GILLEN	02/08/2008
						Complete: Issued all required reimbursement checks for the past year.	KEVIN GILLEN	10/16/2008
H. Process Fund reimbursement Applications	a. Conduct claim reviews on a quarterly basis and issue disbursements	2. Organize and support UST Fund board meetings quarterly	06/30/2008	Complete	GILLEN			
						Progress:	Created By:	Date Created:
						On Track: completed for 12-8-07 disbursements.	KEVIN GILLEN	02/08/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: Set up all Fund Board meetings during the past year.		KEVIN GILLEN	10/16/2008
H. Process Fund reimbursement Applications	a. Conduct claim reviews on a quarterly basis and issue disbursements	3. Prepare claim disbursement sheets quarterly.	06/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
On Track: completed for the 12-8-07 disbursements.					KEVIN GILLEN	02/08/2008
Complete: Prepared all claim disbursement sheets for the past year					KEVIN GILLEN	10/16/2008
I. Assist in drafting Legislation and regulations relating to the UST FUND.	a. Draft a new legislation and regulation package for the UST Fund.	1. New legislation package to create a sliding deductible and process new regulations based on this change.	06/30/2008	Complete	BROCKMANN	
Progress:					Created By:	Date Created:
Complete: No new legislation will be pending					MICHAELA BROCKMANN	11/12/2008
Complete: No new legislation will be pending					MICHAELA BROCKMANN	11/12/2008
Complete: No new legislation will be pending					MICHAELA BROCKMANN	11/12/2008
J. Process a Fund Reimbursement Stragety	a. Assist in generating the Annual FUND Reports	1. State Soundness Report and the Annual Fund Report	06/30/2008	Complete	BROCKMANN	
Progress:					Created By:	Date Created:
Complete: Annual report was completed and sent to EPA					MICHAELA BROCKMANN	11/12/2008
K. Update policies and procederes for the UST Fund	a. Draft and implement policies and procederes related to fund activities	1. Implement new forms to create efficiency in data input for both claimant and fund staff.	04/01/2008	Complete	BROCKMANN	
Progress:					Created By:	Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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Complete: New forms will be phased in during calendar year 2009
 MICHAELA BROCKMANN 11/12/2008

Goal: III. Healthy Communities and Ecosystems

Objective: 4. Prepare and maintain statewide response plans and effectively respond to emergencies

A. Respond to emergency incidents within 1 hour of notification	a. Maintain Emergency Response Team	1. 800 Incident Reports	09/30/2008	Complete	BALL	HOPKINS
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Progress:	Created By:	Date Created:
On Track: over 250 reports as of 2/14/08	MELINDA HOPKINS	02/15/2008
On Track: over 650 reports as of 9/22/08	MELINDA HOPKINS	09/22/2008
Complete: 876 reports	MELINDA HOPKINS	11/10/2008

B. Coordinate DEM High Profile Responses	a. Serve as incident team coordinator for significant environmental situations (like Conimicut, other PRN issues)	1. Mitigate 2 Incidents	09/30/2008	Complete	MULHARE	
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Progress:	Created By:	Date Created:
On Track: EP High and Bayview Incidents	MELINDA HOPKINS	02/25/2008
Complete: conimicut,	MELINDA HOPKINS	11/10/2008

B. Coordinate DEM High Profile Responses	b. BART Complaint line	1. Initiate by 5/15/08	05/15/2008	Complete	MULHARE	HOPKINS
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Progress:	Created By:	Date Created:
On Track: On track	MELINDA HOPKINS	02/15/2008
On Track: starts up in May	MELINDA HOPKINS	03/31/2008
Complete: Bayline has been initiated and is monitored daily	MELINDA HOPKINS	06/19/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff	
B. Coordinate DEM High Profile Responses	b. BART Complaint line	2. Monitor BART Web Page	09/30/2008	Complete	MULHARE	HOPKINS	
				Progress:		Created By:	Date Created:
				On Track: monitored		MELINDA HOPKINS	02/15/2008
				On Track: Monitored daily.		MELINDA HOPKINS	09/22/2008
				On Track: 688 reports as of 9/22/08		MELINDA HOPKINS	09/22/2008
Complete: monitored daily		MELINDA HOPKINS	11/10/2008				
B. Coordinate DEM High Profile Responses	b. BART Complaint line	3. Scientific Support Roster	09/30/2008	Complete	MULHARE		
				Progress:		Created By:	Date Created:
				On Track: on track		MELINDA HOPKINS	02/19/2008
Complete: meeting held		MELINDA HOPKINS	09/22/2008				
B. Coordinate DEM High Profile Responses	c. Continuity of Operations Plan	1. Review and update staff assignments in the COOP annually	09/30/2008	Complete	MULHARE	HOPKINS	
				Progress:		Created By:	Date Created:
				On Track: updates in progress		MELINDA HOPKINS	02/15/2008
Complete: staff updated in coop		MELINDA HOPKINS	11/10/2008				
B. Coordinate DEM High Profile Responses	d. Contract management (ER services, Scientific support and training)	1. maintain/update contracts	09/30/2008	Complete	MULHARE	HOPKINS	
				Progress:		Created By:	Date Created:
On Track: put rfps together		MELINDA HOPKINS	02/19/2008				



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Behind Schedule: companies have been interviewed/proposals reviewed	MELINDA HOPKINS	03/31/2008
				On Track: companies have been interviewed/proposals reviewed	MELINDA HOPKINS	03/31/2008
				Complete: contracts have been updated	MELINDA HOPKINS	11/07/2008
B. Coordinate DEM High Profile Responses	e. Proactively address Sea Lettuce/Alge (Ulva lactuca)	1. Anticipate 16-18 harvests per year.	10/15/2008	Complete	MULHARE	
Progress:					Created By:	Date Created:
				On Track: harvests begin around June	MELINDA HOPKINS	02/15/2008
				On Track: Harvests begin around June	MELINDA HOPKINS	03/31/2008
				Complete: 19 seaweed harvests this year	MELINDA HOPKINS	11/10/2008
B. Coordinate DEM High Profile Responses	f. Radiation response plan	1. Develop and implement a radiation response plan in conjunction with EMA, Dept. of Health and the Fire Marshalls office.	09/30/2008	Complete	MULHARE	
Progress:					Created By:	Date Created:
				On Track: ongoing	MELINDA HOPKINS	02/19/2008
				On Track: completed for yr	MELINDA HOPKINS	11/10/2008
				Complete: completed for year	MELINDA HOPKINS	11/10/2008
B. Coordinate DEM High Profile Responses	g. Removal of hazardous materials from schools.	1. remove hazardous materials from schools as requested	09/30/2008	Complete	MULHARE	
Progress:					Created By:	Date Created:
				On Track: being done as requested	MELINDA HOPKINS	02/15/2008
				Complete: done as requested	MELINDA HOPKINS	11/10/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
B. Coordinate DEM High Profile Responses	h. support EPA Superfund emergency removal actions	1. support EPA superfund emergency removal actions as needed	09/30/2008	Complete	MULHARE	
				Progress:		Created By: Date Created:
				On Track: as needed		MELINDA HOPKINS 02/15/2008
				Change to deliverable on 06/27/2008: Changed from 9/07 to 9/08. (Approved by THOMAS GETZ)		THOMAS GETZ 06/27/2008
				Complete: emergency removal of haz waste paint from coventry fire department		MELINDA HOPKINS 11/10/2008
C. Develop state strategy or regulation for minimizing potential and maximize response to accidental releases of hazardous air contaminants	a. Investigate appropriate strategies for minimizing risks from accidental air releases, including possible adoption of a Risk Management Regulation	1. Decision memo on whether to proceed with regulatory development or alternative process	01/31/2008	Complete	FRIEDMAN	
				Progress:		Created By: Date Created:
				Complete: Will proceed with alternative process due to staffing and funding		GINA FRIEDMAN 11/07/2008
C. Develop state strategy or regulation for minimizing potential and maximize response to accidental releases of hazardous air contaminants	b. Distribute RI and EPA resource materials	1. Applicable materials sent to sources	09/30/2008	Complete	FRIEDMAN	
				Progress:		Created By: Date Created:
				Complete: complete		GINA FRIEDMAN 11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
C. Develop state strategy or regulation for minimizing potential and maximize response to accidental releases of hazardous air contaminants	c. Interface with other RI officials concerned with accidental release prevention	1. Attend SERC meetings	09/30/2008	Complete	FRIEDMAN			
						Progress:	Created By:	Date Created:
						Complete: complete	GINA FRIEDMAN	11/07/2008
C. Develop state strategy or regulation for minimizing potential and maximize response to accidental releases of hazardous air contaminants	d. Assit EPA in audits of RMP sources on request	1. Conduct audits on request	09/30/2008	Complete	FRIEDMAN			
						Progress:	Created By:	Date Created:
						Complete: complete	GINA FRIEDMAN	11/07/2008
C. Develop state strategy or regulation for minimizing potential and maximize response to accidental releases of hazardous air contaminants	e. Keep accidental release portion of RI DEM website current	1. Update website	12/31/2008	Complete	FRIEDMAN			
						Progress:	Created By:	Date Created:
						On Track: on track	GINA FRIEDMAN	11/07/2008
						Complete: Complete for year	BARBARA MORIN	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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D. Maintain readiness in response team through participation in training	a. Targeted training on homeland security, incident management, and technical aspects of oil and haz mat response	1. Minimum 32 hrs training/year; track and report team training	09/30/2008	Complete	MULHARE	HOPKINS
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Progress:	Created By:	Date Created:
On Track: Team has been attending training sessions	MELINDA HOPKINS	02/15/2008
Complete: completed for year	MELINDA HOPKINS	11/10/2008
Complete: done as requested	MELINDA HOPKINS	11/10/2008
Complete: emergency removal of haz waste paint from coventry fire department	MELINDA HOPKINS	11/10/2008
Complete: Scat training, 8 hr refresher, 8 hr hazmat iq, 8 hour skimmer, 8 hr risk based response to rad emergencies	MELINDA HOPKINS	11/10/2008

D. Maintain readiness in response team through participation in training	b.State-RI Dom Preparedness Subcommittee; LEPC; SER Commission; SERC Training Commission; RI Chem Safe School Committee; Emergency Mangagement Advisory Council;	1. Discussing meetings at regular updates	09/30/2008	Complete	MULHARE	
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Progress:	Created By:	Date Created:
On Track: attending all scheduled meetings	MELINDA HOPKINS	02/19/2008
Complete: completed for the year, still being updated	MELINDA HOPKINS	11/10/2008
Complete: emergency removal of haz waste paints from coventry fire dept.	MELINDA HOPKINS	11/10/2008
Complete: attended scheduled meetings	MELINDA HOPKINS	11/10/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
D. Maintain readiness in response team through participation in training	c. Regional committees - Southeast Area Committee; Southeast Executive Steering Committee; Regional Response Team; Executive Port Safety/Security Committee.	1. Discussing meetings at regular updates	09/30/2008	Complete	MULHARE	
				Progress:		Created By: Date Created:
				On Track: attending all scheduled meetings	MELINDA HOPKINS	02/19/2008
				Complete: attended all meetings necessary	MELINDA HOPKINS	11/10/2008
D. Maintain readiness in response team through participation in training	d. National - National Association of State AST Regulators	1. Discussing meetings at regular updates	09/30/2008	Complete	MULHARE	
				Progress:		Created By: Date Created:
				On Track: ongoing emails/calls	MELINDA HOPKINS	02/19/2008
				Complete: done through conference calls	MELINDA HOPKINS	11/10/2008
F. Maintain response readiness through participation in exercises	a. Organize and implement DEM organizational response exercises	1. Organize and Implement 1 Exercise	09/30/2008	Complete	MULHARE	
				Progress:		Created By: Date Created:
				On Track: planning process	MELINDA HOPKINS	02/25/2008
				Complete: level a training	MELINDA HOPKINS	11/10/2008
F. Maintain response readiness through participation in exercises	b. Participate in EMA/FEMA sponsored exercises	1. Participate in 6 Exercises	09/30/2008	Complete	MULHARE	
				Progress:		Created By: Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: No EMA/FEMA exercises scheduled		MELINDA HOPKINS	02/19/2008
			Complete: us coast guard exercise		MELINDA HOPKINS	11/10/2008
F. Maintain response readiness through participation in exercises	c. Participate in US Coast Guard sponsored exercises	1. Participate in 1 Exercise	09/30/2008	Complete	MULHARE	
Progress:					Created By:	Date Created:
			On Track: no EMA/FEMA excercises scheduled		MELINDA HOPKINS	02/19/2008
			On Track: No Coast Guard exercises scheduled		MELINDA HOPKINS	02/19/2008
			Complete: participated in drill on oil spill in the bay		MELINDA HOPKINS	11/10/2008
G. Maintain response readiness by securing funding through available grant programs	a. Prepare grant application for homeland security funding	1. Grant Application	09/30/2008	Complete	MULHARE	
Progress:					Created By:	Date Created:
			On Track: Attended and participated in initial FY08 grant meeting		MELINDA HOPKINS	02/19/2008
			Complete: funding secured		MELINDA HOPKINS	11/10/2008
G. Maintain response readiness by securing funding through available grant programs	b. Management existing homeland security grants	1. grant documentation	09/30/2008	Complete	MULHARE	
Progress:					Created By:	Date Created:
			On Track: Ongoing		MELINDA HOPKINS	02/19/2008
			Complete: grants managed		MELINDA HOPKINS	11/10/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
G. Maintain response readiness by securing funding through available grant programs	b. Management existing homeland security grants	2. Project Milestones	09/30/2008	Complete	MULHARE	
				Progress:		Created By: Date Created:
				On Track: developed and maintained volunteer database for RIDART; purchase animal emergency response supplies	MELINDA HOPKINS	02/25/2008
				Complete: dem plans updated for response to animal disasters, represent ri in USDA region 1 re: FMD	MELINDA HOPKINS	11/10/2008
H. OSPAR Management	a. Budget Prep	1. Budget	09/30/2008	Complete	MULHARE	
				Progress:		Created By: Date Created:
				On Track: begins in June	MELINDA HOPKINS	02/19/2008
				Complete: completed	MELINDA HOPKINS	11/10/2008
H. OSPAR Management	b. Annual Report	1. Report	04/30/2008	Complete	MULHARE	
				Progress:		Created By: Date Created:
				On Track: in process	MELINDA HOPKINS	02/15/2008
				Complete: report completed	MELINDA HOPKINS	11/10/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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Goal: III. Healthy Communities and Ecosystems	Objective: 5. Protect public health and the enviroment from animal and insect-borne diseases and improper use of pesticides
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C. Implementation of the Worker Protection Program Project.	a. Continue to provide information to agricultural communities on the revised Worker Protection Standard (WPS).	1. Provide a training program on revised WPD in the fall of 2007	09/30/2008	Complete	PEPPER	
				Progress:		Created By: Date Created:
				Complete: Completed for fy08		EUGENE PEPPER 09/26/2008
C. Implementation of the Worker Protection Program Project.	b. identify high risks situations for Agricultural Workers/Handlers.	1. Information will be provided in Enforcement Inspection Reports	09/30/2008	Complete	PEPPER	
				Progress:		Created By: Date Created:
				Complete: Completed fy08		EUGENE PEPPER 09/26/2008
C. Implementation of the Worker Protection Program Project.	c. Coordinate & Communicate with DOH on pesticide exposure Incidents.	1. Information will be provided to DOH on an as needed basis	09/30/2008	Complete	PEPPER	
				Progress:		Created By: Date Created:
				Complete: Completed		EUGENE PEPPER 09/26/2008
C. Implementation of the Worker Protection Program Project.	d. Review the final report on the National WPS Program Assessment and to address changes in the implementing the WPS.	1. Report will be reviewed and changes made after the report is completed	09/30/2008	Complete	PEPPER	
				Progress:		Created By: Date Created:
				Complete: Completed		EUGENE PEPPER 09/26/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
C. Implementation of the Worker Protection Program Project.	e. Meet with grower groups to address any worker protection issues.	1. Meet with groups in the fall of 2007	09/30/2008	Complete	PEPPER			
						Progress:	Created By:	Date Created:
						Complete: Completed	EUGENE PEPPER	09/26/2008
C. Implementation of the Worker Protection Program Project.	f. Submit reports to EPA on WPS activities.	1. This information will be part of the annual grant report	09/30/2008	Complete	PEPPER			
						Progress:	Created By:	Date Created:
						On Track: Report development in progress	EUGENE PEPPER	09/26/2008
						Complete: Report completed and sent.	EUGENE PEPPER	11/13/2008
C. Implementation of the Worker Protection Program Project.	g. Identify, if any and work with health care providers that may provided health care services to farmworkers to establish better linkages and communication coordination.	1. work to identify health care providers in the state located near agricultural areas.	09/30/2008	Complete	PEPPER			
						Progress:	Created By:	Date Created:
						Complete: Completed	EUGENE PEPPER	09/26/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
C. Implementation of the Worker Protection Program Project.	h. When EPA publishes WPS proposed regulations and made available for Public Comment, state will review proposed changes to determine potential impacts or issues on the state's WPS program.	1. ongoing	09/30/2008	Complete	PEPPER	
				Progress:	Created By: Date Created:	
				Complete: completed	EUGENE PEPPER	09/26/2008
D. Implement the Endangered Species Protection Program	a. when required provide bulletins to pesticide users Continue to provide information to agricultural communities on the revised WPS.	1. Provide a link on the DEM website for applicators to access the Bulletin Live website	09/30/2008	Behind Schedule	PEPPER	MOONEY
				Progress:	Created By: Date Created:	
				Behind Schedule: Will not be completed due to staff cuts	EUGENE PEPPER	09/26/2008
D. Implement the Endangered Species Protection Program	a. when required provide bulletins to pesticide users Continue to provide information to agricultural communities on the revised WPS.	2. Pending EPA Development	09/30/2008	Behind Schedule	PEPPER	
				Progress:	Created By: Date Created:	
				Behind Schedule: Will not be completed in fy08 due to staff cuts	EUGENE PEPPER	09/26/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
D. Implement the Endangered Species Protection Program	b. As the Bulletins become available, provide outreach and training to growers regarding access to the bulletins and applicable information	1. Add a link to the Endangered Species Website on the DEM website	09/30/2008	Complete	PEPPER	
				Progress:		Created By: Date Created:
				Complete: completed		EUGENE PEPPER 09/26/2008
E. Internet Sales of Pesticides Project:	a. identify sites selling unregistered pesticides or making illegal public health claims.	1. Ongoing	09/30/2008	Behind Schedule	PEPPER	
				Progress:		Created By: Date Created:
				Behind Schedule: Will not be completed due to staff cuts.		EUGENE PEPPER 09/26/2008
E. Internet Sales of Pesticides Project:	b. Refer identified internet sales of illegal pesticides to Region 1 for establishments located outside RI & conduct compliance inspections for in-state production/distribution establishments. Identify high risks situations for Agricultural Workers/Handl	1. Ongoing	09/30/2008	Behind Schedule	PEPPER	
				Progress:		Created By: Date Created:
				Behind Schedule: Will not be completed due to staff cuts		EUGENE PEPPER 09/26/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
F. Pesticide Applicator Training Program	a. Continue to monitor Pesticide Training Sessions to ensure applicators are adequately trained in proper handling of pesticides.	1. Ongoing	09/30/2008	Complete	PEPPER	
				Progress:	Created By:	Date Created:
				Complete: Completed	EUGENE PEPPER	09/26/2008
F. Pesticide Applicator Training Program	b. Continue to review and approve Pesticide Training for recertification credit.	1. Ongoing	09/30/2008	Complete	PEPPER	
				Progress:	Created By:	Date Created:
				Complete: Completed	EUGENE PEPPER	09/26/2008
F. Pesticide Applicator Training Program	c. Continue to work with URI to co-sponsor the Health, Environmental & Pesticide Safety Training for all pesticide applicators.	1. Ongoing	09/30/2008	Complete	PEPPER	
				Progress:	Created By:	Date Created:
				Complete: Completed	EUGENE PEPPER	09/26/2008
F. Pesticide Applicator Training Program	d. Address Compliance and Enforcement Issues in Certification and Training programs	1. ongoing	09/30/2008	Complete	PEPPER	MOONEY
				Progress:	Created By:	Date Created:
				Complete: Completed	EUGENE PEPPER	09/26/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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F. Pesticide Applicator Training Program	e. As resources permit, Participate or attend Applicator Training Programs to assure the quality and consistency of the training programs are met.	1. Ongoing	09/30/2008	Complete	PEPPER	MOONEY
Progress:					Created By:	Date Created:
Complete: Completed					EUGENE PEPPER	09/26/2008

F. Pesticide Applicator Training Program	f. Continue to maintain and keep current the state's Certification and Training State Plan in accordance with the requirements in 40 CFR Part 171.	1. Ongoing	09/30/2008	Complete	PEPPER	MOONEY
Progress:					Created By:	Date Created:
Complete: Completed					EUGENE PEPPER	09/26/2008

F. Pesticide Applicator Training Program	g. Continue to review and update as necessary, applicator training materials and programs when necessary coordinate with URI and other training providers, to reflect changing competency & certification standards.	1. Ongoing	09/30/2008	Complete	PEPPER	MOONEY
Progress:					Created By:	Date Created:
Complete: Completed					EUGENE PEPPER	09/26/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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F. Pesticide Applicator Training Program	h. Continue to review exams & when necessary, coordinate with URI Pesticide Coordinators and other training providers if available to assure that pesticide applicator exams are updated as needed to reflect changing competency & certification standards.	1. Ongoing	09/30/2008	Complete	MOONEY	PEPPER
				Progress:		Created By: Date Created:
				Complete: Completed		EUGENE PEPPER 09/26/2008

F. Pesticide Applicator Training Program	i. Continue to review the Certification and Training State Plan and update as needed to address current competency standards, national security concerns and emerging regulatory issues or requirements	1. Ongoing	09/30/2008	Complete	PEPPER	MOONEY
				Progress:		Created By: Date Created:
				Complete: completed		EUGENE PEPPER 09/26/2008

F. Pesticide Applicator Training Program	j. Continue to update the state plans in the Certification Plan Reporting Database System (CPARD) and continue to submit the annual C & T accomplishment reporting information annually.	1. Ongoing	09/30/2008	Complete	PEPPER	MOONEY
				Progress:		Created By: Date Created:
				On Track: work is on going		EUGENE PEPPER 09/26/2008



Complete: Review completed

EUGENE PEPPER

11/13/2008

Goal: IV. Compliance Assistance and Enforcement

Objective: 1. Provide for fair, timely and effective enforcement

A. Issue timely & appropriate informal enforcement actions based on EPA and RIDEM guidance.

a. Issue informal enforcement actions for less than significant noncompliance (SNC) or to provide notice of intent to enforce for SNC.

