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November 10, 2020  
GZA File No. 05.0043654.50

Mr. Joseph Martella  
Rhode Island Department of Environmental Management  
Office of Land Revitalization and Sustainable Materials Management  
235 Promenade Street, 3<sup>rd</sup> Floor  
Providence, Rhode Island 02908

Re: Start of Work Notification  
Site Remediation File No. SR-26-0934A/Formerly RIDEM Case No. 95-022  
Former Tidewater Facility  
200 Taft Street  
Pawtucket, Rhode Island

Dear Mr. Martella:

In accordance with the March 5, 2020 Order of Approval, GZA GeoEnvironmental, Inc. (GZA), on behalf of The Narragansett Electric Company d/b/a National Grid (National Grid), has prepared this letter to provide the Rhode Island Department of Environmental Management (RIDEM) notice of the start of the remedial work for the Former Tidewater Facility located in Pawtucket, Rhode Island (herein referred to as the Site).

The remedial work will be implemented in phases to allow coordination with other anticipated projects at the Site. The initial phases will be primarily focused on the central portion of the Site near the electrical substation and to areas south of the substation. However, Site clearing and upland demolition activities will be performed on a Site wide basis.

National Grid has engaged Charter Contracting Company (Charter) to implement the RIDEM approved remedy. Charter intends to mobilize to the Site the week of November 23, 2020 and initiate earth moving activities associated with the work the week of November 30, 2020. We currently anticipate completion of the initial phases of work in the August 2021 timeframe. National Grid will notify the Department of interruptions in the performance of the remedial work that last more than 3 days.

GZA will be on-Site full-time during implementation of the remedy to oversee and review Charter's work for compliance with the project's specifications and the regulatory permit requirements and to perform air quality monitoring.

Should you have any questions or comments regarding the information presented herein, please do not hesitate to contact the undersigned or Kenneth Lento at 781-907-3655.

Very truly yours,

GZA GEOENVIRONMENTAL, INC.

David Rusczyk, P.E.  
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cc: Mr. Kenneth Lento, National Grid  
Charles Hobert, RIDEM Office of Water Resources  
Eric Schneider, RIDEM Fish & Wildlife  
Tracy Silvia & Rich Lucia, CRMC