1. Report # of informal enforcement actions issued by OC&I on a quarterly basis.

09/30/2008

Complete

ALBRO

Progress:

Created By: Date Created:

On Track: OC&I issued 84 informal enforcement actions in the 1st quarter of 10/1/07 to 12/31/07.

DEAN ALBRO 02/14/2008

On Track: 4/18/08 update: On Track: OC&I issued 63 informal enforcement action the the 2nd quarter of 1/1/08 to 3/31/08.

DEAN ALBRO 04/18/2008

On Track: OC&I issued 92 informal enforcement actions in the third quarter (4/1/08 to 6/30/08)

DEAN ALBRO 07/23/2008

On Track: OC&I issued 174 informal enforcement actions in the fourth quarter (7/1/08 to 9/30/08)

DEAN ALBRO 10/21/2008

Complete: task complete

DAVE CHOPY 11/05/2008

B. Issue timely & appropriate formal enforcement actions based on EPA and RIDEM guidance.

a. Issue formal enforcement actions for violations determined to represent Significant Noncompliance ("SNC").

1. Report # of Formal Enforcement Actions issued by OC&I per media program on a quarterly basis. Expect ~ 98 annually.

09/30/2008

Complete

ALBRO

Progress:

Created By: Date Created:

On Track: 14 NOVs issued in 1st quarter. 3 Multi-media (WP/ISDS); (HW/SW/UST); & (SW/WET); 4 ISDS; 2 AIR; 1 OPC; 1 SW; 1 Site Rem.; 2 WET

DEAN ALBRO 02/14/2008

On Track: 25 formal enforcement actions issued per media program in the 2nd quarter consisting of 1 HW, 1 UST, 1 OPC, 5 WET, 1 SW, 2 WP, 7 ISDS, 2 MM (WET/ISDS) & (WET/WP/SR)

DEAN ALBRO 04/09/2008

On Track: 22 NOVs issued in 3rd quarter. 2 Air, 3 HW, 3 Multi-media, 1 OPC, 4 OWTS, 2 Wet, 3 UST, 2 SW, 1 WP, 1 SR

DEAN ALBRO 07/31/2008

Complete: task complete: 18 NOVs issued in 4th quarter. 1 AIR, 1 DAM, 3 HW, 3 SW, 1 WET, 1 ISDS, 4 WP, 4 Multi media

DAVE CHOPY 11/05/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
C. Issue timely & appropriate enforcement actions based on EPA and RIDEM guidance.	a. Monitor and track formal enforcement actions in development for timely issuance.	1. Report number and age of pending formal enforcement cases per media program at monthly enforcement update meetings.	09/30/2008	Complete	ALBRO			
			Progress:				Created By: Date Created:	
			On Track: Pending formal enforcement cases: October 2007: 50; November 2007: 47; December 2007: 43 - Pending case list presented at the update meeting provides approximate age of each case pending.				DEAN ALBRO	02/14/2008
			On Track: Pending formal enforcement cases: 48 cases pending in each month during the 2nd quarter. Pending case list presented monthly with approximate age of case provided.				DEAN ALBRO	04/09/2008
			Change to deliverable on 06/27/2008: Changed date from 9/30/07 to 9/30/08. (Approved by THOMAS GETZ)				THOMAS GETZ	06/27/2008
			On Track: Pending formal enforcement cases: April 2008: 48; May 2008: 66; June 2008: 66. Pending case list presented at the update meeting provides approximate age of each pending case.				DEAN ALBRO	07/31/2008
Complete: task complete: pending formal enforcement cases: July 2008 -70; August 2008-66; September 2008-64. Pending case list presented at the update meeting provides approximate age of each pending case				DAVE CHOPY	11/05/2008			
D. Ensures Sites with contamination are effectively cleaned up, maintained and monitored	a. Enforcement actions relative to Compliance	1. # of Site Remediation ELUR, LNC's and NOI's resolved quarterly - quarterly /year-to-date	09/30/2008	Complete	OWENS			
			Progress:				Created By: Date Created:	
			On Track: Q1: 6 ; Year to date: 6				KELLY OWENS	02/18/2008
Complete: Q2: 4 LNCs: 1 NOI ; 11 year to date ; Q3: 3 LNCs: 0 NOI; 14 year to date ; Q4: 2 LNCs: 2 NOI; 18 year to date ;				KELLY OWENS	10/10/2008			
D. Ensures Sites with contamination are effectively cleaned up, maintained and monitored	a. Enforcement actions relative to Compliance	2. # of Site Remediation informal enforcement actions (LNC's & NOIs) issued - current quarter / year -to-date	09/30/2008	Complete	OWENS			
			Progress:				Created By: Date Created:	



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: Q1: 4 LNCs ; 2 NOIEs = 6 in total; 6 Year-to-date		KELLY OWENS	02/18/2008
			Complete: Q2: 10 LNCs; 0 NOI = 10 total; 16 year to date; Q3: 3 LNCs; 0 NOI = 3 total; 19 year to date ; Q4: 1 LNC; 1 NOIT = 2 total; 21 year to date.		KELLY OWENS	10/10/2008
D. Ensures Sites with contamination are effectively cleaned up, maintained and monitored	a. Enforcement actions relative to Compliance	3. # of Site Remediation referrals to OC&I for NOV's - current quarter / year-to-date	09/30/2008	Complete	OWENS	
Progress:					Created By:	Date Created:
			On Track: Q1: 1 Referral ; 1 Year-to-date		KELLY OWENS	02/18/2008
			Complete: Q2: 0; 1 year to date ; Q3: 0; 1 year to date; Q4: 1; 2 year to date.		KELLY OWENS	10/10/2008
E. Take informal enforcement actions to bring entities back into compliance	a. Issue informal enforcement for waste facilities out of compliance	1. Number of waste facility management informal enforcement actions (LNC's & NOI's) issued - current quarter / year to date.	09/30/2008	Complete	GRANDCHAMP	DENNEN
Progress:					Created By:	Date Created:
			On Track: 2 actions issued (Love Sanitation, Portsmouth LF)		MARK DENNEN	02/14/2008
			Complete: 2 waste facilities given informal enforcement actions		MARK DENNEN	11/07/2008
E. Take informal enforcement actions to bring entities back into compliance	b. Issue informal enforcement actions for waste facilities out of compliance	1. Number of referrals to OC&I for NOV's - current quarter / year to date.	09/30/2008	Complete	GRANDCHAMP	DENNEN
Progress:					Created By:	Date Created:
			On Track: No referrals warrented to date.		MARK DENNEN	02/14/2008
			On Track: No referrals warrented in curent year. Inspection done at end of sept at safety-kleen may be referred to OCI		MARK DENNEN	11/07/2008
			Complete: No referrals warrented in curent year. Inspection done at end of sept at safety-kleen may be referred to OCI		MARK DENNEN	11/10/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	1. Report to OCI # of informal enforcement actions issued	12/31/2007	Complete	KAPLAN			
			Progress:				Created By: Date Created:	
			On Track: 1 informal enforcement action was issued ending 12/31/07				ELICE GASBARRO	01/07/2008
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)				ALICIA GOOD	03/19/2008
			Complete: Report delivered to Elice Gasbarro.				SAM KAPLAN	04/10/2008
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	2. Report to OCI # of informal enforcement actions issued	03/31/2008	Complete	KAPLAN	PATENAUDE		
			Progress:				Created By: Date Created:	
			On Track: On track				ELICE GASBARRO	01/09/2008
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)				ALICIA GOOD	03/19/2008
			Complete: Report delivered to Elice Gasbarro.				SAM KAPLAN	04/10/2008
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	3. Report to OCI # of informal enforcement actions issued	06/30/2008	Complete	KAPLAN	PATENAUDE		
			Progress:				Created By: Date Created:	
			On Track: On track				ELICE GASBARRO	01/09/2008
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)				ALICIA GOOD	03/19/2008
			On Track: On track as of 4/10/08.				SAM KAPLAN	04/10/2008
Complete: 3 major municipal/industrial, 23 minor municipal/industrial, 6 general permit, 1 pretreatment, 6 WWTF				SAM KAPLAN	07/11/2008			



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	4. Report to OCI # of informal enforcement actions issued	09/30/2008	Complete	KAPLAN	PATENAUDE		
			Progress:				Created By: Date Created:	
			On Track: On track				ELICE GASBARRO	01/09/2008
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)				ALICIA GOOD	03/19/2008
			On Track: On track as of 4/10/08.				SAM KAPLAN	04/10/2008
			On Track: On track as of 7/22/08				ELICE GASBARRO	07/22/2008
Complete: RIPDES - major municipal/industrial: 1; minor municipal/industrial: 4; general permit: 2; pretreatment: 1; WWTF (O&M): 11;				SAM KAPLAN	10/01/2008			
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	5. Report to OCI # of informal enforcement actions resolved	12/31/2007	Complete	KAPLAN	PATENAUDE		
			Progress:				Created By: Date Created:	
			On Track: 1 informal enforcement action was resolved quarter ending 12/31/07.				ELICE GASBARRO	01/07/2008
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)				ALICIA GOOD	03/19/2008
			On Track: Report delivered to Elice Gasbarro.				SAM KAPLAN	04/10/2008
			Complete: Report delivered to Elice Gasbarro.				SAM KAPLAN	04/10/2008
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	6. Report to OCI # of informal enforcement actions resolved	03/31/2008	Complete	KAPLAN	PATENAUDE		
			Progress:				Created By: Date Created:	
			On Track: On track				ELICE GASBARRO	01/09/2008
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)				ALICIA GOOD	03/19/2008
Complete: Report delivered to Elice Gasbarro.				SAM KAPLAN	04/10/2008			



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	7. Report to OCI # of informal enforcement actions resolved	06/30/2008	Complete	KAPLAN	PATENAUDE		
			Progress:				Created By: Date Created:	
			On Track: On track				ELICE GASBARRO	01/09/2008
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)				ALICIA GOOD	03/19/2008
			On Track: On track as of 4/10/08.				SAM KAPLAN	04/10/2008
			Complete: 2 major municipal/industrial, 3 minor municipal/industrial, 0 general permit, 1 pretreatment, 0 WWTF				SAM KAPLAN	07/11/2008
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	8. Report to OCI # of informal enforcement actions resolved	09/30/2008	Complete	KAPLAN	PATENAUDE		
			Progress:				Created By: Date Created:	
			On Track: On track				ELICE GASBARRO	01/09/2008
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)				ALICIA GOOD	03/19/2008
			On Track: On track as of 4/10/08.				SAM KAPLAN	04/10/2008
			On Track: On track as of 7/22/08				ELICE GASBARRO	07/22/2008
Complete: RIPDES: major municipal/industrial:0; minor municipal/industrial:12; general permit:3; pretreatment:1; WWTF (O&M):3;				SAM KAPLAN	10/01/2008			
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	9. Report # of enforcement actions referred to OCI	12/31/2007	Complete	KAPLAN	PATENAUDE		
			Progress:				Created By: Date Created:	
			On Track: 2 referred				ELICE GASBARRO	01/07/2008
			On Track: 1 referred				ELICE GASBARRO	01/07/2008
Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)				ALICIA GOOD	03/19/2008			



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: Report delivered to Elice Gasbarro.		SAM KAPLAN	04/10/2008
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	9a. Report # of enforcement actions referred to OCI	03/31/2008	Complete	KAPLAN	PATENAUDE
			Progress:	Created By: Date Created:		
			On Track: On track	ELICE GASBARRO	01/09/2008	
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)	ALICIA GOOD	03/19/2008	
			Complete: Report delivered to Elice Gasbarro.	SAM KAPLAN	04/10/2008	
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	9b. Report # of enforcement actions referred to OCI	06/30/2008	Complete	KAPLAN	PATENAUDE
			Progress:	Created By: Date Created:		
			On Track: on track	ELICE GASBARRO	01/09/2008	
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)	ALICIA GOOD	03/19/2008	
			On Track: On track as of 4/10/08.	SAM KAPLAN	04/10/2008	
			Complete: 2 referrals made by RIPDES, 0 referrals made by WWTF (O&M Group)	SAM KAPLAN	07/11/2008	
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	9c. Report # of enforcement actions referred to OCI	09/30/2008	Complete	KAPLAN	PATENAUDE
			Progress:	Created By: Date Created:		
			On Track: On track	ELICE GASBARRO	01/09/2008	
			Change to deliverable on 03/19/2008: PPA (Approved by ALICIA GOOD)	ALICIA GOOD	03/19/2008	
			On Track: On track as of 4/10/08.	SAM KAPLAN	04/10/2008	
			On Track: On track as of 7/22/08	ELICE GASBARRO	07/22/2008	
			Complete: RIPDES:0; WWTF(O&M):0;	SAM KAPLAN	10/01/2008	



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	4. Report to OCI # of informal enforcement actions issued	09/30/2008	Complete	SIMPSON	
				Progress:		Created By: Date Created:
				On Track: On track	ELICE GASBARRO	01/09/2008
				On Track: 0 reported	ELICE GASBARRO	04/10/2008
				On Track: On track as of 4/10/08	ELICE GASBARRO	04/10/2008
				On Track: On track as of 7/22/08	ELICE GASBARRO	07/22/2008
				On Track: On Track	TERRY SIMPSON	07/31/2008
				Complete: Complete.	TERRY SIMPSON	10/31/2008

E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	8. Report to OCI # of informal enforcement actions resolved	09/30/2008	Complete	SIMPSON	
				Progress:		Created By: Date Created:
				On Track: On track	ELICE GASBARRO	01/09/2008
				On Track: On track as 4/10/08	ELICE GASBARRO	04/10/2008
				On Track: On tract as of 7/23/08	ELICE GASBARRO	07/23/2008
				On Track: On tract as of 7/23/08	ELICE GASBARRO	07/23/2008
				On Track: On Track	TERRY SIMPSON	07/31/2008
				Complete: Complete	TERRY SIMPSON	10/31/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	9c. Report # of enforcement actions referred to OCI	09/30/2008	Complete	SIMPSON			
			Progress:				Created By: Date Created:	
			On Track: On track		ELICE GASBARRO	01/09/2008		
			On Track: On track as of 4/10/08		ELICE GASBARRO	04/10/2008		
			On Track: On track as of 7/23/08		ELICE GASBARRO	07/23/2008		
			On Track: On Track		TERRY SIMPSON	07/31/2008		
			Complete: reported inspections		ELICE GASBARRO	10/22/2008		
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	1. Report # of informal enforcement actions issued	12/31/2007	Complete	BURNS			
			Progress:				Created By: Date Created:	
			On Track: 5 informal actions issued in 1st quarter (10-1-07 thru 12-31-07)		TED BURNS	01/10/2008		
			On Track: Report not due until the end of 2nd quarter.		TED BURNS	02/06/2008		
			On Track: 16 informal actions issued in 2nd quarter (1-1-08 thru 30-31-08)		TED BURNS	04/02/2008		
Complete: 5 informal actions issued in 1st quarter (10-1-07 thru 12-31-07)		TED BURNS	04/02/2008					
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	2. Report # of informal enforcement actions issued	03/31/2008	Complete	BURNS			
			Progress:				Created By: Date Created:	
			On Track: Report not due until the end of 2nd quarter.		TED BURNS	02/06/2008		
			Complete: 16 informal actions issued in 2nd quarter (1-1-08 thru 30-31-08)		TED BURNS	04/02/2008		



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: 5 informal enforcement actions issued in 3rd quarter (3-1-08 thru 6-30-08)		TED BURNS	07/01/2008
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	3. Report # of informal enforcement actions issued	06/30/2008	Complete	BURNS	
				Progress:		Created By: Date Created:
				On Track: Report not due until the end of 3rd quarter.	TED BURNS	02/06/2008
				On Track: Report not due until the end of 3rd quarter.	TED BURNS	03/31/2008
				Complete: 5 informal actions issued in 3rd quarter.	TED BURNS	07/01/2008
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	4. Report # of informal enforcement actions issued	09/30/2008	Complete	BURNS	
				Progress:		Created By: Date Created:
				On Track: Report not due until the end of 4th quarter.	TED BURNS	02/06/2008
				On Track: Report not due until the end of 4th quarter.	TED BURNS	03/31/2008
				On Track: Report not due until the end of 4th quarter.	TED BURNS	07/01/2008
				Complete: 171 informal enforcement action issued in federal year '08 ending 9-30-08	TED BURNS	10/02/2008
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	5. Report # of informal enforcement actions resolved	12/31/2007	Complete	BURNS	
				Progress:		Created By: Date Created:
				On Track: 4 informal actions resolved in 1st quarter (10-1-07 thru 12-31-07).	TED BURNS	01/10/2008
				Complete: 4 informal actions resolved in 1st quarter (10-1-07 thru 12-31-07).	TED BURNS	04/02/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	6. Report # of informal enforcement actions resolved	03/31/2008	Complete	BURNS	
				Progress:		Created By: Date Created:
				On Track: Report not due until the end of 2nd quarter.		TED BURNS 02/06/2008
				Complete: 12 informal actions resolved in 2nd quarter (1-1-08 thru 3-31-08).		TED BURNS 04/02/2008
				On Track: 12 informal actions resolved in 2nd quarter (1-1-08 thru 3-31-08).		TED BURNS 04/02/2008
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	7. Report # of informal enforcement actions resolved	06/30/2008	Complete	BURNS	
				Progress:		Created By: Date Created:
				On Track: Report not due until the end of 3rd quarter.		TED BURNS 02/06/2008
				On Track: Report not due until the end of 3rd quarter.		TED BURNS 03/31/2008
				Complete: 3 informal enforcement actions resolved in 3rd quarter.		TED BURNS 07/01/2008
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	8. Report # of informal enforcement actions resolved	09/30/2008	Complete	BURNS	
				Progress:		Created By: Date Created:
				On Track: Report not due until the end of 4th quarter.		TED BURNS 02/06/2008
				On Track: Report not due until the end of 4th quarter.		TED BURNS 03/31/2008
				On Track: Report not due until the end of 4th quarter.		TED BURNS 07/01/2008
				Complete: Total of 100 informal actions resolved in federal year '08 ending 9-30-08.		TED BURNS 10/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	9. Report # of enforcement actions referred to OCI	12/31/2007	Complete	BURNS			
						Progress:	Created By:	Date Created:
						On Track: 1 referral in 1st quarter (10-1-07 thru 12-31-07).	TED BURNS	01/10/2008
						Complete: 1 referral in 1st quarter (10-1-07 thru 12-31-07).	TED BURNS	04/02/2008
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	9a. Report # of enforcement actions referred to OCI	03/31/2008	Complete	BURNS			
						Progress:	Created By:	Date Created:
						On Track: Report not due until the end of 2nd quarter.	TED BURNS	02/06/2008
						Complete: 4 referral in 2nd quarter (1-1-08 thru 3-31-08).	TED BURNS	04/02/2008
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	9b. Report # of enforcement actions referred to OCI	06/30/2008	Complete	BURNS			
						Progress:	Created By:	Date Created:
						On Track: Report not due until the end of 3rd quarter.	TED BURNS	02/06/2008
						On Track: Report not due until the end of 3rd quarter.	TED BURNS	03/31/2008
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	9c. Report # of enforcement actions referred to OCI	09/30/2008	Complete	BURNS			
						Progress:	Created By:	Date Created:
						On Track: Report not due until the end of 4th quarter.	TED BURNS	02/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: Report not due until the end of 4th quarter.		TED BURNS	03/31/2008
			On Track: Report not due until the end of 4th quarter.		TED BURNS	07/01/2008
			Complete: 11 referrals sent to OC&I during federal year '08 ending 9-30-08.		TED BURNS	10/02/2008
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	1. Report to OCI # of informal enforcement actions issued	12/31/2007	Complete	CHATEAUNEUF	
Progress:					Created By:	Date Created:
On Track: issued					ELICE GASBARRO	01/07/2008
On Track: 3 issued as 12/31/07					ELICE GASBARRO	01/09/2008
Complete: 3 issued					ELICE GASBARRO	04/10/2008
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	2. Report to OCI # of informal enforcement actions issued	03/31/2008	Complete	CHATEAUNEUF	
Progress:					Created By:	Date Created:
On Track: On track					ELICE GASBARRO	01/09/2008
Complete: 7 issued					ELICE GASBARRO	04/10/2008
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	3. Report to OCI # of informal enforcement actions issued	06/30/2008	Complete	CHATEAUNEUF	
Progress:					Created By:	Date Created:
On Track: On track					ELICE GASBARRO	01/09/2008
On Track: on track as of 4/10/08					ELICE GASBARRO	04/10/2008
Complete: 7 issued					ELICE GASBARRO	07/23/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	4. Report to OCI # of informal enforcement actions issued	09/30/2008	Complete	CHATEAUNEUF	
			Progress:	Created By: Date Created:		
			On Track: On track	ELICE GASBARRO	01/09/2008	
			On Track: on track as of 4/10/08	ELICE GASBARRO	04/10/2008	
			On Track: On track as of 7/23/08	ELICE GASBARRO	07/23/2008	
			Complete: 3 issued	ELICE GASBARRO	10/22/2008	
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	5. Report to OCI # of informal enforcement resolved	12/31/2007	Complete	CHATEAUNEUF	
			Progress:	Created By: Date Created:		
			On Track: resolved	ELICE GASBARRO	01/07/2008	
			On Track: 3 resolved as of 12/31/07	ELICE GASBARRO	01/09/2008	
			Complete: 3 resolved	ELICE GASBARRO	04/10/2008	
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	6. Report to OCI # of informal enforcement resolved	03/31/2008	Complete	CHATEAUNEUF	
			Progress:	Created By: Date Created:		
			On Track: On track	ELICE GASBARRO	01/09/2008	
			Complete: 7 resolved	ELICE GASBARRO	04/11/2008	



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	7. Report to OCI # of informal enforcement resolved	06/30/2008	Complete	CHATEAUNEUF	
			Progress:		Created By: Date Created:	
			On Track: On track		ELICE GASBARRO	01/09/2008
			On Track: On track as of 4/ 10/08		ELICE GASBARRO	04/10/2008
			Complete: 7 resolved as 7/23/08		ELICE GASBARRO	07/23/2008
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	8. Report to OCI # of informal enforcement resolved	09/30/2008	Complete	CHATEAUNEUF	
			Progress:		Created By: Date Created:	
			On Track: On track		ELICE GASBARRO	01/09/2008
			On Track: On track as of 4/10/08		ELICE GASBARRO	04/10/2008
			On Track: On track as of 7/23/08		ELICE GASBARRO	07/23/2008
			Complete: 3 resolved		ELICE GASBARRO	10/22/2008
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	9. Report # of informal enforcement actions referred to OCI	12/31/2007	Complete	CHATEAUNEUF	
			Progress:		Created By: Date Created:	
			On Track: referred		ELICE GASBARRO	01/07/2008
			On Track: 0 referred as of 12/31/07		ELICE GASBARRO	01/09/2008
			Complete: 0 referred		ELICE GASBARRO	04/10/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	9a. Report # of informal enforcement actions referred to OCI	03/31/2008	Complete	CHATEAUNEUF	
			Progress:		Created By: Date Created:	
			On Track: On track	ELICE GASBARRO	01/09/2008	
			Complete: 0 referred	ELICE GASBARRO	04/11/2008	
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	9b. Report # of informal enforcement actions referred to OCI	06/30/2008	Complete	CHATEAUNEUF	
			Progress:		Created By: Date Created:	
			On Track: On track	ELICE GASBARRO	01/09/2008	
			On Track: On track as of 4/10/08	ELICE GASBARRO	04/10/2008	
Complete: 0 referred	ELICE GASBARRO	07/23/2008				
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	9c. Report # of informal enforcement actions referred to OCI	09/30/2008	Complete	CHATEAUNEUF	
			Progress:		Created By: Date Created:	
			On Track: On track	ELICE GASBARRO	01/09/2008	
			On Track: On track as of 4/10/08	ELICE GASBARRO	04/10/2008	
			On Track: On track as of 7/23/08	ELICE GASBARRO	07/23/2008	
On Track: On track as of 7/23/08	ELICE GASBARRO	07/23/2008				
Complete: 0 referred	ELICE GASBARRO	10/22/2008				



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	1. Report to OCI # of informal enforcement actions issued	12/31/2007	Complete	CHATEAUNEUF	
			Progress:		Created By:	Date Created:
			On Track: 6 issued	ELICE GASBARRO	01/07/2008	
			Complete: 6 issued	ELICE GASBARRO	04/10/2008	
Complete: 6 issued	ELICE GASBARRO	04/10/2008				
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	2. Report to OCI # of informal enforcement actions issued	03/31/2008	Complete	CHATEAUNEUF	
			Progress:		Created By:	Date Created:
			On Track: On track	ELICE GASBARRO	01/09/2008	
			Complete: 3 issued	ELICE GASBARRO	04/11/2008	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	3. Report to OCI # of informal enforcement actions issued	06/30/2008	Complete	CHATEAUNEUF	
			Progress:		Created By:	Date Created:
			On Track: On track	ELICE GASBARRO	01/09/2008	
			On Track: On track as of 4/10/08	ELICE GASBARRO	04/10/2008	
Complete: 5 issued	ELICE GASBARRO	07/23/2008				
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	4. Report to OCI # of informal enforcement actions issued	09/30/2008	Complete	CHATEAUNEUF	
			Progress:		Created By:	Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: On track		ELICE GASBARRO	01/09/2008
			On Track: On track as of 4/10/08		ELICE GASBARRO	04/10/2008
			On Track: On track as of 7/23/08		ELICE GASBARRO	07/23/2008
			Complete: complete as of 9/30/08		ELICE GASBARRO	10/22/2008
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	5. Report to OCI # of informal enforcement resolved	12/31/2007	Complete	CHATEAUNEUF	
Progress:					Created By:	Date Created:
			On Track: 0 resolved		ELICE GASBARRO	01/07/2008
			On Track: On track		ELICE GASBARRO	01/09/2008
			Complete: 0 resolved		ELICE GASBARRO	04/10/2008
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	6. Report to OCI # of informal enforcement resolved	03/31/2008	Complete	CHATEAUNEUF	
Progress:					Created By:	Date Created:
			On Track: On track		ELICE GASBARRO	01/09/2008
			Complete: 0 resolved		ELICE GASBARRO	04/11/2008
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	7. Report to OCI # of informal enforcement resolved	06/30/2008	Complete	CHATEAUNEUF	
Progress:					Created By:	Date Created:
			On Track: On track		ELICE GASBARRO	01/09/2008
			On Track: On track as of 4/10/08		ELICE GASBARRO	04/10/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: 5 issued		ELICE GASBARRO	07/23/2008
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	8. Report to OCI # of informal enforcement resolved	09/30/2008	Complete	CHATEAUNEUF	
			Progress:	Created By: Date Created:		
			On Track: On track	ELICE GASBARRO	01/09/2008	
			On Track: On track as of 4/10/08	ELICE GASBARRO	04/10/2008	
			On Track: On track as of 7/23/08	ELICE GASBARRO	07/23/2008	
			Complete: Complete as of 9/30/08	ELICE GASBARRO	10/22/2008	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	9. Report # of informal enforcement actions referred to OCI.	12/31/2007	Complete	CHATEAUNEUF	
			Progress:	Created By: Date Created:		
			On Track: 6 referred	ELICE GASBARRO	01/07/2008	
			Complete: 6 referred	ELICE GASBARRO	04/10/2008	
			Complete: 6 referred	ELICE GASBARRO	04/10/2008	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	9a. Report # of informal enforcement actions referred to OCI.	03/31/2008	Complete	CHATEAUNEUF	
			Progress:	Created By: Date Created:		
			On Track: On track	ELICE GASBARRO	01/09/2008	
			Complete: 4 referred	ELICE GASBARRO	04/11/2008	



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	9b. Report # of informal enforcement actions referred to OCI.	06/30/2008	Complete	CHATEAUNEUF		
					Progress: Created By: Date Created:		
					On Track: On track	ELICE GASBARRO	01/09/2008
					On Track: On track as of 4/10/08	ELICE GASBARRO	04/10/2008
					Complete: 4 referrals	ELICE GASBARRO	07/23/2008
					Complete: 4 referrals	ELICE GASBARRO	07/23/2008
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	9c. Report # of informal enforcement actions referred to OCI.	09/30/2008	Complete	CHATEAUNEUF		
					Progress: Created By: Date Created:		
					On Track: On track	ELICE GASBARRO	01/09/2008
					On Track: On track as of 4/10/08	ELICE GASBARRO	04/10/2008
					On Track: On track as of 7/23/08	ELICE GASBARRO	07/23/2008
					Complete: 5 referred	ELICE GASBARRO	10/22/2008
E. Take informal enforcement actions to bring entities back into compliance	h. Issue informal enforcement actions for Pesticide Use Violations.	1. Report to OCI # of informal enforcement actions issued	09/30/2008	Complete	PEPPER		
					Progress: Created By: Date Created:		
					On Track: Report in development	EUGENE PEPPER	09/26/2008
Complete: Report Completed and sent.	EUGENE PEPPER	11/13/2008					



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
E. Take informal enforcement actions to bring entities back into compliance	h. Issue informal enforcement actions for Pesticide Use Violations.	2. Report to OCI # of informal enforcement actions resolved	09/30/2008	Complete	PEPPER	
				Progress:		Created By: Date Created:
				Complete: completed	EUGENE PEPPER	09/26/2008
E. Take informal enforcement actions to bring entities back into compliance	h. Issue informal enforcement actions for Pesticide Use Violations.	3. Report # of enforcement actions referred to OCI	09/30/2008	Complete	PEPPER	
				Progress:		Created By: Date Created:
				On Track: Report in development	EUGENE PEPPER	09/26/2008
				Complete: Reported and sent	EUGENE PEPPER	11/13/2008
F. Document enforcement outcomes and measures	a. Produce and publish formal enforcement action summary for web page	1. Monthly formal enforcement action summary for web page	09/28/2007	Complete	ALBRO	
				Progress:		Created By: Date Created:
				On Track: Monthly enforcement web page updates have been developed and posted on RIDEM's web page for October 2007, November 2007 and December 2007.	DEAN ALBRO	02/14/2008
				On Track: Monthly updates posted monthly for the 2nd quarter.	DEAN ALBRO	04/09/2008
				Change to deliverable on 06/27/2008: Changed date from 9/30/07 to 9/30/08. (Approved by THOMAS GETZ)	THOMAS GETZ	06/27/2008
				On Track: Monthly formal enforcement updates posted for each month on DEMs Web page.	DEAN ALBRO	07/31/2008
				Complete: task complete. Monthly formal enforcement updates posted each month on DEMs web page	DAVE CHOPY	11/05/2008
F. Document enforcement outcomes and measures	b. Produce and publish accomplishment summary	1. Produce and publish accomplishment summary	09/28/2007	Complete	ALBRO	
				Progress:		Created By: Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: Accomplishment Summary for 2007 is in final interim draft status for review by the Assistant Director.	DEAN ALBRO	02/14/2008
				On Track: Status is the same. Pending accomplishment summary waiting authorization to post.	DEAN ALBRO	04/09/2008
				Change to deliverable on 06/27/2008: Changed date from 9/30/07 to 9/30/08. (Approved by THOMAS GETZ)	THOMAS GETZ	06/27/2008
				On Track: 2007 OC&I Accomplishment Summary posted on RIDEM's web page on 4/25/08 (according to email from T. Epstein).	DEAN ALBRO	07/31/2008
				Complete: task complete	DAVE CHOPY	11/05/2008

F. Document enforcement outcomes and measures	c. Prepare case conclusion data sheets	1. Document number of informal and formal enforcement cases closed by OC&I quarterly. Expect ~ 495 annually.	09/28/2008	Complete	ALBRO	
				Progress:	Created By:	Date Created:
				On Track: 37 enforcement cases closed/resolved in 1st quarter (10/1/07 - 12/31/07)	DEAN ALBRO	02/14/2008
				On Track: 04/18/08 Update: On Track: 102 enforcement cases closed/resolved in 2nd quarter (1/1/08 to 3/31/08)	DEAN ALBRO	04/18/2008
				On Track: 86 enforcement cases closed/resolved in 3rd quarter (4/1/08 to 6/30/08)	DEAN ALBRO	07/23/2008
				On Track: 51 enforcement cases close/resolved in 4th quarter (7/1/08 to 9/30/08)	DEAN ALBRO	10/21/2008
				Complete: task complete	DAVE CHOPY	11/05/2008

G. Review enforcement systems to determine effectiveness	a. Review unresolved Wetland NOIs for update and action inspect sites as needed	1. Evaluate and update 20 open cases quarterly for further action.	09/28/2008	Complete	TYRRELL	
				Progress:	Created By:	Date Created:
				On Track: On a weekly basis unresolved notice's of intent to enforce are reviewed and discussed to determine if formal enforcement action is necessary.	STEPHEN TYRRELL	02/14/2008
				Complete: Notice's of Intent to Enforce have been and continue to be reviewed and evaluated to determine if formal enforcement action is necessary to ensure compliance.	STEPHEN TYRRELL	07/22/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
G. Review enforcement systems to determine effectiveness	b. Review unresolved Wetland formal enforcement cases - inspect as needed	1. Review and update 6 unresolved wetland formal enforcement files quarterly for further action or recommended closure.	09/28/2008	Complete	ELLIS	
				Progress:		Created By: Date Created:
				On Track: reviewed and/or closed approximately 20 cases		HANK ELLIS 02/21/2008
				On Track: all formal enforcement files reviewed. 50-75 require follow-up field inspections.		HANK ELLIS 07/21/2008
				Complete: task complete		DAVE CHOPY 11/05/2008
H. Document & Track FIFRA Enforcement Actions & Grant Measures	a. Document percent of recipients receiving enforcement actions	1. 2007 annual report	09/30/2008	Complete	PEPPER	LOPES-DUGUAY
				Progress:		Created By: Date Created:
				Complete: completed		EUGENE PEPPER 09/26/2008
H. Document & Track FIFRA Enforcement Actions & Grant Measures	b. Document percentage of FIFRA enforcement actions which have been verified as corrected	1. 2007 Enforcement Verification annual report	09/30/2008	Complete	PEPPER	LOPES-DUGUAY
				Progress:		Created By: Date Created:
				Complete: completed		EUGENE PEPPER 09/26/2008
H. Document & Track FIFRA Enforcement Actions & Grant Measures	c. Document cost of conducting an effective inspection	1. 2006 Inspection Cost annual report	09/30/2008	Complete	PEPPER	LOPES-DUGUAY
				Progress:		Created By: Date Created:
				Complete: completed		EUGENE PEPPER 09/26/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
H. Document & Track FIFRA Enforcement Actions & Grant Measures	d. Prepare Enforcement Accomplishment Reports	1. 2006 Enforcement bi-annual accomplishment Report	09/30/2008	Complete	PEPPER	LOPES-DUGUAY
				Progress:	Created By: Date Created:	
				Complete: completed	EUGENE PEPPER	09/26/2008
H. Document & Track FIFRA Enforcement Actions & Grant Measures	e. Maintain electronic enforcement tracking system	1. Electronic Database	09/30/2008	Complete	PEPPER	LOPES-DUGUAY
				Progress:	Created By: Date Created:	
				Complete: Completed	EUGENE PEPPER	09/26/2008
I. Achieve compliance through negotiated settlement, administrative adjudication, penalty collection, or Superior Court.	a. Monitor OC&I open/unresolved informal enforcement actions to resolution or to formal enforcement action if necessary.	1. Report # of open/unresolved informal enforcement actions per OC&I media program on a quarterly basis.	09/30/2008	On Track	ALBRO	
				Progress:	Created By: Date Created:	
				On Track: # of open unresolved informal enforcement cases as of 12/31/07: Air 3; SW/MW 139; UST/LUST 49; HW 25; ISDS 835; WP 20; WET 64	DEAN ALBRO	02/14/2008
				On Track: Update as of 07/31/08: Air 25; SW/MW 141; UST/LUST 29; HW 6; ISDS 788; WP 25; WET 87	DEAN ALBRO	08/20/2008
I. Achieve compliance through negotiated settlement, administrative adjudication, penalty collection, or Superior Court.	b. Monitor/track open or unresolved formal enforcement cases to resolution and closure.	1. Report # of cases forwarded to and pending penalty collection services quarterly.	09/30/2008	Complete	ALBRO	
				Progress:	Created By: Date Created:	
				On Track: 6 cases sent to collection in 1st quarter. 15 cases with current active collection service.	DEAN ALBRO	02/14/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: 40 cases forwarded in the 2nd quarter. 49 cases pending at the collection agency.	DEAN ALBRO	04/10/2008
				On Track: 9 cases sent to collection in the 3rd quarter. 44 cases pending at the collection agency.	DEAN ALBRO	07/29/2008
				Complete: task complete: 0 cases sent to collection in the 4th quarter. 39 cases pending at the collection agency	DAVE CHOPY	11/05/2008
I. Achieve compliance through negotiated settlement, administrative adjudication, penalty collection, or Superior Court.	b. Monitor/track open or unresolved formal enforcement cases to resolution and closure.	2. Report # of enforcement cases closed/resolved quarterly	09/30/2008	Complete	ALBRO	
Progress:					Created By:	Date Created:
On Track: 37 enforcement cases were closed/resolved in 1st quarter.					DEAN ALBRO	02/14/2008
On Track: 4/18/08 Update: On Track: 102 enforcement cases were closed/resolved in 2nd quarter (1/1/08 to 3/31/08)					DEAN ALBRO	04/18/2008
On Track: 86 enforcement cases were closed/resolved in 3rd quarter (4/1/08 to 6/30/08)					DEAN ALBRO	07/23/2008
On Track: 51 enforcement cases close/resolved in 4th quarter (7/1/08 to 9/30/08)					DEAN ALBRO	10/21/2008
Complete: task complete					DAVE CHOPY	11/05/2008
I. Achieve compliance through negotiated settlement, administrative adjudication, penalty collection, or Superior Court.	b. Monitor/track open or unresolved formal enforcement cases to resolution and closure.	3. Report # of open cases filed in Superior Court quarterly	09/30/2008	Complete	ALBRO	
Progress:					Created By:	Date Created:
On Track: zero cases filed in Superior Court in 1st quarter					DEAN ALBRO	02/14/2008
On Track: Only 1 complaint filed in Superior Court in the 2nd quarter.					DEAN ALBRO	04/10/2008
On Track: Zero cases filed in Superior Court in 3rd quarter.					DEAN ALBRO	07/31/2008
Complete: task complete; 0 cases filed in Superior Court in 4th quarter					DAVE CHOPY	11/05/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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1. Achieve compliance through negotiated settlement, administrative adjudication, penalty collection, or Superior Court.	b. Monitor/track open or unresolved formal enforcement cases to resolution and closure.	4. Report # of open cases needing Superior Court complaint quarterly	09/30/2008	Complete	ALBRO			
			Progress:			Created By: Date Created:		
			On Track: 100 cases require Superior Court complaint as of 12/31/07			DEAN ALBRO	02/14/2008	
			On Track: 97 cases requiring superior court complaints in the 2nd quarter			DEAN ALBRO	04/10/2008	
			On Track: 100 cases require Superior Court complaint in the 3rd quarter.			DEAN ALBRO	07/31/2008	
Complete: task complete; 103 cases require Superior Court action in the 4th quarter			DAVE CHOPY	11/05/2008				

1. Achieve compliance through negotiated settlement, administrative adjudication, penalty collection, or Superior Court.	b. Monitor/track open or unresolved formal enforcement cases to resolution and closure.	5. Report # of open cases pending before AAD quarterly.	09/30/2008	Complete	ALBRO			
			Progress:			Created By: Date Created:		
			On Track: 73 enforcement cases were pending before AAD as of 12/31/07			DEAN ALBRO	02/14/2008	
			On Track: 72 enforcement cases pending before AAD as of 3/31/08			DEAN ALBRO	04/10/2008	
			On Track: 74 enforcement cases pending before AAD at the end of the 3rd quarter.			DEAN ALBRO	07/31/2008	
Complete: task complete: 77 enforcement cases pending before AAD at the end of the 4th quarter			DAVE CHOPY	11/05/2008				

Goal: IV. Compliance Assistance and Enforcement	Objective: 2. Monitor compliance of natural resources and environmental regulations through inspections
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A. Stationary source compliance	a. Inspect air pollution sources required to obtain a Title V Operating Permit	1. 22 inspections of T5 sources conducted	09/30/2008	Behind Schedule	BURNS	
			Progress:			Created By: Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: 3 of 22 T5 sources inspected in 1st quarter (10-1-07 thru 12-31-07)		TED BURNS	01/10/2008
			On Track: 5 T5 sources inspected in 2nd quarter (1-1-08 thru 3-31-08). Total of 8 in first 2 quarters.		TED BURNS	04/01/2008
			Behind Schedule: 2 T5 sources inspected in 3rd quarter (3-1-08 thru 6-30-08). Total of 10 in first 3 quarters. One staff member whose duties were inspecting T5 sources retired in May '08.		TED BURNS	07/01/2008
			Behind Schedule: 3 T5 sources inspected in 4th quarter (7-1-08 thru 9-30-08). Total of 13 sources were inspected in federal year 08.		TED BURNS	10/24/2008
A. Stationary source compliance	b. Inspect air pollution sources with enforceable emission caps	1. 40 inspections of sources with emission caps conducted	09/30/2008	Complete	WHITAKER	BURNS
			Progress:		Created By:	Date Created:
			On Track: 2 of 40 emission cap sources inspected in 1st quarter (10-1-07 thru 12-31-07)		TED BURNS	01/10/2008
			On Track: 1 of 40 emission cap sources inspected in 2nd quarter (1-1-08 thru 3-31-08)		DON WHITAKER	04/01/2008
			Behind Schedule: 0 of 40 emission cap sources inspected in 3rd quarter (4-1-08 thru 6-30-08). Staff member whose duties were inspecting emission cap sources out of work since 2-7-08.		TED BURNS	07/01/2008
			Complete: SIP Submittal to EPA on 4-30-08.		TED BURNS	07/01/2008
A. Stationary source compliance	c. Review all compliance certifications and semi annual monitoring reports for each Title V permitted source.	1. Review all annual certifications and monitoring reports submitted.	09/30/2008	Complete	BURNS	
			Progress:		Created By:	Date Created:
			On Track: Annual certifications and semi annual monitoring reports just starting to be submitted. Annual certifications due by 3-1-08, semi annual monitoring reports due by 2-14-08 and by 7-15-08.		TED BURNS	01/10/2008
			On Track: Review of annual certifications and semi annual monitoring reports ongoing.		TED BURNS	04/01/2008
			Complete: All T5 annual certifications and semi annual monitoring reports received have been reviewed.		TED BURNS	07/01/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
A. Stationary source compliance	d. Review all reports of continuous emissions monitoring data.	1. Review all reports annually	09/30/2008	Behind Schedule	TUCHON	BURNS
				Progress:		Created By: Date Created:
				On Track: No reports received in 1st quarter (10-1-07 thru 12-31-07).		TED BURNS 01/10/2008
				On Track: The Department has divested in Stack Testing		TERRY TUCHON 04/01/2008
				On Track: The Department has divested in Stack Testing		TERRY TUCHON 04/01/2008
				Behind Schedule: Staff member whose duties included reviewing CEM data retired in May '08.		TED BURNS 07/01/2008
				Behind Schedule: Staff member whose duties included reviewing CEM data retired in May '08.		TED BURNS 10/24/2008
A. Stationary source compliance	e. Number of major sources of air pollution inspected	1. Report the number of inspections to EPA	09/30/2008	Complete	BURNS	
				Progress:		Created By: Date Created:
				On Track: Not required at this time. Target date the end of federal year.		TED BURNS 01/10/2008
				On Track: Not required at this time. Target date the end of federal year.		TED BURNS 03/31/2008
				On Track: Not required at this time. Target date the end of federal year.		TED BURNS 07/01/2008
				Complete: Epa Region 1 notified of the number of major source inspections conducted (3 inspections in 4th quarter, total of 13 for the year)		TED BURNS 10/02/2008
A. Stationary source compliance	f. Number of synthetic minor sources of air pollution inspected	1. Report the number of inspections to EPA	09/30/2008	Complete	WHITAKER	BURNS
				Progress:		Created By: Date Created:
				On Track: Not required at this time. Target date the end of federal year.		TED BURNS 01/10/2008
				On Track: Not required at this time. Target date the end of federal year.		DON WHITAKER 04/01/2008
				On Track: Not required at this time. Target date the end of federal year.		TED BURNS 07/01/2008
				Complete: Zero synthetic minor inspections completed due to staffing limitations.		DON WHITAKER 09/30/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
A. Stationary source compliance	g. Enter inspection, monitoring and enforcement minimum data requirements into AFS data subsystem within 60 days of activity.	1. Data Entry	09/30/2008	Complete	BURNS	
				Progress:	Created By:	Date Created:
				On Track: Minimum data requirements input into AFS as required.	TED BURNS	01/10/2008
				On Track: Minimum data requirements input into AFS as required.	TED BURNS	03/31/2008
				On Track: Minimum data requirements input into AFS as required.	TED BURNS	07/01/2008
				Complete: Minimum data requirements input into AFS as required during Federal year ending 9-30-08.	TED BURNS	10/02/2008
A. Stationary source compliance	h. Identify and resolve high priority violations according to the HPVS policy.	1. Inform EPA of HPV Activities	09/30/2008	Complete	BURNS	
				Progress:	Created By:	Date Created:
				On Track: Ongoing, EPA notified of HPVs as required.	TED BURNS	01/10/2008
				On Track: Ongoing, EPA notified of HPVs as required.	TED BURNS	03/31/2008
				On Track: Ongoing, EPA notified of HPVs as required.	TED BURNS	07/01/2008
				On Track: EPA notified of HPVs as required during entire federal year ending 9-30-08	TED BURNS	10/02/2008
				Complete: EPA notified of HPVs as required during entire federal year ending 9-30-08	TED BURNS	10/02/2008
A. Stationary source compliance	i. Develop a compliance monitoring strategy for federal year 08	1. Submit CMS plan to EPA	12/31/2007	Complete	WHITAKER	BURNS
				Progress:	Created By:	Date Created:
				Behind Schedule: Currently being developed. To be completed by 1-31-08.	TED BURNS	01/10/2008
				Complete: CMS plan submitted to Tom McCusker (e-mail).	TED BURNS	01/31/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff	
B. Stack testing - Assure accuracy of emission tests and emissions monitoring	a. Oversee stack testing of emission units at sources	1. 10 Tests Observed	09/30/2008	Behind Schedule	TUCHON	BURNS	
				Progress:		Created By:	Date Created:
				On Track: 2 stack tests observed in 1st quarter (10-1-07 thru 12-31-07)	TED BURNS	01/10/2008	
				On Track: The Department has divested in Stack Testing	TERRY TUCHON	04/01/2008	
				Behind Schedule: The Department has divested in Stack Testing	TED BURNS	07/01/2008	
Behind Schedule: The Department has divested in Stack Testing	TED BURNS	10/24/2008					
B. Stack testing - Assure accuracy of emission tests and emissions monitoring	b. Observe quarterly audits and annual relative accuracy test audits of CEMs	1. Observe 16 Audits & RATA's	09/30/2008	Behind Schedule	TUCHON	BURNS	
				Progress:		Created By:	Date Created:
				On Track: No audits in in 1st quarter (10-1-07 thru 12-31-07).	TED BURNS	01/10/2008	
				On Track: The Department has divested in Stack Testing	TERRY TUCHON	04/01/2008	
				Behind Schedule: The Department has divested in Stack Testing	TED BURNS	07/01/2008	
Behind Schedule: Behind Schedule: The Department has divested in Stack Testing	TED BURNS	10/24/2008					
B. Stack testing - Assure accuracy of emission tests and emissions monitoring	c. Review, and when appropriate approve, all protocols for stack testing and CEM audits submitted	1. 20 Protocols reviewed within 45 days of receipt.	09/30/2008	Behind Schedule	TUCHON	BURNS	
				Progress:		Created By:	Date Created:
				On Track: 2 protocols reviewed in 1st quarter (10-1-07 thru 12-31-07).	TED BURNS	01/10/2008	
				On Track: The Department has divested in Stack Testing	TERRY TUCHON	04/01/2008	
				Behind Schedule: The Department has divested in Stack Testing	TED BURNS	07/01/2008	
Behind Schedule: The Department has divested in Stack Testing	TED BURNS	10/24/2008					



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff						
B. Stack testing - Assure accuracy of emission tests and emissions monitoring	d. Review all final reports submitted for stack tests and audits and prepare a report on the testing results.	1. 18 Final test reports reviewed within 45 days of receipt.	09/30/2008	Behind Schedule	TUCHON	BURNS						
							Progress:				Created By:	Date Created:
							On Track: 3 test reports reviewed in 1st quarter (10-1-07 thru 12-31-07).				TED BURNS	01/10/2008
							On Track: The Department has divested in Stack Testing				TERRY TUCHON	04/01/2008
							Behind Schedule: The Department has divested in Stack Testing				TED BURNS	07/01/2008
Behind Schedule: The Department has divested in Stack Testing				TED BURNS	10/24/2008							
B. Stack testing - Assure accuracy of emission tests and emissions monitoring	e. Observe Stage II compliance tests	1. 75 Tests Observed	09/30/2008	Complete	MORIN							
							Progress:				Created By:	Date Created:
							On Track: 17 observations with inspections completed in Oct - Dec 2007.				BARBARA MORIN	01/15/2008
							On Track: 27 observations with inspections completed Jan - Mar 2008 (44 in 1st half of FY)				BARBARA MORIN	04/02/2008
							On Track: 21 observations with inspections completed Apr - June 2008 (65 in 1st 3 quarters)				BARBARA MORIN	07/08/2008
Complete: 20 observations with inspections completed July - Sept 2008 (85 in FY, 10 more than required).				BARBARA MORIN	10/06/2008							
C. Inspect Hazardous waste generators	a. Large quantity generators	1. Inspect 16 large quantity generators (or 20% of LQG universe whichever is larger)	09/30/2008	Complete	TYRRELL	CARNEY						
							Progress:				Created By:	Date Created:
							On Track: 3 LQGs inspected in first quarter.				TRACEY TYRRELL	02/28/2008
							On Track: 4/18/08 Update: On Track: 3 LQGs inspected in second quarter (1/1/08 to 3/31/08)				DEAN ALBRO	04/18/2008
							On Track: 4 LQGs inspected in third quarter (4/1/08 to 6/30/08)				DEAN ALBRO	07/23/2008
Complete: All 16 LQGs were inspected prior to 9/30				SEAN CARNEY	10/06/2008							



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff				
C. Inspect Hazardous waste generators	b. Small Quantity Generators	1. Inspect 35 small quantity generators with focus on federally regulated hazardous waste and not previously inspected.	09/30/2008	Complete	TYRRELL	CARNEY				
							Progress:		Created By:	Date Created:
							On Track: 12 SQGs inspected in first quarter.		TRACEY TYRRELL	02/28/2008
							On Track: 4/19/08 Update: On Track: 20 SQGs inspected in second quarter (1/1/08 to 3/31/08)		DEAN ALBRO	04/18/2008
							On Track: 16 SQGs inspected in third quarter (4/1/08 to 6/30/08)		DEAN ALBRO	07/23/2008
Complete: All 35 inspections were completed.		SEAN CARNEY	10/06/2008							
C. Inspect Hazardous waste generators	c. Auto body ERP compliance checks	1. 10 Inspections conducted	09/30/2008	Complete	TYRRELL	CARNEY				
							Progress:		Created By:	Date Created:
							On Track: 3 auto body shops inspected in first quarter.		TRACEY TYRRELL	02/28/2008
							On Track: Total of 6 auto body shops inspected at the end of the 3rd quarter.		DEAN ALBRO	07/31/2008
							Complete: All 10 inspections were completed		SEAN CARNEY	10/06/2008
On Track: All 10 inspections were completed		SEAN CARNEY	10/06/2008							
Complete: task complete		DAVE CHOPY	11/05/2008							
D. Report hazardous waste inspection and enforcement data into EPA's RCRA INFO national data base.	a. Report number of RCRA full compliance inspections (CEIs) conducted, RCRA enforcement actions issued and RCRA enforcement actions closed quarterly.	1. Report number of RCRA informal and formal enforcement actions closed/resolved quarterly.	09/30/2008	Complete	TYRRELL	RYAN				
							Progress:		Created By:	Date Created:
On Track: 15 enforcement actions closed/resolved in first quarter.		TRACEY TYRRELL	02/28/2008							



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: 4/18/08 Update: On Track: 16 enforcement actions closed/resolved in second quarter (1/1/08 to 3/31/08)		DEAN ALBRO	04/18/2008
			On Track: 14 enforcement actions closed/resolves in third quarter (4/1/08 to 6/30/08)		DEAN ALBRO	07/23/2008
			On Track: 8 enforcement actions closed/resolved in fourth quarter (7/1/08 to 9/30/08)		THERESA RYAN	11/06/2008
			Complete: All set.		THERESA RYAN	11/06/2008
D. Report hazardous waste inspection and enforcement data into EPA's RCRA INFO national data base.	a. Report number of RCRA full compliance inspections (CEIs) conducted, RCRA enforcement actions issued and RCRA enforcement actions closed quarterly.	2. Report number of RCRA full compliance evaluation inspections (CEIs) conducted quarterly.	09/30/2008	Complete	TYRRELL	RYAN
Progress:					Created By:	Date Created:
On Track: 17 CEIs conducted in first quarter.					TRACEY TYRRELL	02/28/2008
On Track: 25 CEIs conducted in second quarter (1/1/08 to 3/31/08)					DEAN ALBRO	04/18/2008
On Track: 22 CEIs conducted in third quarter (4/1/08 to 6/30/08)					DEAN ALBRO	07/23/2008
Complete: All set.					THERESA RYAN	11/06/2008
On Track: 19 CEIs conducted in fourth quarter (7/1/08 to 9/30/08)					THERESA RYAN	11/06/2008
D. Report hazardous waste inspection and enforcement data into EPA's RCRA INFO national data base.	a. Report number of RCRA full compliance inspections (CEIs) conducted, RCRA enforcement actions issued and RCRA enforcement actions closed quarterly.	3. Report number of RCRA informal and formal enforcement actions issued quarterly.	09/30/2008	Complete	TYRRELL	RYAN
Progress:					Created By:	Date Created:
On Track: 17 enforcement actions issued in first quarter.					TRACEY TYRRELL	02/28/2008
On Track: 23 enforcement actions issued in second quarter (1/1/08 to 3/31/08)					DEAN ALBRO	04/18/2008
On Track: 18 enforcement actions issued in third quarter (4/1/08 to 6/30/08)					DEAN ALBRO	07/23/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: 18 enforcement actions issued in fourth quarter (7/1/08 to 9/30/08)		THERESA RYAN	11/06/2008
			Complete: All set.		THERESA RYAN	11/06/2008
E. Inspect UST facilities	a. Inspect UST facilities in coordination with targets identified by the OWM to assist in meeting federal inspection goal of each UST facility being inspected once every 3 years.	1. 60 Inspections conducted annually with number of inspections completed reported quarterly.	09/30/2008	Complete	CARNEY	
Progress:					Created By: Date Created:	
On Track: Inspections are underway and on schedule.					SEAN CARNEY	02/28/2008
Complete: 37 inspections completed the 1st quarter; 22 inspections completed the 2nd quarter; and 28 inspections completed the 3rd quarter. 87 Inspections completed.					DEAN ALBRO	07/31/2008
G. Inspect solid waste facilities	a. Conduct routine inspections of licensed solid waste management facilities	1. 100 Inspections Conducted	09/30/2008	Complete	GRANDCHAMP	RUSSELL
Progress:					Created By: Date Created:	
On Track: 45 total inspections for quarter beginning 10/01/07 and ending 12/31/07; 25 transfer stations; 14 composting facilities; 3 c&d facilities; and 3 landfills.					DAN RUSSELL	01/09/2008
On Track: On Track: 35 total inspections for quarter:01/01/08 to 03/31/08; 18 transfer stations; 9 composting facilities; 5 C&D facilities and 3 landfills.					DAN RUSSELL	04/21/2008
On Track: 39 total inspections for quarter:04/01/08 to 06/30/08, 6 landfill; 19 transfer station; 8 composting facility and 6 C&D facility inspections.					DAN RUSSELL	07/03/2008
On Track: 65 total inspections for quarter:07/01/08 to 09/30/08, 7 landfills; 31 transfer stations; 7 C&D facilities; and 20 compost facilities.					DAN RUSSELL	10/10/2008
Complete: complete					DAN RUSSELL	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff					
H. Conduct inspections of hazardous waste activities	a. Conduct inspections of permitted transporters	1. 10 Inspections Conducted	09/30/2008	Complete	GRANDCHAMP	LI					
							Progress:				
							On Track: Inspection is not planned until June 2008.				
							Complete: 8 inspections				
					Created By:	Date Created:					
					YAN LI	02/12/2008					
					YAN LI	11/07/2008					
H. Conduct inspections of hazardous waste activities	b. Conduct TSDF inspections	1. 2 Inspections Conducted	09/30/2008	Complete	GRANDCHAMP	LI					
							Progress:				
							On Track: inspection is not planned until June 2008.				
							Complete: Safety-Kleen Inspection 9/23/2008 EPA Region I requested to hold the Northland Inspection 7/25/2008				
					Created By:	Date Created:					
					YAN LI	02/12/2008					
					YAN LI	10/31/2008					
H. Conduct inspections of hazardous waste activities	c. Conduct inspections of 72-hour Temporary HW Transfer Stations	1. 4 Inspections Conducted	09/30/2008	Complete	GRANDCHAMP	LI					
							Progress:				
							On Track: Inspected Stericycle.				
							On Track: Inspected NE Environmental Services, Inc.8/12/2008				
					Created By:	Date Created:					
					YAN LI	02/12/2008					
					YAN LI	10/31/2008					
					YAN LI	11/07/2008					
I. Conduct Inspections of Medical Waste activities	a. Conduct routine inspections of licensed medical waste facilities	1. 2 Inspections Conducted	09/30/2008	Complete	GRANDCHAMP	LI					
							Progress:				
							On Track: Inspection is not planned until July 2008.				
							On Track: Inspected RI Hospital 5/14/2008				
					Created By:	Date Created:					
					YAN LI	02/12/2008					
					YAN LI	10/31/2008					
					YAN LI	11/07/2008					



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff	
J. Ensures sites with residual contamination are effectively maintained and monitored	a. Ensure compliance with institutional controls	1. # of ELUR compliance certifications rec'd	09/30/2008	Complete	OWENS		
						Progress:	Created By: Date Created:
						On Track: Q1: 33	KELLY OWENS 02/18/2008
						Complete: Q2: 22 ; Q3: 31 ; Q4: 8 ; 94 received during this fiscal year	KELLY OWENS 10/10/2008
J. Ensures sites with residual contamination are effectively maintained and monitored	b. Continue audit program to monitor compliance of ELURs	1. 25% of ELURs audited	09/30/2008	Complete	OWENS		
						Progress:	Created By: Date Created:
						On Track: Q1: 77 sites audited during first quarter. 234 total ELURs - 32.9% audited during Q1	KELLY OWENS 02/18/2008
						Complete: Q2: 86 sites audited during second quarter; Q3: 1 site audited during third quarter; Q4: 0 sites audited. 72.6% of sites were audited during the last fiscal year.	KELLY OWENS 10/10/2008
K. Ensure proper operation of UST Facilities	a. Conduct new installation inspections	1. 12 new installation inspections conducted since 7/1/2007.	09/30/2008	Complete	GILLEN		
						Progress:	Created By: Date Created:
						On Track: 1 new installation inspection conducted this qtr.	KEVIN GILLEN 02/08/2008
						Complete: 7 new tanks installations and 11 new piping installs were inspected this past year.	KEVIN GILLEN 10/20/2008
K. Ensure proper operation of UST Facilities	b. Inspect facilities for abandoned tanks	1. 5 facilities inspected for abandoned tanks since 7/1/2007.	09/30/2008	Complete	GILLEN		
						Progress:	Created By: Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: 6 facilities inspected for tanks.		KEVIN GILLEN	02/08/2008
			On Track: As of 6-30-08 8 facilities inspected for tanks.		KEVIN GILLEN	08/05/2008
			Complete: 8 facilities have been inspected for abandoned tanks since 7-1-07		KEVIN GILLEN	10/20/2008
K. Ensure proper operation of UST Facilities	b. Inspect facilities for abandoned tanks	2. (5) abandoned tanks found since 7/1/2007	09/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
			On Track: 5 facilities had abandoned tanks.		KEVIN GILLEN	02/08/2008
			On Track: 2 abandoned tanks found this quarter. (April,May,June)		KEVIN GILLEN	08/05/2008
			Complete: 7 abandoned tank facilities have been found since 7-1-07		KEVIN GILLEN	10/20/2008
K. Ensure proper operation of UST Facilities	c. Inspections resulting from complaints or referrals	1. (5) Facilities inspected as a result of a compliant or referral since 7/1/2007.	09/30/2008	Complete	GILLEN	
Progress:					Created By:	Date Created:
			On Track: As of 6-30-08, 2 facilities have been inspected as a result of a compliant.		KEVIN GILLEN	08/05/2008
			Complete: 3 facilities have been inspected this past year as a result of a complaint.		KEVIN GILLEN	10/20/2008
K. Ensure proper operation of UST Facilities	d. Conduct compliance inspections to comply with the Energy act.	1. Inspect approximately 210 federally regulated UST facilities	08/01/2008	Behind Schedule	GILLEN	
Progress:					Created By:	Date Created:
			On Track: 73 facilities have been inspected from Oct 07 thru Mar 08.		KEVIN GILLEN	04/24/2008
			Behind Schedule: 145 UST Compliance Inspections were completed between 10-1-07 and 9-30-08.		KEVIN GILLEN	10/20/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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L. Conduct RIPDES compliance inspections	a. Conduct 25 major RIPDES facility inspections.	1. 25 Inspection reports	09/30/2008	Complete	PATENAUE	
				Progress:		Created By: Date Created:
				On Track: Additional follow-up inspections (what was once known as "monthly" inspections) require re-institution to prevent major findings of non-compliance during CEI inspections.	BILL PATENAUE	02/08/2008
				On Track: 12 inspections performed to date (July 1, 07 to April 3. 08)	BILL PATENAUE	04/03/2008
				On Track: All 25 inspections complete as of 6/30. Write ups underway.	BILL PATENAUE	07/01/2008
				On Track: All 25 complete for period 7/1/07 to 6/30/08Additional follow-up inspections (what was once known as "monthly" inspections) increasing.	BILL PATENAUE	09/26/2008
				Complete: Inspections completed. Reports either submitted or in the process of being submitted.	BILL PATENAUE	11/12/2008

L. Conduct RIPDES compliance inspections	b. Conduct 10 minor RIPDES facility inspections annually.	1. 10 minor insp. reports: Metals Recycling, LLC,The Dunes Club, Strawberry Field Est., Inc.,American Mussel Harvesters, Inc.,42 Ladd St, URI-Aquaculture Lab., Zambarano, Dr. U.E. Mem. Hosp., Deblois Oil Co., Briarcliff Manor Nursing Home, Coventry Falls,	09/30/2008	Complete	BECK	
				Progress:		Created By: Date Created:
				On Track: Sakonnet Pont Club inspected. 9 more anticipated by 9/30/08	ELICE GASBARRO	02/20/2008
				On Track: Precision Park RI0000051 3/13/2008; Lawton Valley WTP RI0021784 6/5/2008.	ERIC BECK	06/30/2008
				On Track: Sakonnet Point Club-RI0023558,7/25/08, Metals Recycling-RI0023485, 7/31/08, Zambarano Memorial Hospital-RI0100129, 8/14/08, Strawberry Field Estates-RI0023604, 8/15/08, Greenwich Club-RI0023434,9/3/08	ELICE GASBARRO	09/26/2008
				Complete: URI Aquaculture RI0110078 - 9/29/08, RI Air National Guard RI0021555, 9/30/08	ELICE GASBARRO	09/30/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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L. Conduct RIPDES compliance inspections	c. Inspect 10 construction activities authorized under the GP.	1. Nat.Grid Substa. Expansion - W. Green., Town of Cov. Sewer Proj., Quonset Pt., - Kiefer Pk, Brown Univ. Util. Sys. Upgrade, Walgreens, Smithfld, Newport Airport, Nat. Grid Trans. Line - W. Kingston, Fort Bart Elem. Sch., Quonset Dev., Barr. Mid. Sch.	09/30/2008	Complete	LAFAILLE	LIBERTI
				Progress:		Created By: Date Created:
				On Track: Ten inspections slated for completion by 9/30/2008.	BRIAN LAFAILLE	02/08/2008
				On Track: On Track, completion date of 9/30/08 anticipated.	BRIAN LAFAILLE	04/17/2008
				On Track: On Track, 7 of 10 required inspections have been completed. Newport Heights (Phase IV), Bay Spring Avenue, Hall Spars & Rigging, 83 Rumstick Road, Shops at Quonset Pt., Lowe's of N. Kingstown, 7400 Post Rd.	BRIAN LAFAILLE	08/01/2008
				Complete: 11 inspections completed. American Locomotive Works, Tory Woods, FM Global, 1011 & 1015 Cranston Street.	BRIAN LAFAILLE	09/17/2008

L. Conduct RIPDES compliance inspections	d. Inspect 5 industrial activities authorized under the GP	1. Inspect 5 Industrial Activities: No Prov. Auto Salvage, Privilege Auto Parts, Jack's Salvage & Auto Parts, Inc., Red's Auto Recycling	09/30/2008	Complete	CHATTERTON	
				Progress:		Created By: Date Created:
				On Track: Inspections to be conducted in Spring.	MARGARITA CHATTERTON	02/08/2008
				On Track: 04/17/08 Modify Inspection Checklist for Auto Salvage Sector.	MARGARITA CHATTERTON	04/17/2008
				Complete: Five inspections were conducted at North providence Auto Salvage, Privilege Auto Parts, Jack's Salvage and Auto Parts, Woonsocket Auto and Conanicut Marina.	MARGARITA CHATTERTON	10/01/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
L. Conduct RIPDES compliance inspections	e. Conduct 1 pretreatment compliance inspections.	1. 1 pretreatment inspection report: RIEDC	09/30/2008	Complete	DISAIA	
				Progress:		Created By: Date Created:
				On Track: RIEDC PCI has been re-scheduled to May, 2008. However, this activity and deliverable status remains on track.	BOB DISAIA	03/31/2008
				On Track: RIEDC PCI was performed on 5/29/08. PCI Report is scheduled to be issued by 7/15/08.	BOB DISAIA	06/23/2008
				On Track: QDC (new corporate title for RIEDC) PCI Report issued on 7/3/08, South Kingstown Pretreatment Audit performed on 9/10/08. South Kingstown Audit Report to be issued by 10/15/08.	BOB DISAIA	09/25/2008
				Complete: Complete as of 7/3/08, RIEDC Audit Report issued.	BOB DISAIA	11/06/2008
				On Track: On Track: RIDEDEC Pretreatment Compliance Inspection scheduled for April, 2008.	BOB DISAIA	12/31/2007
L. Conduct RIPDES compliance inspections	f. Conduct 3 pretreatment audits	1. 3 pretreatment audits: NBC Bucklin, NBC Fields, S. Kingston	09/30/2008	Complete	DISAIA	
				Progress:		Created By: Date Created:
				On Track: Both NBC Pretreatment Audits were performed on schedule. The 2 Audit Reports were issued on 2/14/08.	BOB DISAIA	03/31/2008
				On Track: South Kingstown Pretreatment Audit scheduled to be performed in August, 2008.	BOB DISAIA	06/23/2008
				On Track: South Kingstown Audit performed on 9/10/08, Audit Report to be issued by 10/15/08.	BOB DISAIA	09/25/2008
				Complete: Complete as of 9/10/08, all 3 Pretreatment Audits were performed.	BOB DISAIA	11/06/2008
				On Track: On Track: NBC Pretreatment Audits (2) scheduled for January 8-9, 2008. South Kingstown Pretreatment Audit scheduled for July, 2008.	BOB DISAIA	12/31/2007
M. Conduct wetland inspections	a. Conduct inspections target 25% of wetland permitted projects.	1. Report to OCI # of compliance inspections	12/31/2007	Complete	HORBERT	WENCEK
				Progress:		Created By: Date Created:
				On Track: 25 compliance inspections reported	ELICE GASBARRO	01/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: 25 inspections		ELICE GASBARRO	04/10/2008
M. Conduct wetland inspections	a. Conduct inspections target 25% of wetland permitted projects.	2. Report to OCI # of compliance inspections	03/31/2008	Complete	HORBERT	WENCEK
Progress:					Created By:	Date Created:
On Track: On track					ELICE GASBARRO	01/09/2008
Complete: 24 inspections					ELICE GASBARRO	07/23/2008
M. Conduct wetland inspections	a. Conduct inspections target 25% of wetland permitted projects.	3. Report to OCI # of compliance inspections	06/30/2008	Complete	HORBERT	WENCEK
Progress:					Created By:	Date Created:
On Track: On track					ELICE GASBARRO	01/09/2008
On Track: On track as of 4/10/08					ELICE GASBARRO	04/10/2008
Complete: 23 inspections					ELICE GASBARRO	07/23/2008
M. Conduct wetland inspections	a. Conduct inspections target 25% of wetland permitted projects.	4. Report to OCI # of compliance inspections	09/30/2008	Complete	HORBERT	WENCEK
Progress:					Created By:	Date Created:
On Track: On track					ELICE GASBARRO	01/09/2008
On Track: On track as of 4/10/08					ELICE GASBARRO	04/10/2008
On Track: Still on track					CHUCK HORBERT	07/08/2008
Complete: 31 inspections					ELICE GASBARRO	10/22/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
M. Conduct wetland inspections	b. Evaluate compliance with historic wetland permits over time at 100 selected sites per WPDG workplan.	1. Report and Inspection data	06/30/2008	Behind Schedule	KIERNAN	MURPHY
				Progress:		Created By: Date Created:
				On Track: 75 % of targeted sites inspected; inspections continuing after staff assigned to replace contract employee.	SUE KIERNAN	02/14/2008
				On Track: Staffing to support project has been disrupted.	CAROL MURPHY	04/11/2008
				Behind Schedule: Inspections still pending to complete project. Staff assigned to project lost due to impacts of layoffs.	SUE KIERNAN	06/30/2008
				Behind Schedule: Project not completed due to disruption in contractor support associated with state layoffs. DEM-OWR assessing options for completing work with existing staff.	SUE KIERNAN	10/30/2008
N. Maintain the PCS system and track RIPDES compliance	a. Review PCS data monthly and recommend appropriate follow up action.	1. Update PCS data	09/30/2008	Complete	MERRILL	MCFARLAND
				Progress:		Created By: Date Created:
				On Track: On track.	DEB MERRILL	02/08/2008
				On Track: PCS/ICIS data entry on track.	DEB MERRILL	04/03/2008
				On Track: PCS/ICIS data entry on track.	DEB MERRILL	04/03/2008
				On Track: PCS/ICIS quarterly reports and DMR data entry on schedule.	DEB MERRILL	06/30/2008
				On Track: PCS data entry complete for quarter.	DEB MERRILL	09/17/2008
				Complete: PCS monthly work completed on track.	DEB MERRILL	11/12/2008
O. Conduct Inspections for Pesticide Compliance	a. conduct 40 Marketplace Inspections on an annual basis	1. 40 Marketplace Inspections	09/30/2008	Complete	PEPPER	
				Progress:		Created By: Date Created:
				Complete: completed	EUGENE PEPPER	09/26/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff	
O. Conduct Inspections for Pesticide Compliance	b. Conduct 15 Agricultural Use Inspections per year	1. 15 Agricultural Use Inspections	09/30/2008	Complete	PEPPER		
						Progress:	Created By: Date Created:
						Complete: completed	EUGENE PEPPER 09/26/2008
O. Conduct Inspections for Pesticide Compliance	c. Conduct 50 Non-Agricultural Use Inspections on an annual basis	1. 50 Non-Agricultural Use Inspections	09/30/2008	Complete	PEPPER		
						Progress:	Created By: Date Created:
						On Track: Total number of work plan inspections for 2008 has been reduced from 50 to 40. As of this date, 3/24/08, 20 non-agricultural pesticide use inspections have been completed. Complete: completed	EUGENE PEPPER 03/24/2008 EUGENE PEPPER 09/26/2008
O. Conduct Inspections for Pesticide Compliance	d. conduct 4 Producer establishment Inspections	1. 4 Producer establishment Inspections	09/30/2008	Complete	PEPPER		
						Progress:	Created By: Date Created:
						Complete: completed	EUGENE PEPPER 09/26/2008
O. Conduct Inspections for Pesticide Compliance	e. Review 20 Certified Applicators Pesticide Applications records	1. 20 Certified Applicators Pesticide Applications records reviewed	09/30/2008	Complete	PEPPER		
						Progress:	Created By: Date Created:
						On Track: 26 Applicator Record Inspections have been completed as of 3/24/08. Complete: Completed	EUGENE PEPPER 03/24/2008 EUGENE PEPPER 09/26/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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O. Conduct Inspections for Pesticide Compliance	f. Conduct 10 Licensed Dealers Records Review	1. 10 Licensed Dealers Records Reviewed	09/30/2008	Complete	PEPPER	
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Progress:	Created By:	Date Created:
Complete: 13 Restricted Use Dealer Record Inspections Completed.	EUGENE PEPPER	03/24/2008

O. Conduct Inspections for Pesticide Compliance	g. Ensure compliance with Worker Protection Standards at Agricultural Establishments	1. Conduct 5 Inspections	09/30/2008	Complete	PEPPER	
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Progress:	Created By:	Date Created:
Complete: completed 2	EUGENE PEPPER	09/26/2008

Goal: IV. Compliance Assistance and Enforcement	Objective: 3. Respond to citizen complaints
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A. Document and respond to citizen complaints in a timely manner	a. Complete complaint forms for each incoming complaint and enter information into complaint data base for tracking.	1. Report number of complaints received for investigation on a quarterly basis. Expect ~ 3,000 annually.	09/30/2008	Complete	DEBRITTO	
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Progress:	Created By:	Date Created:
On Track: 307 complaints received in the 1st quarter.	DEAN ALBRO	02/14/2008
On Track: 245 complaints received in the 2nd quarter (1/1/08 to 3/31/08)	DEAN ALBRO	04/18/2008
On Track: 435 complaints received in the 3rd quarter (4/1/08 to 6/30/08)	LYNNE DEBRITTO	07/29/2008
Complete: 347 complaints received in the 4th quarter (7/1/08 to 9/30/08)	DAVE CHOPY	11/07/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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B. Ensure that complaints are responded to completely and sufficiently	a. OC&I program supervisors will review all incoming complaints for priority assignment. Assign priority to complaints alleging harm to public health or the environment.	1. Report number of complaints investigated per media program on a quarterly basis.	09/30/2008	Complete	ALBRO			
			Progress:				Created By: Date Created:	
			On Track: AIR 108; SW/MW 21; UST/LUST 0; HW 6; ISDS 33; WP 32; WET 60				DEAN ALBRO	02/14/2008
			On Track: Air 60; HW 12; SW/MW 24; UST/LUST 3; ISDS 20; WP 29; WET 41				DEAN ALBRO	04/18/2008
			On Track: Air 149; HW 12; SW/MW 44; UST/LUST 1; ISDS 82; WP 39; WET 116				DEAN ALBRO	07/29/2008
			On Track: Air 166; HW 3; SW/MW 19; UST/LUST 0; ISDS 44; WP 34; WET 111				DEAN ALBRO	10/21/2008
			Complete: Air 166; HW 3; SW/MW 19; UST/LUST 0; ISDS 44; WP 34; WET 111				DEAN ALBRO	11/06/2008

B. Ensure that complaints are responded to completely and sufficiently	a. OC&I program supervisors will review all incoming complaints for priority assignment. Assign priority to complaints alleging harm to public health or the environment.	2. Report number of complaints investigated that result in confirmed violation (s) per media on a quarterly basis.	09/30/2008	Complete	ALBRO			
			Progress:				Created By: Date Created:	
			On Track: AIR 12; SW/MW 10; UST/LUST 30; HW 10; ISDS 32; WP 14; WET 37				DEAN ALBRO	02/14/2008
			On Track: Air 1; SW/MW 14; UST/LUST 0; HW 9; ISDS 13; WP 9; WET 13				DEAN ALBRO	04/23/2008
			On Track: AIR 12; SW/MW 36; UST/LUST 0; HW 9; ISDS 33; WP 6; WET 38				DEAN ALBRO	07/29/2008
Complete: AIR 16; SW/MW 15; UST/LUST 0; HW 4; ISDS 18; WP 11; WET 20				DEAN ALBRO	11/06/2008			



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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B. Ensure that complaints are responded to completely and sufficiently	a. OC&I program supervisors will review all incoming complaints for priority assignment. Assign priority to complaints alleging harm to public health or the environment.	3. Report number of complaints pending investigation by media on a quarterly basis.	09/30/2008	Complete	ALBRO					
						Progress:				
						Created By: Date Created:				
						On Track: AIR 1; SW/MW 10; UST/LUST 0; HW 8; ISDS 16; WP 7; WET 135 DEAN ALBRO 02/14/2008				
						On Track: AIR 0; SW/MW 9; UST/LUST 0; HW 0; ISDS 25; WP 20 WET 91 DEAN ALBRO 04/25/2008				
On Track: AIR 0; SW/MW 0; UST/LUST 0; HW 0; ISDS 23; WP 14; WET 72 DEAN ALBRO 07/29/2008										
Complete: AIR 15; SW/MW 0; UST/LUST 0; HW 0; ISDS 8; WP 0; WET 1 DEAN ALBRO 11/06/2008										

B. Ensure that complaints are responded to completely and sufficiently	a. OC&I program supervisors will review all incoming complaints for priority assignment. Assign priority to complaints alleging harm to public health or the environment.	4. Report number of inspections conducted per media program on a quarterly basis.	09/30/2008	Complete	ALBRO					
						Progress:				
						Created By: Date Created:				
						On Track: AIR 88; SW/MW 52; UST/LUST 24; HW 31; ISDS 48; WP 41; WET 175 DEAN ALBRO 02/14/2008				
						On Track: AIR 43; SW/MW 27; UST/LUST 3; HW 12; ISDS 41; WP 43; WET 134 DEAN ALBRO 04/18/2008				
On Track: AIR 168; SW/MW 45; UST/LUST 34; HW 46; ISDS 65; WP 33; WET 130 DEAN ALBRO 07/29/2008										
Complete: AIR 166; SW/MW 19; UST/LUST 0; HW 3; ISDS 44; WP 34; WET 111 DEAN ALBRO 11/06/2008										



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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C. Ensure that staff comply with the inspection guidelines and regulations	a. Ensure that staff comply with the inspection guidelines and regulations	1. Refresher Training on inspection /administrative warrant rules, 1 training program bi-annually.	09/30/2007	Behind Schedule	FAIRWEATHER		
						Progress:	Created By: Date Created:
						Behind Schedule: Refresher training is now scheduled for November and will be provided in an inspector refresher training course provided by NEEP.	DEAN ALBRO 07/31/2008
						Behind Schedule: inspector training scheduled for 11/18-11/19, 2008	DAVE CHOPY 11/05/2008

D. Follow-up to all Agricultural & non-Agricultural Pesticide Complaints	a. Investigate all complaints to ensure compliance with federal & State Requirements	1. Complaints investigated by staff	09/30/2008	Complete	PEPPER		
						Progress:	Created By: Date Created:
						Complete: completed	EUGENE PEPPER 09/26/2008

Goal: IV. Compliance Assistance and Enforcement Objective: 4. Provide effective compliance assistance

A. Improve compliance through assistance	a. Promote ERP	1. Add one new ERP to DEM every 2 years	09/30/2010	Complete	GAGNON		
						Progress:	Created By: Date Created:
						On Track: Studying ERP applications for stormwater and wetland programs.	RONALD GAGNON 02/11/2008
						Complete: Stormwater ERP will be implemented in 2009.	RONALD GAGNON 11/06/2008

A. Improve compliance through assistance	b. Participate in EPA ERP consortium	1. Attend one meeting per year and participate in 4 conference calls per year.	09/30/2010	Complete	GAGNON	Progress:	Created By: Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: OTCA staff attended conference on September 8-9, 2008 and participated in numerous conference calls.		RONALD GAGNON	09/16/2008
B. Conduct UST - Alternative Inspection Program Study	a. Complete UST ERP Analysis	1. Report	06/01/2008	Complete	GAGNON	
			Progress:	Created By: Date Created:		
			On Track: Collecting data from Florida and New Hampshire for comparative analysis.	RONALD GAGNON		02/11/2008
			Change to deliverable on 06/27/2008: Changed date from 6/1/07 to 6/1/08. (Approved by THOMAS GETZ)	THOMAS GETZ		06/27/2008
			Complete: Multi year project grant will be completed in 2009.	RONALD GAGNON		11/06/2008
B. Conduct UST - Alternative Inspection Program Study	b. Collect Other State Data	1. Report	09/30/2008	Complete	GAGNON	
			Progress:	Created By: Date Created:		
			On Track: Meeting/conference call with Florida on January 18, 2007 to collect data.	RONALD GAGNON		02/11/2008
			Change to deliverable on 06/27/2008: Changed date from 12/30/07 to 9/30/08. (Approved by THOMAS GETZ)	THOMAS GETZ		06/27/2008
			Complete: Collected data from Florida and Hew Hampshire.	RONALD GAGNON		09/16/2008
B. Conduct UST - Alternative Inspection Program Study	c. Conduct Statistical Analysis	1. Report	06/01/2008	Complete	ENANDER	
			Progress:	Created By: Date Created:		
			Complete: Statistical analysis 90% complete. Multi year project grant will be completed in 2009.	RONALD GAGNON		11/06/2008
B. Conduct UST - Alternative Inspection Program Study	d. Conduct Comparative Analysis	1. Report	06/01/2009	Complete	GAGNON	
			Progress:	Created By: Date Created:		
			Complete: Multi year project grant will be completed in 2009.	RONALD GAGNON		11/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
B. Conduct UST - Alternative Inspection Program Study	e. Draft Final Report	1. Report	09/30/2009	Complete	ENANDER	
Progress:					Created By:	Date Created:
Complete: Multi year project grant will be completed in 2009.					RONALD GAGNON	11/06/2008
C. Continue Auto Body ERP	a. Conduct Random and Targeted Inspections	1. 30 random inspections needed for this period.	10/01/2007	Complete	ENANDER	
Progress:					Created By:	Date Created:
Complete: Inspections completed.					RONALD GAGNON	11/06/2008
C. Continue Auto Body ERP	b. Produce 2nd Two Year EBPI Report	1. Report	09/30/2008	Behind Schedule	ENANDER	
Progress:					Created By:	Date Created:
Behind Schedule: Report delayed due to staff retirement.					RONALD GAGNON	11/06/2008
D. Continue UST ERP	a. Develop UST ERP Data Base	1. Data Base	09/30/2008	Complete	GAGNON	
Progress:					Created By:	Date Created:
On Track: Data continues to be entered as inspections are completed.					RONALD GAGNON	02/11/2008
Complete: Excell data base completed.					RONALD GAGNON	09/16/2008
D. Continue UST ERP	b. Implement UST ERP Statistical Program	1. Software Program	09/30/2008	Complete	GAGNON	
Progress:					Created By:	Date Created:
Complete: Sstatistical program completed; analysis 75% complete.					RONALD GAGNON	09/16/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
D. Continue UST ERP	c. Provide Internet Certification through Portal	1. System is operational.	09/30/2008	Behind Schedule	GAGNON	
Progress:					Created By: Date Created:	
Behind Schedule: Cannot complete at this time due to staffing and budget constraints.					RONALD GAGNON	09/16/2008
D. Continue UST ERP	d. Conduct 18 Compliance Audits at Municipal/State Facilities	1. 18 Audits	09/30/2008	Behind Schedule	LAZIEH	
Progress:					Created By: Date Created:	
Behind Schedule: Inspections delayed due to staff retirement.					RONALD GAGNON	11/06/2008
D. Continue UST ERP	f. Review and Evaluate all Municipal/State Gov't UST Compliance Check Lists	1. 39 compliance check lists reviewed and evaluated	09/30/2008	Complete	LAZIEH	
Progress:					Created By: Date Created:	
Complete: Check lists reviewed - no further action due to staff retirement.					RONALD GAGNON	11/06/2008
D. Continue UST ERP	g. Produce 1st Two Year Report	1. Report	05/01/2008	Behind Schedule	ARMSTRONG	
Progress:					Created By: Date Created:	
Change to deliverable on 06/27/2008: Changed deliverable from 5/1/07 to 5/1/08. (Approved by THOMAS GETZ)					THOMAS GETZ	06/27/2008
Behind Schedule: Report to be completed by 9/30/08.					TOM ARMSTRONG	06/30/2008
D. Continue UST ERP	h. Distribute Certification Packages	1. Distribute packages by 1/1/07	01/01/2007	Complete	ARMSTRONG	
Progress:					Created By: Date Created:	
Complete: Packages distributed					THOMAS GETZ	02/28/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
D. Continue UST ERP	i. Conduct Training Workshop	1. Workshop Agenda	03/01/2007	Complete	ARMSTRONG	
				Progress:	Created By:	Date Created:
				Complete: Training Workshop conducted.	THOMAS GETZ	02/28/2008
				Complete: Setup of electronic database completed.	TOM ARMSTRONG	06/23/2008
D. Continue UST ERP	j. Maintain Electronic Data Base	1. Data Base	09/30/2008	Complete	ARMSTRONG	
				Progress:	Created By:	Date Created:
				Complete: Setup of electronic database completed.	TOM ARMSTRONG	06/23/2008
E. Implement Auto Salvage ERP	a. Develop Work Book and Check List	1. Work Book and Check List	09/01/2007	Complete	ARMSTRONG	
				Progress:	Created By:	Date Created:
				Complete: Work book and check list finalized.	THOMAS GETZ	02/28/2008
E. Implement Auto Salvage ERP	b. Conduct Baseline Analysis	1. Baseline EBPIs	09/01/2008	Complete	ARMSTRONG	
				Progress:	Created By:	Date Created:
				On Track: Project is on track.	THOMAS GETZ	02/28/2008
				Change to deliverable on 06/27/2008: Changed date from 12/1/08 to 9/30/2008 (Approved by THOMAS GETZ)	THOMAS GETZ	06/27/2008
				Complete: Baseline audits and analysis completed in June 2007.	TOM ARMSTRONG	06/30/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
E. Implement Auto Salvage ERP	c. Distribute Certification Packages	1. none specified	09/01/2008	Complete	ARMSTRONG	
Progress:					Created By:	Date Created:
On Track: Project is on track.					THOMAS GETZ	02/28/2008
Change to deliverable on 06/27/2008: Changed date from 9/1/07 to 9/30/08. (Approved by THOMAS GETZ)					THOMAS GETZ	06/27/2008
Complete: Certification packages distributed May 2007					TOM ARMSTRONG	06/30/2008
E. Implement Auto Salvage ERP	d. Conduct Training Workshop	1. Training Agenda	09/01/2008	Complete	ARMSTRONG	
Progress:					Created By:	Date Created:
On Track: Project is on track					THOMAS GETZ	02/28/2008
Change to deliverable on 06/27/2008: Changed from 9/1/07 to 9/30/08. (Approved by THOMAS GETZ)					THOMAS GETZ	06/27/2008
Complete: Training workshop completed on 6/13/07.					TOM ARMSTRONG	06/30/2008
E. Implement Auto Salvage ERP	e. Develop Electronic Data Base	1. Electronic Data Base	09/30/2008	Complete	ARMSTRONG	
Progress:					Created By:	Date Created:
Complete: Development of electronic database completed June 2007.					TOM ARMSTRONG	06/30/2008
F. Develop and Implement a Wetland's Permit Compliance Inspection Process	a. Develop Data Base	1. Data Base	09/30/2008	Behind Schedule	GAGNON	
Progress:					Created By:	Date Created:
On Track: Check list complete. Need rule change for implementation.					RONALD GAGNON	02/11/2008
Behind Schedule: Need rule change for implementation.					RONALD GAGNON	09/16/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
F. Develop and Implement a Wetland's Permit Compliance Inspection Process	b. Develop Statistical Measures	1. Performance Measures	09/30/2008	Complete	GAGNON			
						Progress:	Created By:	Date Created:
						On Track: Check list complete, statistical methodology developed.	RONALD GAGNON	02/11/2008
						Complete: Combined with MS4 ERP measures.	RONALD GAGNON	09/16/2008
F. Develop and Implement a Wetland's Permit Compliance Inspection Process	c. Conduct Stakeholder Meetings	1. Meeting Summaries	09/01/2007	Complete	GAGNON			
						Progress:	Created By:	Date Created:
						Complete: Meeting summaries completed.	THOMAS GETZ	02/28/2008
F. Develop and Implement a Wetland's Permit Compliance Inspection Process	d. Begin Issuing Certification Packages with Permits	1. Issue certification packages with permits by 7/1/06	09/30/2008	Behind Schedule	GAGNON			
						Progress:	Created By:	Date Created:
						Behind Schedule: Certification packages complete; need rule change to implement.	RONALD GAGNON	09/16/2008
G. Implement RIPDES Construction ERP	a. Conduct Base Line Inspections	1. 100 Base line inspections	10/19/2008	Complete	GAGNON			
						Progress:	Created By:	Date Created:
						On Track: Univerese of facilities for baseline analysis under development.	RONALD GAGNON	02/11/2008
						On Track: Baseline inspections underway; approximately 40% completed.	RONALD GAGNON	09/16/2008
						Complete: Multi year project grant will be completed in 2009.	RONALD GAGNON	11/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
G. Implement RIPDES Construction ERP	b. Conduct random inspections	1. 100 Random inspections	01/31/2010	Complete	GAGNON			
						Progress:	Created By:	Date Created:
						On Track: On track for completion in January 2010	RONALD GAGNON	09/16/2008
						On Track: Multi year project grant will be completed in 2009.	RONALD GAGNON	11/06/2008
Complete: Multi year project grant will be completed in 2010.	RONALD GAGNON	11/06/2008						
G. Implement RIPDES Construction ERP	d. Develop and submit QAPP	1. QAPP submitted	02/29/2008	Complete	GAGNON			
						Progress:	Created By:	Date Created:
						Complete: QAPP submitted to EPA on October 17, 2007.	RONALD GAGNON	02/11/2008
G. Implement RIPDES Construction ERP	e. Develop Compliance check List	1. Compliance check list	03/31/2008	Complete	GAGNON			
						Progress:	Created By:	Date Created:
						On Track: Meeting held with URI on 2/6/08. Check list development underway.	RONALD GAGNON	02/11/2008
						On Track: Compliance check list completed and is being used to perform base line inspections.	RONALD GAGNON	09/16/2008
Complete: Compliance check list development completed by URI.	RONALD GAGNON	11/06/2008						
G. Implement RIPDES Construction ERP	f. Distribute Self-certifications	1. Self-certification packages distributed	07/31/2009	Complete	GAGNON			
						Progress:	Created By:	Date Created:
						On Track: On track for July 2009	RONALD GAGNON	09/16/2008
Complete: Multi year project grant will be completed in 2009.	RONALD GAGNON	11/06/2008						



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
G. Implement RIPDES Construction ERP	g. Hold 2 stakeholder meetings	1. 2 meeting summaries	03/31/2008	Behind Schedule	GAGNON	
Progress:					Created By: Date Created:	
Behind Schedule: Stakeholder meetings will be conducted after completing baseline inspections; March 2009.					RONALD GAGNON	09/16/2008
G. Implement RIPDES Construction ERP	h. Produce final Project Report	1. Final project report	09/30/2010	Complete	GAGNON	
Progress:					Created By: Date Created:	
On Track: Project completion date is September 2010					RONALD GAGNON	09/16/2008
Complete: Multi year project grant will be completed in 2010.					RONALD GAGNON	11/06/2008
H. Assure Pesticide Applicators Certification Programs are being implemented and maintained in accordance with the State's Approved Certification Plan.	a. Work with URI to schedule at least 5 Core Training sessions as well as Category training	1. Training Agenda	09/30/2008	Complete	PEPPER	MOONEY
Progress:					Created By: Date Created:	
Complete: Completed					EUGENE PEPPER	09/26/2008
H. Assure Pesticide Applicators Certification Programs are being implemented and maintained in accordance with the State's Approved Certification Plan.	b. Review and Approve Pesticide Training Sessions ,for continuing educational credit , offered by outside agencies/organizations	1. Training Agenda	09/30/2008	Complete	MOONEY	
Progress:					Created By: Date Created:	
Complete: As per Gene Pepper, this deliverable has been completed.					THOMAS GETZ	10/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Complete: As per Gene Pepper, this deliverable has been completed.	THOMAS GETZ	10/06/2008
I. State Pesticide Certification Template	a. Update & Complete State Certification Plan & report annual certification and training accomplishments through use of electronic template reporting database	1. Electronic Database	09/30/2008	Complete	PEPPER	MOONEY
				Progress:	Created By:	Date Created:
				On Track: Report in development	EUGENE PEPPER	09/26/2008
				Complete: Filed with EPA	EUGENE PEPPER	11/13/2008
K. Conduct 6 risk assessment reviews for the Site Remediation Program	Conduct 6 risk assessment reviews for the Site Remediation Program	Six completed risk assessment reviews with comments.	09/30/2009	Complete	ENANDER	
				Progress:	Created By:	Date Created:
				Complete: Risk assessments reviewed.	RONALD GAGNON	11/06/2008
L. Develop Agency Policy/General Permit for the small removal of contaminated soils	Develop a new agency policy for the small removal of contaminated soils	Completed policy reviewed and approved by DEM senior management.	09/30/2009	Complete	ENANDER	
				Progress:	Created By:	Date Created:
				Complete: Policy has been completed and reviewed.	RONALD GAGNON	11/06/2008
M. Implement Green Hospitality Self-Certification Program	a. Conduct 12 audits per year	1. 12 audit reports completed.	09/30/2008	Behind Schedule	GAGNON	ARMSTRONG
				Progress:	Created By:	Date Created:
				Behind Schedule: Auditing process will begin on January 1, 2009.	RONALD GAGNON	09/16/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
M. Implement Green Hospitality Self-Certification Program	b. Develop web page	1. Web page on-line.	02/29/2008	Complete	GAGNON	ARMSTRONG
				Progress:		Created By: Date Created:
				Complete: Green Hospitality Green Certification web page developed, placed on-line on the RIDEM website.		TOM ARMSTRONG 01/28/2008
M. Implement Green Hospitality Self-Certification Program	c. Distribute Certification Packages to participants	1. Certification packages mailed/delivered.	12/31/2008	Complete	GAGNON	ARMSTRONG
				Progress:		Created By: Date Created:
				Complete: Initial Certification packages distributed electronically in April 2008, and continue to be available, as MS Word documents from Green Hospitality Certification webpage on DEM website.		TOM ARMSTRONG 06/30/2008
N. Participate in EPA ERP Common Measures Project	Participate in one national meeting and 4 conference calls per year.	Two new consortium related ERP projects (common measure, work group project) per year,	09/30/2010	Complete	GAGNON	ARMSTRONG
				Progress:		Created By: Date Created:
				On Track: Staff participated in national States ERP Consortium meetings in October 2006 and August 2007, participated in four Common Measures project meetings since 2006, and participated in conference calls.		TOM ARMSTRONG 06/30/2008
				Complete: Participated in national ERP meeting on September 8, 2008.		RONALD GAGNON 11/06/2008
O. Participate in NEWMOA	Attend 4 NEWMOA Director's meetings	Four meeting summaries.	09/30/2009	Complete	GAGNON	
				Progress:		Created By: Date Created:
				On Track: Atended meeting on December 6 & 7, 2007. Next meeting March 6 & 7, 2008.		RONALD GAGNON 02/11/2008
				Complete: Attended all meetings.		RONALD GAGNON 11/06/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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P. Implement Lead Paint Removal Contractor Self-certification Program	Conduct 4 lead paint removal inspections.	Four completed inspection reports using ERP check list.	09/30/2009	Complete	ARMSTRONG	
						<p>Progress:</p> <p>Complete: Completed six lead paint inspections/audits as of November 2007, using ERP checklist on CLASSACT software as required under EPA grant.</p>

Q. Implement dental amalgam separator certification program	Maintain electronic data base on participating dental offices.	List of participating dental offices with amalgam separators installed.	09/30/2009	Complete	MIGLIORE		
						<p>Progress:</p> <p>On Track: collecting info from dentists</p>	<p>Created By: Date Created:</p> <p>BEVERLY MIGLIORE 04/17/2008</p>
						<p>On Track: Reglulatory date has not arrived yet, will summarize data after regs kick in (July 08)</p>	<p>BEVERLY MIGLIORE 06/23/2008</p>
						<p>On Track: Reglulatory date has not arrived yet, will summarize data after regs kick in (July 08)</p>	<p>BEVERLY MIGLIORE 06/23/2008</p>
						<p>Complete: still collection data from dentists</p>	<p>BEVERLY MIGLIORE 10/30/2008</p>
						<p>Complete: still collection data from dentists</p>	<p>BEVERLY MIGLIORE 10/30/2008</p>

Goal: V. Open and Effective Government Objective: 1. Provide Effective Customer Service

A. Provide Assistance to Consultants / Applicants	a. Educational Workshop	1. 2 Workshop Held	09/30/2008	Complete	GAGNON	
						<p>Progress:</p> <p>Complete: 2 workshops held - Feb and March 2008.</p>

A. Provide Assistance to Consultants / Applicants	b. Review applications for pollution control equipment tax rebates.	1. 4 Certification Letters	09/30/2008	Complete	GAGNON	
						<p>Progress:</p>



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: One request reviewed in February 2008, currently waiting for legal review.	RONALD GAGNON	02/11/2008
				Complete: No new applications received.	RONALD GAGNON	11/06/2008
B. Respond to information requests	a. Maintain DEM information number and switchboard	Produce 12 monthly reports, anticipate approximately 8,000 calls per quarter	09/30/2008	Complete	WASHINGTON	
Progress:					Created By:	Date Created:
On Track: on track as of 4/17/2008					LINDA WASHINGTON	04/17/2008
On Track: All jobs completed on Schedule					LINDA WASHINGTON	06/19/2008
Complete: All Jobs completed					LINDA WASHINGTON	11/12/2008
On Track: On Track					LINDA WASHINGTON	12/31/2007
B. Respond to information requests	b. Respond to walk-ins	1. Produce 12 monthly reports, anticipate 1,800 walk-ins per quarter	09/30/2008	Complete	MORETTI	
Progress:					Created By:	Date Created:
Complete: Duty transferred to office of Water Resources.					RONALD GAGNON	09/16/2008
B. Respond to information requests	c. Schedule file reviews	1. produce 12 monthly reports, approximately 250 file reviews per quarter	09/30/2008	Complete	CASEY	
Progress:					Created By:	Date Created:
Complete: 558 file reviews completed from January 1, 2008 to August 31, 2008					RONALD GAGNON	09/16/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
B. Respond to information requests	d. Conduct Pre-applications Meetings	1. Produce 12 monthly reports, approximately 35 pre-application meetings per quarter	09/30/2008	Complete	GAGNON	
				Progress:		Created By: Date Created:
				On Track: 5 meetings conducted in Janaury 2008.		RONALD GAGNON 02/11/2008
				Complete: 94 Pre application meetings held from January 1, 2008 to August 31, 2008		RONALD GAGNON 09/16/2008
C. Establish a Single Point of Contact and provide internal coordination on projects involving multiple offices	a. Coordinate projects involving multiple offices.	1. 5 Municipal subdivison reviews 5 Quonset Point project reviews 4 Comprehensive Master Plan reviews	09/30/2008	Complete	GAGNON	
				Progress:		Created By: Date Created:
				Complete: Projects were reviewed and commented on.		RONALD GAGNON 11/06/2008
C. Establish a Single Point of Contact and provide internal coordination on projects involving multiple offices	b. Coordinate Dredge projects	1. Produce 4 Quarterly Reports; anticipate 6 new dredging projects per year	09/30/2008	Complete	GAGNON	
				Progress:		Created By: Date Created:
				On Track: All dredging completed on January 31, 2008. One new project under review for next season.		RONALD GAGNON 02/11/2008
				Complete: 5 dredging projects received and reviewed in 2008.		RONALD GAGNON 09/16/2008
C. Establish a Single Point of Contact and provide internal coordination on projects involving multiple offices	c. Coordinate Federal EIS projects.	1. Produce 4 Quarterly Reports; anticipate 1 EIS project per year	09/30/2008	Complete	GAGNON	
				Progress:		Created By: Date Created:
				Complete: One new EIS project received in 2008 - WCE LNG new offshore berth location		RONALD GAGNON 09/16/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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Goal: V. Open and Effective Government	Objective: 2. Improve Public Information, Education and Participation
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A. Improve participation by stakeholders in regulatory proceedings	d. Determine if the Remediation Regulations need to be updated based on stakeholder input.	1. Complete Public notice for revised Site Remediation Regulation	06/01/2008	Behind Schedule	OWENS	
				Progress:		Created By: Date Created:
				On Track: Q1: On track		KELLY OWENS 02/18/2008
				Behind Schedule: Remediation regulations have not been revised yet. Awaiting conclusion of arsenic commission.		KELLY OWENS 10/10/2008

B: Increase effective public participation for Brownfield / site remediation projects in Environmental Justice Areas.	a. Assist with RI Legal Services Environmental Justice Conference (November 2007)	1. Serve on EJ Advisory panel and attend November 2007 conference.	11/30/2007	Complete	STONE	GRAY
				Progress:		Created By: Date Created:
				Complete: Attended and spoke at November 2, 2007 conference. Continue to "monitor from afar" on happenings of the EJ Justice League... the outgrowth of the November conference.		ELIZABETH STONE 04/02/2008

B: Increase effective public participation for Brownfield / site remediation projects in Environmental Justice Areas.	b. DEM Office of Waste Management/site remediation outreach training	1. EPA Office of Environmental Justice Training and CCRI Survival Spanish class held for OWM staff.	02/28/2008	Complete	STONE	GRAY
				Progress:		Created By: Date Created:
				On Track: Training sessions w/ New Commons ongoing. EPA EJ training scheduled for May 15 here at DEM. 40 staff members planning to attend. "Survivial Spanish" classes have not been recently discussed with TG.		ELIZABETH STONE 04/02/2008
				On Track: Training sessions w/ New Commons ongoing. EPA EJ training scheduled for May 15 here at DEM. 40 staff members planning to attend. "Survivial Spanish" classes have not been recently discussed with TG.		ELIZABETH STONE 04/02/2008
				Complete: EJ Training completed. Held here at DEM 5/15/08. Survival Spanish onhold for now.		ELIZABETH STONE 09/15/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
B: Increase effective public participation for Brownfield / site remediation projects in Environmental Justice Areas.	c. Implementation of July 2007 EJ policy and stakeholder recommendations.	1. Host municipal & community organization workshops and reconvene full stakeholder group for end-of-year meeting.	12/31/2007	Complete	GRAY	STONE
				Progress:		Created By: Date Created:
				Complete: Municipal, consultant and community meetings all held in Fall of 2007. Stakeholders met in December 2007. FYI - Policy still needs to be put into final format and signed by TG as official DEM policy.		ELIZABETH STONE 04/02/2008
C. Provide the public with information on issues of public concern.	a. Issue timely press releases and update the DEM webpage	1. Coordinate the review of the DEM website quarterly, to ensure the programs are keeping their websites up to date.	12/31/2007	On Track	MASTRATI	
				Progress:		Created By: Date Created:
				On Track: On track; work done on an ongoing basis		GAIL MASTRATI 11/13/2008
C. Provide the public with information on issues of public concern.	b. Participate in activities that increase environmental awareness	Participate as a DEM representative to the RI Environthon.	09/30/2008	Complete	GAGNON	
				Progress:		Created By: Date Created:
				Complete: OTCA staff participated in RI Environthon.		RONALD GAGNON 11/06/2008
D. Provide public information on emergency response topics.	a. Conduct Training and Outreach - List activities/quarter	1. Report number and type of training on a quarterly basis	12/31/2007	Complete	LEO	
				Progress:		Created By: Date Created:
				On Track: 3 pesticide safety/ipm training; hazmat training & 8 hour hazwoper		MELINDA HOPKINS 02/19/2008
				Complete: pesticide safety & IPM training, 8 hour refresher,		MELINDA HOPKINS 11/10/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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Goal: V. Open and Effective Government	Objective: 3. Improve Business Processes of the Agency
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A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	a. Support implementation of the DEM QMP by planning Quality Team Meetings.	1. Meet with Quality Team to discuss issues of concern.	09/30/2008	Complete	GETZ
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Progress:	Created By:	Date Created:
On Track: Quality team met in July and August. Primarily discussed Data Review & Digital Photo SOP implementation and Program Self-assessments.	THOMAS GETZ	09/09/2008
Complete: The Quality Team met in the 4th Quarter in July and August and discussed progress in completing the program self-assessments along with QA training issues.	THOMAS GETZ	10/01/2008

A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	a. Support implementation of the DEM QMP by planning Quality Team Meetings.	2. Meet with the Quality Team to discuss issues of concern.	06/30/2008	Complete	GETZ
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Progress:	Created By:	Date Created:
On Track: Meeting held on 4/15/08 where we discussed implementation of SOPs and the beginning of the 2008 QA Self-assessment. The next quarterly meeting is scheduled for 6/17/08.	THOMAS GETZ	06/03/2008
Complete: Team meeting held on 6/17/08. Discussed SOP adoption and 2008 self-assessment process.	THOMAS GETZ	09/09/2008

A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	a. Support implementation of the DEM QMP by planning Quality Team Meetings.	3. Organize Quality Team meetings	03/31/2008	Complete	GETZ
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Progress:	Created By:	Date Created:
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Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Complete: Met with Quality Team on 2/19/08. QA training and SOP adoption status were updated. Will met with Bureau Chiefs to discuss implementation of Data Review and Digital Camera SOPs. Next meeting 4/15/08.	THOMAS GETZ	02/27/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	a. Support implementation of the DEM QMP by planning Quality Team Meetings.	4. Organize Quality Team Meetings	12/29/2007	Complete	GETZ	
				Progress: Created By: Date Created:		
				On Track: First Quality Team Meeting held November 20, 07. QA System Status Report approved along with changes to the QMP. First meeting of 2008 scheduled for 1/15/08.	THOMAS GETZ	12/27/2007
				Complete: First Quarter Meeting held 11/20/07.	THOMAS GETZ	12/27/2007
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	b. Determine if programs are using the DEM QMP by coordinating a program self-assessment.	Provide guidance to programs to initiate 2007 QA System Self-assessment.	06/01/2008	Complete	GETZ	
				Progress: Created By: Date Created:		
				On Track: Issue discussed at the 4/15 08 QA Team Meeting. There will be a follow-up discussion on this topic at the 6/1708 meeting.	THOMAS GETZ	06/03/2008
				Complete: Information distributed to programs concerning 2008 Program Self-assessment. This topic was also discussed at the June 17 Quality Team meeting.	THOMAS GETZ	09/09/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	c. Assess the QA systems of the Air Monitoring Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	MORIN	
				Progress: Created By: Date Created:		
				On Track: Not due yet	BARBARA MORIN	01/14/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: Not due yet.		BARBARA MORIN	03/31/2008
			Complete: form submitted		BARBARA MORIN	10/06/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	d. Assess the QA systems of the Air Pollution Inventory Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	SLATTERY	MORIN
Progress:					Created By:	Date Created:
On Track:					KAREN SLATTERY	02/13/2008
Complete:					KAREN SLATTERY	10/06/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	e. Assess the QA systems of the Stack Testing Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	BURNS	
Progress:					Created By:	Date Created:
On Track: Not due until end of year					TED BURNS	01/17/2008
On Track: Due to limited personal resources the OAR has divested in the stack test program. No assessment of the QA system for the stack test program will be completed since we have divested in that program.					TED BURNS	03/31/2008
Complete: Due to limited personal resources the OAR has divested in the stack test program. No assessment of the QA system for the stack test program will be completed since we have divested in that program.					TED BURNS	07/01/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	f. Assess the QA systems of the Emergency Response Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	Complete	EASTMAN	
Progress:					Created By:	Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Complete: Self-assessment completed.		THOMAS GETZ 11/05/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	g. Assess the QA systems of the Air Compliance Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	JOHN	
Progress:					Created By:	Date Created:
On Track: on track					DEAN ALBRO	04/10/2008
Complete: Form A completed on 7/23/08 and sent to Chief for signature.					CHRIS JOHN	07/23/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	h. Assess the QA system for the RCRA and Medical Waste Facility Compliance Programs	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	TYRRELL	
Progress:					Created By:	Date Created:
On Track: On track.					TRACEY TYRRELL	02/28/2008
On Track: on track					DEAN ALBRO	04/10/2008
On Track: Program self assessment completed for RCRA portion.					DEAN ALBRO	08/25/2008
Complete: RCRA component completed on 8/25/08					DEAN ALBRO	09/18/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	i. Assess the QA system for the Solid Waste Compliance Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	TYRRELL	
Progress:					Created By:	Date Created:
On Track: On track.					TRACEY TYRRELL	02/28/2008
On Track: on track					DEAN ALBRO	04/10/2008
Complete: Self assessment completed.					DEAN ALBRO	08/25/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	j. Assess the QA system for the UST Compliance Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	TYRRELL		
						Progress:	Created By: Date Created:
						On Track: On track.	TRACEY 02/28/2008 TYRRELL
						On Track: on track	DEAN ALBRO 04/10/2008
Complete: Self assessment completed.	DEAN ALBRO 08/25/2008						
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	k. Assess the QA system for the ISDS Compliance Program	1. Complete the QA System Annual Program Self-Assessment for 2007.	07/30/2008	Complete	CHOPY		
						Progress:	Created By: Date Created:
						Complete: complete	DAVE CHOPY 02/14/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	l. Assess the QA system for the Water Compliance Program	1. Complete the QA System Annual Program Self-Assessment for 2007.	07/31/2008	Complete	CHOPY		
						Progress:	Created By: Date Created:
						Complete: complete	DAVE CHOPY 02/14/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	m. Assess the QA system for the OTCA Programs	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	GAGNON		
						<p>Progress:</p> <p>Complete: OTCA/dredging program assesment completed</p>	<p>Created By: RONALD GAGNON</p> <p>Date Created: 09/16/2008</p>
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	n. Assess the QA system for the LUST Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	Complete	KACZOR		
						<p>Progress:</p> <p>Complete: QA System Annual Program Self-Assessment - Form A was completed</p>	<p>Created By: SOFIA KACZOR</p> <p>Date Created: 08/29/2008</p>
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	o. Assess the QA system for the TBA Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	Complete	GIANFRANCES CO		
						<p>Progress:</p> <p>On Track: Scheduled for 7/1/08</p>	<p>Created By: CYNTHIA GIANFRANCE SCO</p> <p>Date Created: 02/14/2008</p>
						<p>On Track: 2/14/08</p>	<p>Created By: CYNTHIA GIANFRANCE SCO</p> <p>Date Created: 02/14/2008</p>
						<p>On Track: 2/14/08</p>	<p>Created By: CYNTHIA GIANFRANCE SCO</p> <p>Date Created: 02/14/2008</p>
						<p>On Track: on track</p>	<p>Created By: CYNTHIA GIANFRANCE SCO</p> <p>Date Created: 05/06/2008</p>



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			Complete: COMPLETED		CYNTHIA GIANFRANCE SCO	09/04/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	p. Assess the QA system for the Pre remedial Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	Complete	GIANFRANCES CO	
				Progress:	Created By:	Date Created:
				On Track: 2/14/08	CYNTHIA GIANFRANCE SCO	02/14/2008
				On Track: on track	CYNTHIA GIANFRANCE SCO	05/06/2008
				Complete: COMPELTED	CYNTHIA GIANFRANCE SCO	09/04/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	q. Assess the QA system for all the federal Superfund, NPL, DOD Programs	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	DESTEFANO	
				Progress:	Created By:	Date Created:
				On Track: On track	MATT DESTEFANO	02/07/2008
				On Track: On Track	MATT DESTEFANO	06/19/2008
				Complete: Complete.	MATT DESTEFANO	09/15/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff		
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	r. Assess the QA system of the RCRA Permitting Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	Complete	LI			
						Progress:	Created By:	Date Created:
						On Track: It is under consideration.	YAN LI	02/12/2008
						Complete: Self-assessment completed.	THOMAS GETZ	11/05/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	s. Assess the QA systems for the State Site Remediation / VCP Program / Brownfields Programs	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	OWENS			
						Progress:	Created By:	Date Created:
						On Track: Q1: On Track	KELLY OWENS	02/18/2008
						Complete: QA System Self-Assessment was completed during September 2008.	KELLY OWENS	10/10/2008
						Complete: Q2: 10 LNCs; 0 NOIE = 10 total; 16 year to date Q3: 3 LNCs; 0 NOIEs = 3 total/19 year to date Q4: 1 LNCs ; 1 NOIEs = 2 total/21 year to date These informal enforcements are limited to ELURs	KELLY OWENS	10/10/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	t. Assess the QA system for the HW & Medical Transporter & Treatment Facility Permitting Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	DENNEN			
						Progress:	Created By:	Date Created:
						On Track: Continuing participation with QA/QC	MARK DENNEN	02/14/2008
						Complete: Self-assessment completed.	THOMAS GETZ	11/05/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	u. Assess the QA system for the Manifest Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	DENNEN	
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Progress:	Created By:	Date Created:
On Track: Audit done, in process of issuing letters. Half have been issued. Most are issues with formatting of reports.	MARK DENNEN	04/21/2008
Complete: Self-assessment completed	THOMAS GETZ	11/05/2008

A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	v. Assess the QA system for the Ambient (lake) Water Quality Monitoring Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	Complete	CAREY	
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Progress:	Created By:	Date Created:
On Track: Initial work on this project is being conducted as needed at this time.	CONNIE CAREY	01/03/2008
On Track: Initial work on this project is being conducted as needed at this time.	CONNIE CAREY	04/02/2008
On Track: Work on this project is being conducted as needed at this time.	CONNIE CAREY	06/26/2008
Complete: The QA system for the Ambient Lake Water Quality Monitoring Program has been completed.	CONNIE CAREY	09/25/2008

A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	w. Assess the QA system for the Ambient (river) Water Quality Monitoring Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	Complete	CAREY	
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Progress:	Created By:	Date Created:
On Track: Initial work for this project is being conducted as needed at this time.	CONNIE CAREY	01/03/2008
On Track: Initial work for this project is being conducted as needed at this time.	CONNIE CAREY	04/02/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				On Track: Work on this project is being conducted as needed at this time.	CONNIE CAREY	06/26/2008
				Complete: The QA system for the Ambient River Water Quality Monitoring Program has been completed.	CONNIE CAREY	09/25/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	x. Assess the QA system for the Non Point Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	Complete	PANCIERA	
Progress:					Created By:	Date Created:
On Track: On Track					ERNIE PANCIERA	02/08/2008
On Track: On track					ERNIE PANCIERA	04/11/2008
On Track: On Track					ERNIE PANCIERA	07/31/2008
Complete: Complete					ERNIE PANCIERA	10/31/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	y. Assess the QA system for the RIPDES Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	BECK	
Progress:					Created By:	Date Created:
On Track: On track					ELICE GASBARRO	02/20/2008
Complete: Self-assessment completed.					THOMAS GETZ	11/05/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	z. Assess the QA system for the TMDL Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	Complete	TRAVERS	
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Progress:	Created By:	Date Created:
On Track: On Track	HEIDI TRAVERS	01/03/2008
On Track: This will be completed on time.	HEIDI TRAVERS	03/27/2008
On Track: Work should be completed on time.	HEIDI TRAVERS	06/19/2008
Complete: Self-assessment completed.	THOMAS GETZ	11/05/2008

A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zb. Assess the QA system for the UIC Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	Complete	PANCIERA	
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Progress:	Created By:	Date Created:
On Track: On Track	ERNIE PANCIERA	02/08/2008
On Track: On track	ERNIE PANCIERA	04/11/2008
On Track: On track	ERNIE PANCIERA	07/31/2008
Complete: Complete	ERNIE PANCIERA	10/31/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zc. Assess the QA system for the User Fee Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	Complete	BIRCHELL	
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Progress:	Created By:	Date Created:
On Track: on track as of 2/8/08	JOHN BIRCHELL	02/08/2008
Complete: Assessment has been submitted	JOHN BIRCHELL	06/10/2008

A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zd. Assess the QA system for the WWTF O&M Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	Complete	PATENAUDE	
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Progress:	Created By:	Date Created:
On Track: Working with Tom G. as needed.	BILL PATENAUDE	02/08/2008
On Track: Working with Tom G. as needed.	BILL PATENAUDE	04/03/2008
On Track: Working with Tom G. as needed.	BILL PATENAUDE	07/01/2008
On Track: Coordinating with Tom G ongoing. Development of documentation underway. Est. completion 10/15/08.	BILL PATENAUDE	09/26/2008
Complete: Form A completed and signed. SOPs completed and in place for signature.	BILL PATENAUDE	11/12/2008

A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	ze. Assess the QA system for the WQ Certification Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	RICHARDSON	
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Progress:	Created By:	Date Created:
On Track: On track as of 2/8/08	ELICE GASBARRO	02/08/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: 4/4/08		ALISA RICHARDSON	04/04/2008
			On Track: attending meetings and on track		ALISA RICHARDSON	07/31/2008
			Complete: Self-assessment completed.		THOMAS GETZ	11/05/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zf. Assess the QA system for the Pesticide Compliance Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	PEPPER	
Progress:					Created By:	Date Created:
Complete: Completed					EUGENE PEPPER	09/26/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zg. Assess the QA system of the Pesticide WQ Program	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	Complete	PEPPER	
Progress:					Created By:	Date Created:
Complete: Completed					EUGENE PEPPER	09/26/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zh. Improve the DEM QA system by updating its key elements.	1. Follow-up on the 2007 QA System Status Report by reporting progress in the 2008 self-assessment.	11/30/2007	Complete	GETZ	GETZ
Progress:					Created By:	Date Created:
On Track: The completion date of this project should read 11/30/08. This needs to be changed.					THOMAS GETZ	06/03/2008
Change to deliverable on 06/27/2008: Change date to 11/30/08 (Approved by THOMAS GETZ)					THOMAS GETZ	06/27/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
				Complete: Draft 2008 QA Status Report completed and ready for distribution to the DEM Quality Team. Final Report will be completed by December 2008.	THOMAS GETZ	10/01/2008
				On Track: 2007 QA Status Report completed and approved by A. Good and T. Gray. Awaiting Director Review.	THOMAS GETZ	12/27/2007
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zh. Improve the DEM QA system by updating its key elements.	2. Revise the existing QMP to reflect changes in the DEM Quality System in 2008. Include an updated list of QAPPs and SOPs in the revision.	12/31/2008	Complete	GETZ	
				Progress:	Created By:	Date Created:
				Complete: 2007 QMP and QA Status Report approved by the Director and information was submitted to EPA on 12/28/08.	THOMAS GETZ	09/09/2008
				On Track: QMP updated and approved by Quality Team in November Meeting. A. Good and T. Gray approved revisions in December 07. Awaiting final review by the Director.	THOMAS GETZ	12/27/2007
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zh. Improve the DEM QA system by updating its key elements.	3. Work with the Quality Team to finalize the 2008 QA System Status Report	11/15/2008	Complete	GETZ	
				Progress:	Created By:	Date Created:
				On Track: 2008 QA System Status Report is currently in draft. Need additional information from the Program Self-assessments before the report can be finalized.	THOMAS GETZ	09/09/2008
				Complete: Draft QA Status Report completed and ready for distribution to the DEM Quality Team. Report should be finalized by December 2008.	THOMAS GETZ	10/01/2008
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zi. Improve the quality system by following up on issues raised during the 2007 self-assessments.	1. Work with OWM and OC&I to assist them to develop a program QAPP.	06/01/2008	Behind Schedule	TYRRELL	
				Progress:	Created By:	Date Created:



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
			On Track: On track.		TRACEY TYRRELL	02/28/2008
			On Track: Meetings have commenced to develop a program QAPP		DEAN ALBRO	04/10/2008
			On Track: Meetings continue to foster development of the QAPP and draft documents are being developed.		DEAN ALBRO	07/31/2008
			Behind Schedule: Draft QAPP completed in October 08. The QAPP will be finalized in November 2008.		THOMAS GETZ	11/05/2008
B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	a. Develop and report progress on workplan activities for the Bureau of Environmental Protection.	1. Revise the DEM 2009 PPA Workplan to reflect negotiated changes required by RIDEM or EPA.	09/30/2008	Behind Schedule	GETZ	
			Progress:		Created By: Date Created:	
			On Track: DEM has received the P&C List from EPA and distributed them to Offices on 5/27/08. Kick off meeting will be planned in late June with Offices to work on the mid August submission date to EPA.		THOMAS GETZ	06/03/2008
			Behind Schedule: Completed negotiations on P7C List in September. Workplan is 60% Complete as of 9/26/08. Draft Workplan scheduled to be completed by mid October.		THOMAS GETZ	10/01/2008
B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	V"FYdcfh'hc'9D5'cb'89A f'g'dfc[fYgg'cb']a d'Ya Ybh]b['UbX' Yj U'i Uh]b['89A f'g'DD5' XY'j' YfUV'Yg']b 'h'Y' fY[i 'Uhc'fmidfc[fUa g	1. Submit to EPA an annual performance report within 90 days of the close of the federal fiscal year.	12/31/2008	Complete	GETZ	
			Progress:		Created By: Date Created:	
			On Track: DEM has submitted its 2007 PPA Performance Report to EPA on 1/09/08. This report indicated DEM's progress in completing deliverables and provided the rationale of why deliverables were not completed.		THOMAS GETZ	01/29/2008
			Complete: Report submitted January 9, 2008 to EPA.		THOMAS GETZ	03/04/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	V"FYdcfh'c'9D5'cb' 89A f'g'dfc[fYgg'cb' ja d'Ya Ybh]b['UbX' Yj U'i Uh]b['89A f'g' DD5' XY'j' YfUV'Yg'j'b'h'Y' fY[i 'Uhc'fmdfc[fUa g	2. DEM will provide a report to EPA, from the DEM PPA reporting system, that will detail DEM's progress in meeting our grant commitments. The report will also include a broad discussion of issues that may be considered problem areas.	12/31/2008	Complete	GETZ	
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Progress:	Created By:	Date Created:
On Track: DEM has submitted its 2007 PPA Performance Report to EPA on 1/09/08. This report indicated DEM's progress in completing deliverables and provided the rationale of why deliverables were not completed.	THOMAS GETZ	01/29/2008
Complete: Report submitted to EPA on January 8, 2008.	THOMAS GETZ	03/04/2008

B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	V"FYdcfh'c'9D5'cb' 89A f'g'dfc[fYgg'cb' ja d'Ya Ybh]b['UbX' Yj U'i Uh]b['89A f'g' DD5' XY'j' YfUV'Yg'j'b'h'Y' fY[i 'Uhc'fmdfc[fUa g	3. DEM will meet with EPA, if necessary, to discuss any issues of concern raised in the DEM report that was submitted on 12/31/08.	02/15/2008	Complete	GETZ	
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Progress:	Created By:	Date Created:
On Track: DEM has submitted its 2007 PPA Performance Report to EPA on 1/09/08. This report indicated DEM's progress in completing deliverables and provided the rationale of why deliverables were not completed.	THOMAS GETZ	01/29/2008
On Track: DEM has submitted its 2007 PPA Performance Report to EPA on 1/09/08. This report indicated DEM's progress in completing deliverables and provided the rationale of why deliverables were not completed.	THOMAS GETZ	01/29/2008
On Track: Discussion held with Region concerning 2007 Performance Report during the week of 1/22/08. EPA will get back to us on the joint review. This may be held off until summer of 2008.	THOMAS GETZ	01/29/2008
Complete: DEM has not received any comments from EPA Region I on the 1/9/08 submission. Therefore this deliverable is completed.	THOMAS GETZ	09/09/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	V" FYdcfh'hc'9D5'cb' 89A f'g'dfc[fYgg'cb']a d'Ya Ybh]b['UbX' Yj U'i Uh]b['89A f'g'DD5' XY'j] YfUV'Yg'j]b'h'Y' fY[i 'Uhc'fmdfc[fUa g	(" =Z'bYYXYXz'F =89A' k]'fYgdc'cbX'hc'9D5'f'g' V'ta a Ybh'g'cb'89A f'g' Ubbi U' d'YfZ'cfa UbW' fYdc'f'h'z'Y]h'Yf'h'f'ci [\ ' U'a YYh]b['cf'j]b'k'f]h]b["	03/15/2008	Complete	GETZ	
				Progress:		Created By: Date Created:
				Complete: DEM received no written comments from EPA Region I to respond to concerning the DEM's performance report. Therefore this deliverable is complete.	THOMAS GETZ	09/09/2008
B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	V" FYdcfh'hc'9D5'cb' 89A f'g'dfc[fYgg'cb']a d'Ya Ybh]b['UbX' Yj U'i Uh]b['89A f'g'DD5' XY'j] YfUV'Yg'j]b'h'Y' fY[i 'Uhc'fmdfc[fUa g	5. If necessary, DEM will provide EPA with a response to EPA's comments on DEM's PPA progress report.	03/17/2008	Complete	GETZ	
				Progress:		Created By: Date Created:
				On Track: As of 2/26/08, EPA has not responded to the DEM December submittal of the PPA Progress Report.	THOMAS GETZ	02/27/2008
				Complete: There were no comments from EPA on DEM's 1/9/08 submittal. This Deliverable is therefore complete.	THOMAS GETZ	09/09/2008
B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	V" FYdcfh'hc'9D5'cb' 89A f'g'dfc[fYgg'cb']a d'Ya Ybh]b['UbX' Yj U'i Uh]b['89A f'g'DD5' XY'j] YfUV'Yg'j]b'h'Y' fY[i 'Uhc'fmdfc[fUa g	6. RIDEM and EPA will hold annual program meeting(s) within 90 days of the close of the federal fiscal year to perform a joint evaluation of the RI environmental efforts.	12/31/2008	Complete	GETZ	
				Progress:		Created By: Date Created:
				Complete: During the 2009 DEM/EPA PPA grant negotiations, DEM and EPA agreed the OWR, OAR meetings would constitute the joint program evaluation. DEM/EPA will meet with the other programs if necessary.	THOMAS GETZ	09/09/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	c. Develop the 2008-2010 RI DEM strategic work plan that reflects DEM's Strategic Initiatives.	1. Develop the 2008-2010 DEM Strategic Workplan.	03/31/2008	Complete	GETZ	
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Progress:	Created By:	Date Created:
Complete: The DEM Strategic Plan was not completed due to uncertainties caused by budget constraints. This plan may be worked on after the budget/DEM resources issues become clearer.	THOMAS GETZ	09/09/2008

B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	d. DEM will provide EPA with a status update of its Quality System	1. DEM will provide an update of its Quality System. The deliverables will include a Quality System Status report, updated of QAPPs and SOPs implemented in 2007 and updates to the QMP.	12/31/2007	Complete	GETZ	
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Progress:	Created By:	Date Created:
On Track: DEM submitted its QA System Status Update for 2007 on 12/28/07 that included updates to the QAPP and SOP inventories along with changes to the QMP.	THOMAS GETZ	01/29/2008
Change to deliverable on 06/27/2008: This was changed to reflect the 2007 QA Status update needs to be submitted and not the 2008. The 2008 QA Status Update will be due in 12/31/08. (Approved by THOMAS GETZ)	THOMAS GETZ	06/27/2008
Complete: DEM submitted its QA System Status Update for 2007 on 12/28/07 that included updates to the QAPP and SOP inventories along with changes to the QMP.	THOMAS GETZ	10/01/2008



Strategy	Project/Activity	Deliverable	Deliverable Target Date	Current Status	Primary Staff	Delegate Staff
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C. Improve efficiency through the broader use of information management systems and implement technology-aided solutions to improve customer service and efficiency.	a. Improve the ability to track compliance and permitting efforts through the use of computerized systems.	1. Coastal Resources will identify services they need to increase customer services at Galilee and will provide a report to the Bureau.	09/30/2007	No Update	PENA	
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Progress:	Created By: Date Created:
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No progress update has been made for this deliverable

Attachment B – 2008 PPA Deliverables Not Completed

Goal 1 – Clean Air	
Objective / Strategy / Project	Reason for Delay / Revised due date
1/C/b. 2006 Air Quality Data Summary	Data summary was finished in November 2008
1/C/b. 2007 Air Quality Data Summary	New target date for completion is February 2009
1/C/f. Revise regulations No. 34 and DMV No. 1 to address EPA concerns with the I/M program	Waiting for I/M contractor to install new software. Once Installed, regulations can be filed. New target date is 12/31/08.
1/C/g. Submit regulations 34 and DMV No. 1 to the EPA as a SIP amendment.	Waiting for I/M contractor to install new software. Once Installed, regulations can be filed and SIP amendment completed. New target date is 12/31/08.
2/D/d. For source categories regulated in RI regulations, revise RI regulation to be at least as stringent as NESHAPS and submit 112(l) substitution application	Work will be completed by 31 January 2009.
3/C/b. Develop Regional Haze SIP, with BART provisions	DEM will submit a draft of the Regional Haze SIP to the EPA and the Federal Land Managers by January 15, 2009.
Goal II – Clean & Plentiful Water	
1/A/a. Reissue 11 major RIPDES permits	Six of the permits were not completed and have new completion dates set for FY 2009.
1/A/b. Reissue 35 minor RIPDES permits.	Seventeen of the permits were not completed and have new completion dates in FY 2009.
1/A/c. Issue or modify 22 RIPDES consent agreements with compliance deadlines.	Eighteen of the consent agreements were not completed and have new completion dates in FY 2009.
1/B/a. Reduce combined RIPDES backlog to 10%. Achieve and maintain a 90% overall permit issuance ratio for individual and non stormwater general permits.	Program anticipates meeting 10% backlog goal by 9/30/09.
1/C/ c. Evaluate MS4 compliance with Y4 Measurable Goals	Deliverable was completed by 12/31/08.
1/C/e. Re-issue small MS4 General Permit	Deliverable will be completed by 6/30/09.
1/C/f. Oversee URI-RIDOT Phase II Public Education Grant	Invoices are reviewed/ approved as received. This is an ongoing project.
1/D/g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	Internal draft of regulations completed. Regulation is slated to be finished by 9/30/09.
1/E/a. Promulgate final amendments to the State pretreatment regulations	Final draft regulation changes are currently under OWR review/approval. It is anticipated the regulations will be finalized by 9/30/09.
1/Ga. Revise NPS Management Plan	Staff limitations prevented significant progress on this task. Target completion date has been changed to 12/31/2010.
1/G/i. Submit Annual NPS Report	Annual NPS report will be submitted by 01/30/09.
1/H/d. Administer RFP and manage distribution of NPS funds for implementation project. Give priority to restoration of impaired waters.	RFP for FY08 awards complete and proposals rated on 11/24/08. Recommendations forwarded to Director in late December 2008. Announcements pending.
1/I/a. Update the Assessment & Identification of Watershed Areas by Pesticide Contamination.	Will not be completed in FY08 due to staff cuts and availability of GIS resources. Completion of deliverable may not occur in 2009 for the same reasons.
1/K/e. Coordinate the development of a conservation easement guidance document and training course	Draft guidance was completed at the end of October. An advisory committee meeting to review and comment on draft is scheduled for 11-24-08. Manual should be completed by June 30, 2009.
1/L/ c. Finalize a policy for reuse of treated wastewater	Draft policy completed. OWR is awaiting federal coordination and input from outside agencies, such as DOH. Completion of deliverable will depend on timely input from other agencies, but completion date is projected to be 3/31/09.
1/L/d. Finalize update to the RI Stormwater Manual.	Final manual will be completed by 6/30/09.
2/C/c. Revise Underground Injection Control (UIC) Regulations	Regulations will be completed in FY 2009. Target date for completion is 06/30/09.
2/C/ g. Revise On-site Regs - Incorporate Cesspool Phase-out Requirements	Regulations will be completed in FY 2009. Target date for completion is 9/30/09.
3/A/ b. Review research to enhance science-based decision making per WPDG workplan.	Bid reviewed and DEM is now seeking Dept of Administration (DOA) approval to contract with recommended vendor. Deliverable slated to be completed after DOA approval. Target completion date is 9/30/09.

Goal II – Clean & Plentiful Water (Continued)	
3/B/a. Research options for improving mitigation	Summary memo of the work accomplished, prior to contractor/staff disruptions, completed. DEM-OWR assessing options for the completion of phases 1& 2 are in 09 workplan. The goal is to complete Phase 1 by 9/30/09.
3/B/b. Manage 3 local protection/ restoration projects with Tiverton, Middletown and Woonasquatucket.	Woonasquatucket completed 12/31/08. Middletown contract under development. Tiverton project expected to be cancelled. Both phase 2 projects have been delayed and are now constrained by funding expiration date of 9/30/09.
3/B/c. Develop a model management plan for aquatic weed control in lakes.	DEM has drafted materials intended for the website to meet the intent of this project. Work will continue through the spring. Guidance posted on web-site; on -going internal discussion on how to expend funds in possible collaboration with partners (NRCS). Scope of work for project under discussion for reprogramming.
3/B/f. Survey and research local capacities to enhance wetland protection and compliance.	Survey conceptually developed and audience identified. Project slated to be completed by 9/30/09, building on training needs assessment by others 12/08.
3/C/c. Report on Status and Trends	The report is pending and should be completed by 01/20/09. (Requires some file mining for DEM permitting data.)
3/D/b. Publish Wetland BMP Manual and distribute.	Final internal review completed identifying edits of 9 illustrations, and 53 bullets. Manual should be ready for distribution in FY 2009.
4/A/a. Complete 18 prior year TMDL commitments	This deliverable was renegotiated and has been incorporated in the FY2009 PPA.
4/A/b. Implement remote sensing project and identify illegal discharge to surface water.	This project was not completed. The value of project was reassessed and it was determined not worth proceeding.
4/C/c. Complete an additional 19 TMDLs	This deliverable was renegotiated and has been incorporated in the FY2009 PPA. New deliverable dates of completed TMDLs are in the 9/30/09 to 9/30/10 time period.
4/B/e. Conduct assessment of Buckeye Brook to identify causes of biodiversity impairment.	Biodiversity QAPP approved. Second monitoring event completed; awaiting rainstorm to conduct fall wet weather survey. Final report anticipated by 9/30/10.
4/B/f. Continue coordination with the RIDOT on design and construction of stormwater retrofit BMPs on state highways draining to Narragansett Bay and to implement TMDL recommendations giving priority to outfalls discharging to the Woonasquatucket River and Greenwich Bay.	No recent meetings with RIDOT due to lack of funding and thus no progress by RIDOT consultants.
5/A/b. Work toward developing nutrient criteria for lakes and rivers in accordance with the Nutrient Development & Adoption Plan.	Development of nutrient criteria is a multi-year process. Limited work on steps toward developing nutrient criteria in rivers and lakes were taken in FY2008. New nutrient criteria will be completed by 12/11.
5/A/e. Update standards to protect cold water/ warm water fisheries.	Proposed amendments to the Regs have been provided to EPA. Public Notice of the amendments to go out in October with Hearing to follow. Final regulations should be completed in FY 2009
5/B/c. Conduct Shoreline Surveys	9 annual surveys, 6 triennial surveys and 1 12yr survey were completed as scheduled by 12/31/08. Same commitment is included in the 09 PPA.
5/B/d. Conduct fish tissue monitoring-pilot project in freshwaters.	Field work to collect fish for project completed. Analysis of fish tissue is being provided by EPA laboratories as technical assistance to RIDEM. Monitoring data for 2007 will be completed by 6/30/09 and 2008 work will be completed by 12/31/09.
5/B/e. Baseline monitoring of rivers and streams: complete Wood River demonstration project of rotating basin approach;	Final revisions to the report being developed. Delays in this work are attributable to limitations on number of staff available in the ambient monitoring program and competing workload. Wood River report will be completed by 01/31/09.
5/B/f. Sampling in Pawcatuck River basin	Draft report scheduled for 01/31/09.
5/B/g. Sampling in Big River and adjacent Basins	Drafting of final data report is delayed by limited staffing resources. Report expected to be issued by 3/31/09.
5/B/h. Sampling in the Pawtuxet River	Sampling work completed; awaiting final laboratory analyses from DOH. Work expected to be completed by 3/31/09.
5/B/o. Update Monitoring Strategy for Current Program Status	Work postponed to FY2009. New deliverable date is 9/30/09.
5/D/e. Report on the progress for watershed measures L+Y	This report will be finalized by 9/30/09.
5/D/g. Report on progress for watershed measure W	This report will be finalized by 9/30/09.
5/D/h. Exchange data with WQX periodically	After final corrections to SWIMS are made, data migration is planned from WQUAL to SWIMS in winter 2009.

Goal III Healthy Communities and Ecosystems	
1/A/ a. Conduct Targeted Brownfield Assessments	Only completed 4/6 due to project delays and discovery of unknown conditions that elongated the schedule. Final report is due 9/30/09.
1/A/b. Negotiate Settlement Agreements and Covenants Not to Sue (SACNTS)	No Remedial Agreements were finalized during the last fiscal year because the final boilerplate had not been finalized until 12/08. Program will use revised document in FY 2009.
1/A/g. Track the economic and environmental benefits of Brownfield clean ups.	Due to staffing shortages this project will be dropped.
1/B/b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	Seven of the 15 No Further Action (NFA) deliverables completed. Twenty-six of 30 RAWP actions completed this fiscal year. For 2009, 15 NFAs are scheduled to be completed.
1/B/d. Complete internal draft of regulation change for Arsenic and other potential changes, as needed.	Arsenic legislative commission is still debating Arsenic changes that will go into the Regulations. Regulations will be modified on the basis of the recommendations of the legislative commission.
1/B/e. Promulgate amended Site Remediation Regulations.	Regulations have not been amended yet pending the completion of the Arsenic commission conclusion. Changes to the Arsenic only section are still being discussed.
1/C/b. Pro-active field work conducted by FIRST Team	No UST or non-UST cases were started this year due to budgetary constraints.
1/D. Work to construction/complete or de-listing on NPL site operable units b. 13 complete and/or 2 in OWM.	The deliverables of one feasibility study and one focused feasibility study were delayed because the Responsible Parties agreed to take over the clean-up and were granted an extension by USEPA
1/E. Return DOD sites back to beneficial Reuse	Due to military funding issues, the remedial investigation has not completed.
1/H/1. Negotiate consent agreement with impacted parties.	Unknown site conditions warranted additional investigation and remediation thus elongating the schedule.
2/A/d. Provide measurement tool for P2 projects	NEWMOA tracking software is being revised and is not yet available.
2/C/h. Increase Thermostat collection rate	No funds available for this activity.
2/D/a. Maintain RCRA Program Authorization from EPA with Revised Regulations. Evaluate and revise HW Regulations to update TSDF requirements	This is behind schedule because the program is waiting the Office of Legal Services review. Regulations are scheduled to be completed by 9/30/09, based on legal support.
2/D/b. Revise Medical Regulations to address interstate commerce concerns of transporter issues	Draft plan still awaiting approval to remove fee from Management. It is expected the regulation will be finalized by 9/30/09.
2/E/a. Compile annual survey report for solid waste management facilities	Behind schedule on posting; should be completed by 12/31/08 and 12/31 for subsequent years.
2/F/a. Adopt regulations banning generators and commercial haulers from delivering for landfill disposal all electronics, waste tires; and all materials designated as recyclable.	Awaiting review by DEM/ Legal. Regulation should be finalized by 9/30/09.
2/G/a. Initiate rule-making to eliminate the commercial recycling reporting and regulatory system that is set forth in the existing Rules & Regulations for Reduction & Recycling of Commercial & Non-Municipal Solid Waste.	Reprioritization of effort has made promulgation of new rules a low priority.
2/G/b. Initiate rule-making to rescind the regulation prohibiting the landfilling of loads of CSW containing 20% or more recyclables	Reprioritization of effort has made promulgation of new rules a low priority.
5/D/ a. When required, provide bulletins to pesticide users. Continue to provide information to agricultural communities on the revised WPS.	Will not be completed due to staff cuts.
5/E/ a. identify sites selling unregistered pesticides or making illegal public health claims.	Will not be completed due to staff cuts.
5/E/b. Refer identified internet sales of illegal pesticides to Region 1 for establishments located outside RI & conduct compliance inspections for in-state production/ distribution establishments. Identify high risks situations for Agricultural Workers/ Handlers.	Will not be completed due to staff cuts.

Goal IV Compliance Assistance and Enforcement	
2/A/a. Inspect air pollution sources required to obtain a Title V Operating Permit.	A total of 13 of 22 Title V Operating Permit sources were inspected in FY 08. Inspection goals were not met due to retirement of personnel.
2/A/b Inspect air pollution sources with enforceable emission caps.	Inspection goals were not met due to a loss of personnel.
2/A/d. Review all reports of continuous emissions monitoring data.	DEM has divested itself of activities in the stack testing program due to budgetary issues.
2/B/b. Observe quarterly audits and annual relative accuracy test audits of CEMs.	No audits observed. DEM has divested itself of activities in the stack testing program due to budgetary issues.
2/B/c. Review, and when appropriate approve, all protocols for stack testing and CEM audits submitted.	Two protocols reviewed in first quarter. DEM has divested itself of activities in the stack testing program due to budgetary issues.
2/B/d. Review all final reports submitted for stack tests and audits and prepare a report on the testing results.	Three test reports reviewed in the first quarter. DEM has divested itself of activities in the stack testing program due to budgetary issues.
2/K/d. Conduct compliance inspections to comply with the Energy Act.	Due to staff shortages, 145 out of 210 UST Compliance Inspections were completed in FY 2008.
2/M/b. Evaluate compliance with historic wetland permits over time at 100 selected sites per WPDG workplan.	DEM-OWR staff will complete field inspections, data and reporting by 09/30/09.
3/C/a. Ensure that staff comply with the inspection guidelines and regulations	Inspector training scheduled and completed for 11/18-11/19, 2008.
4/C/b. Produce 2nd Two Year EBPI Report for Auto Body ERP.	Report delayed due to staff retirement. Will complete a draft report by 2/1/09
4/D/c. Provide Internet Certification through Portal for UST ERP.	DEM investigated using the RI.GOV portal to post UST ERP certification. Project could not be posted based on technical reasons.
4/D/d. Conduct 18 Compliance Audits at Municipal/State Facilities for UST ERP.	Compliance inspections were not completed do to staffing reductions. Inspections will be transferred to Office of Waste Management in 2009.
4/D/g. Produce 1st Two Year Report for UST ERP.	Draft report to be completed by 3/01/09.
4/F/a. Develop data base for a wetland's permit compliance inspection process.	This change will need a rule change for implementation. Rule change will necessitate OWR to file regulation change.
4/F/d. Begin issuing certification packages with permits for a wetland's permit compliance inspection process.	Certification packages complete; need OWR to promulgate rule change to implement the issuance of packages.
4/G/g. Hold 2 stakeholder meetings to implement RIPDES construction ERP.	Stakeholder meetings will be conducted after the completion of baseline inspections that will begin in March 2009.
4/M/a. Conduct 12 audits per year to implement Green Hospitality Self-Certification Program	Inspections will begin in January 2009.
Goal: V. Open and Effective Government	
2/A/d. Determine if the Remediation Regulations need to be updated based on stakeholder input.	Remediation regulations have not been revised yet. Awaiting conclusion of arsenic commission.
3/A/zi/1. Work with OWM and OC&I to assist them to develop a RCRA Program QAPP.	Draft RCRA Program QAPP finalized and undergoing EPA Region I review. QAPP to be finalized 3/30/09.
3/B/a/1. Revise the DEM 2009 PPA Workplan to reflect negotiated changes required by RIDEM or EPA.	RIDEM workplan forwarded to EPA Region I on 12/12/08.